



# Hastings District Council

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**OPEN**

## **A G E N D A**

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### **COMMUNITY DEVELOPMENT COMMITTEE MEETING**

Meeting Date: **Tuesday, 26 February 2019**

Time: **1.00pm**

Venue: **Council Chamber  
Ground Floor  
Civic Administration Building  
Lyndon Road East  
Hastings**

<b>Committee Members</b>	Chair: Councillor Dixon Mayor Hazlehurst Councillors Barber, Harvey (Deputy Chair), Heaps, Lawson, Lyons, Kerr, Nixon, O'Keefe, Poulain, Redstone, Schollum, Travers and Watkins ( <i>Quorum = 8</i> )
<b>Officer Responsible</b>	Group Manager: Economic Growth & Organisation Improvement and Group Manager: Community Facilities & Programmes
<b>Committee Secretary</b>	Carolyn Hunt (Ext 5634)

## Community Development Committee – Terms of Reference

### Fields of Activity

The development of policy and the oversight of operations in the area of the social, economic, cultural and environmental wellbeing and development of the District, including (but not limited to) the following activities:

#### Economic Development

- Development of the Council's overarching strategies for Environmental Management, Economic Development, Growth Management and Urban Development;
- District development and land use planning (high level strategy)
- Urban design and development (including CBD planning)
- Hastings City Centre Development
- Landmarks Activities
- Parks and Reserves
- Economic & Business Development programmes
- Regional development

#### Social Development

- Development of the Council's overarching strategies for Social and Cultural activities
- Housing for the elderly
- Cemeteries (including physical works)
- Youth
- Arts, Culture and Heritage including the Hastings City Art Gallery
- Democracy, civil society, community engagement and partnership
- Social Development and wellbeing programmes
- Guilin Sister City Relationship
- Local and community events and celebrations
- Historic commemorations
- Citizenship activities
- Civic Honours Awards
- Grants, Funding and allocations
- Library operations
- Hawkes Bay Opera House
- Recreation Facilities other than Parks & Reserves
- Recreation activities

Other roles of a strategic overview nature including:

- Other policy development not otherwise provided for

#### Membership (Mayor and 14 Councillors)

Chairman appointed by Council

Deputy Chairman appointed by Council

The Mayor

All other Councillors

**Quorum** – 8 members

#### DELEGATED POWERS:

##### General Delegations

1. Authority to exercise all of Council powers, functions and authorities (except where prohibited by law or otherwise delegated to another committee) in relation to all matters detailed in the Fields of Activity.
2. Authority to re-allocate funding already approved by the Council as part of the Long Term Plan/Annual Plan process, for matters within the Fields of Activity provided that the re-allocation of funds does not increase the overall amount of money committed to the Fields of Activity in the Long Term Plan/Annual Plan.

3. Authority to develop and adopt goals, strategies and policies on behalf of the Council for matters within the Fields of Activity.
4. Responsibility to monitor Long Term Plan/Annual Plan implementation within the Fields of Activity set out above.
5. Authority to re-allocate funding already approved by the Council as part of the Long Term Plan/Annual Plan process, for matters within the Fields of Activity provided that the re-allocation of funds does not increase the overall amount of money committed to the Fields of Activity in the Long Term Plan/Annual Plan.
6. Authority to develop and adopt goals, strategies and policies on behalf of the Council for matters within the Fields of Activity.
7. Responsibility to monitor Long Term Plan/Annual Plan implementation within the Fields of Activity set out above.

#### **Cemeteries**

- 8 Authority to exercise all of the Council's powers, functions, and duties under the Burial and Cremation Act 1964 and any other statute or regulation relating to the control and management of the burial or cremation of the dead within Hastings District (other than the review of bylaws, which is the responsibility of the Strategy Planning and Partnerships Committee).

#### **Parks, Reserves and Walkways**

9. Authority to exercise all of the Council's powers and functions under the Reserves Act 1977 in respect of parks and reserves other than the review of bylaws.
10. Authority to hear submissions under s120 (1)(c) of the Reserves Act 1977 in relation to all reserves or to appoint a commissioner or commissioners to hear submissions and to make a recommendation in respect of those objections or submissions to the Committee.
11. Authority to determine names for or to change the name of, parks and reserves owned or administered by the Council.
12. Where the Council is appointed as the controlling authority of a walkway under the New Zealand Walkways Act 1990, authority to exercise the powers of the controlling authority.

#### **Bylaws**

13. Authority to monitor any Council bylaws relating to matters within the Fields of Activity and to recommend any amendments or additions to those bylaws to the Strategy Planning and Partnerships Committee for review and consideration.



**HASTINGS DISTRICT COUNCIL**  
**COMMUNITY DEVELOPMENT COMMITTEE MEETING**

**TUESDAY, 26 FEBRUARY 2019**

**VENUE:** Council Chamber  
Ground Floor  
Civic Administration Building  
Lyndon Road East  
Hastings

**TIME:** 1.00pm

**A G E N D A**

**1. Apologies**

At the close of the agenda no apologies had been received.

Leave of Absence had previously been granted to Councillor Kerr

**2. Conflict of Interest**

Members need to be vigilant to stand aside from decision-making when a conflict arises between their role as a Member of the Council and any private or other external interest they might have. This note is provided as a reminder to Members to scan the agenda and assess their own private interests and identify where they may have a pecuniary or other conflict of interest, or where there may be perceptions of conflict of interest.

If a Member feels they do have a conflict of interest, they should publicly declare that at the start of the relevant item of business and withdraw from participating in the meeting. If a Member thinks they may have a conflict of interest, they can seek advice from the General Counsel or the Democratic Support Manager (preferably before the meeting).

It is noted that while Members can seek advice and discuss these matters, the final decision as to whether a conflict exists rests with the member.

**3. Confirmation of Minutes**

Minutes of the Community Development Committee Meeting held Tuesday 6 November 2018.  
*(Previously circulated)*

**4. Toi Tu Hawke's Bay - Strategic Framework 2019-2021:  
Presentation of High Level Implementation Plan and Budget**

<b>5.</b>	<b>Hawke's Bay Opera House Precinct Fundraising Campaign Proposal Presentation</b>	<b>9</b>
<b>6.</b>	<b>Presentation of Hastings City Centre Public Spaces Revitalisation Plan</b>	<b>11</b>
<b>7.</b>	<b>Residential Development Status Update</b>	<b>33</b>
<b>8.</b>	<b>Industrial Development Status Update</b>	<b>55</b>
<b>9.</b>	<b>Hastings District Libraries: Prison Programmes update</b>	<b>61</b>
<b>10.</b>	<b>Multicultural Strategy - Update</b>	<b>65</b>
<b>11.</b>	<b>Youth Employment Update</b>	<b>71</b>
<b>12.</b>	<b>Additional Business Items</b>	
<b>13.</b>	<b>Extraordinary Business Items</b>	
<b>14.</b>	<b>Recommendation to Exclude the Public from Item 15</b>	<b>97</b>
<b>15.</b>	<b>Strategic Projects Team 2018/19 Work Programme Update</b>	

**REPORT TO: COMMUNITY DEVELOPMENT COMMITTEE**

**MEETING DATE: TUESDAY 26 FEBRUARY 2019**

**FROM: HASTINGS CITY ART GALLERY DIRECTOR  
TONI MACKINNON**

**SUBJECT: TOI TU HAWKE'S BAY - STRATEGIC FRAMEWORK 2019-  
2021: PRESENTATION OF HIGH LEVEL  
IMPLEMENTATION PLAN AND BUDGET**

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## **1.0 SUMMARY**

- 1.1 The purpose of this report is to inform the Community Development Committee on the proposed high level implementation plan for the Toi Tu Hawke's Bay Strategic Framework 2019-2021.
- 1.2 Strategy writer Karl Wixon and Project Lead Toni Mackinnon will present the plan and proposed budget for Council's consideration and response.

## **2.0 RECOMMENDATIONS AND REASONS**

- A) That the report of the Hastings City Art Gallery Director titled "Toi Tu Hawke's Bay - Strategic Framework 2019-2021: Presentation of High Level Implementation Plan and Budget" dated 26/02/2019 be received.

### **Attachments:**

There are no attachments for this report.



**REPORT TO: COMMUNITY DEVELOPMENT COMMITTEE**

**MEETING DATE: TUESDAY 26 FEBRUARY 2019**

**FROM: GROUP MANAGER: COMMUNITY FACILITIES & PROGRAMMES  
ALISON BANKS**

**SUBJECT: HAWKE'S BAY OPERA HOUSE PRECINCT FUNDRAISING CAMPAIGN PROPOSAL PRESENTATION**

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### **1.0 SUMMARY**

- 1.1 The purpose of this report is to update the Committee on the proposed Opera House Precinct Fundraising Campaign.
- 1.2 The Opera House Precinct Sub Committee is responsible for monitoring community engagement and fundraising for this project and has been kept informed on progress to date.
- 1.3 The Opera House Sub Committee have requested that the wider Council be informed of the proposal.

### **2.0 BACKGROUND**

- 2.1 Jessica Soutar Barron has been engaged by Council to support the Opera House Project Team with Community Engagement and Fundraising Strategy to raise funds for the Hastings District Municipal Building Redevelopment

### **3.0 RECOMMENDATIONS AND REASONS**

- A) That the report of the Project Advisor titled "Hawke's Bay Opera House Precinct Fundraising Campaign Proposal Presentation" dated 26/02/2019 be received.**



**REPORT TO: COMMUNITY DEVELOPMENT COMMITTEE**

**MEETING DATE: TUESDAY 26 FEBRUARY 2019**

**FROM: PARKS PLANNING AND DEVELOPMENT MANAGER  
RACHEL STUART**

**SUBJECT: PRESENTATION OF HASTINGS CITY CENTRE PUBLIC  
SPACES REVITALISATION PLAN**

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## **1.0 SUMMARY**

- 1.1 The purpose of this report is to present the Draft Hastings City Centre Public Spaces Revitalisation Plan (separately circulated) that has been jointly prepared by Urbanismplus and Council.
- 1.2 This request arises from a resolution of Council in the adoption of the Long Term Plan 2018-28 (LTP) that Officers prepare a project plan that identifies and prioritises key activation areas that would best achieve the goals of the 2013-33 Hastings City Centre Strategy (City Centre Strategy) and fit within the parameters of the Long Term Plan focus areas and budget, including consideration of the reintroduction of vehicles to the Central Plaza.
- 1.3 The Council is required to give effect to the purpose of local government as prescribed by Section 10 of the Local Government Act 2002. That purpose is to meet the current and future needs of communities for good quality local infrastructure, local public services, and performance of regulatory functions in a way that is most cost-effective for households and businesses. Good quality means infrastructure, services and performance that are efficient and effective and appropriate to present and anticipated future circumstances.
- 1.4 The objective of this decision relevant to the purpose of Local Government is the provision of quality areas of open space; and to give effect to the goals and objectives included in the City Centre Strategy and LTP to improve the vibrancy and amenity of the Hastings City Centre.
- 1.5 This report concludes by recommending that the Committee receive the Draft Hastings City Centre Public Spaces Revitalisation Plan; and (a) adopt as circulated; or (b) adopt with any amendments requested.

## **2.0 BACKGROUND**

### Long Term Plan 2018-28

- 2.1 The consultation document for the LTP was released to the public in May 2018. It identified key areas of focus and investment, including *'investment in the Hastings city centre to increase its vibrancy and to meet the challenges of changing retail patterns and how people use the central city'*.
- 2.2 The document identified that a competitive and attractive city centre is key for Council; reflecting the desire of the community identified in the City Centre Strategy for a strong vibrant, compact and resilient city centre with a strong sense of place, high in amenity and reflective of our culture and heritage.

- 2.3 Three areas within the city centre were identified in the LTP as the first priorities for Council investment of \$4.5m to achieve this vision: (1) Central Plaza; (2) Heretaunga Street East Entertainment Precinct; and (3) Civic Square. Descriptions and illustrations of what these spaces could look like were provided to the community for feedback.
- 2.4 Feedback on the LTP consultation document relating to the city centre investment package was generally positive, with support received for both the priority areas and design initiatives.
- 2.5 It was during this submission process that it was requested that Council give further consideration to the reinstatement of traffic over the railway line and through the Central Plaza. It was mooted that this should be considered prior to making significant investment in that area. Whilst community appetite for traffic reinstatement was low during the preparation of the City Centre Strategy, it was acknowledged that the matter may need to be reassessed in the future.
- 2.6 Following the consideration of submissions, Council adopted the amended LTP, including the investment package and priority areas for the city centre, in June 2018. At that time, Council also resolved to prepare a project plan that would identify and prioritise key activation areas that would achieve the goals of the City Centre Strategy, fit within the parameters of the LTP focus areas and budget, and investigate the return of vehicles to the Central Plaza.
- 2.7 In July 2018 Council engaged Urbanismplus to assist with the preparation of the project plan, resulting in this Draft City Centre Public Spaces Revitalisation Plan.

#### Preparation of the City Centre Public Spaces Revitalisation Plan

- 2.8 To identify and refine the projects designed to improve the city's open spaces, Urbanismplus facilitated a series of workshops with stakeholders, developers, and business and building owners in August, September and November 2018. These workshops specifically looked at what was working, what needed improvement, what a vibrant space could look like, and how to best link the east and west sides of the city.
- 2.9 This engagement and feedback formed an integral part of the process, providing further valuable insight into the views of key stakeholders.
- 2.10 Traffic modelling was undertaken in order to further explore vehicle movements within the city centre under a variety of scenarios.
- 2.11 The feedback confirmed that the goals, vision and priorities set out in the City Centre Strategy and LTP remain relevant and are supported, and that there is an overwhelming desire that Council progress investment in the city centre.
- 2.12 Feedback was also sought from the Youth Council, which requested consideration of a number of initiatives, specifically focused on the provision of youth spaces and facilities: places to learn, collaborate, create and perform; space for the provision of youth social services; streetscape ideas, free Wi-Fi, youth-focused pop up shops, and the upgrade of Civic Square with an overall focus on sustainability.

- 2.13 A number of key themes were identified during the workshops, in the main consistent with those identified by the community in the preparation of the city centre strategy. These have been summarised into the following key points:
- Activity in the City: Enhance and provide outdoor dining and hospitality areas; encourage activity in the evenings
  - Culture in the City: Celebration of culture and provision of art
  - Narratives of the City: Tell our story; recognise cultural narratives, our stories and memories in the design
  - Play in the City: Provide youth spaces; spaces where children can play; where adults can interact
  - Nature in the City: Enhance and create green infrastructure; plant more trees and create more green spaces
  - Gateways into the City: Enhance the entrances into our city; improve route legibility and welcome
  - Access to the City: Encourage alternative transport options into the city; cycle lanes and cycle storage
  - Connections around the City: Enhance the east and west connections; the Civic Square and city centre connections; provide more laneways
  - People in the City: Put people at the heart of the city centre; address the vehicle/pedestrian balance
  - Sustainability in the City: Make Hastings a sustainable city; solar power initiatives
- 2.14 Differing opinions were received with regard to the reinstatement of traffic across the Heretaunga St Railway line and through the Central Plaza. The Landmarks Trust, arts and cultural community and members of the Hastings City Business Association were opposed to the idea. That response was consistent with the results of community consultation undertaken during the preparation of the City Centre Strategy in 2013.
- 2.15 While there was some support for the initiative from some developers, there was also recognition that the cost and timeframes associated with further investigating the proposal may halt progress. The general preference was to move forward with investment to achieve vibrancy in the first instance.

### **3.0 CURRENT SITUATION**

#### Hastings City Centre Public Spaces Revitalisation Plan

- 3.1 The Draft City Centre Public Spaces Revitalisation Plan (the Revitalisation Plan) has been prepared in response to the above. It will assist in the delivery over the next five years of key projects identified in the City Centre Strategy; and has been prepared to align with the LTP budget, and is informed by the Hastings Urban Design Strategy 2010.
- 3.2 The projects specifically relate to the provision and enhancement of attractive and inviting public open spaces in the city centre. Together with a number of

- other Council initiatives, these projects will contribute to further positive improvement in the vibrancy of the city.
- 3.3 The city centre includes a network of public open spaces: parks, the Central Plaza, streets, pedestrian links, laneways and footpaths, all providing space for people to relax, engage and be entertained.
- 3.4 Many of these spaces are currently underused with limited facilities and amenity. In many cases they are used simply as thoroughfares and their design, location and quality contribute little to the vibrancy of the city.
- 3.5 These spaces should be the focal point for community social interaction, and their development provides Council with the opportunity to enhance visitor experience; encouraging people to visit, stay longer, and return.
- 3.6 The scope of this Public Spaces Revitalisation Plan extends to the enhancement and development of the following Public Spaces:
- Green Spaces
  - Hospitality Spaces
  - Laneways and Pedestrian Links
  - Street Upgrades
  - Street Amenity Improvements
- 3.7 The purpose of the Revitalisation Plan is to assist with the improvement of the performance of the city centre through urban design initiatives, thereby creating a distinctive city centre that attracts people.
- 3.8 To achieve this, it dovetails with traffic and parking initiatives designed to make the city easier to access; and with economic initiatives which focus on promoting business in the city centre.
- 3.9 The Revitalisation Plan identifies a total of 23 Proposed Activation Areas and Projects within the city centre as identified in Figure 5 and Map 4 of the Revitalisation Plan in **Attachment 1** and identified in **Table 1** below:

AREA	PROJECT	DESCRIPTION
<b>1</b>	<b>Central Plaza</b>	
	1a	Central Plaza Pocket Parks
	1b	Central Plaza: Heretaunga St West 100
<b>2</b>	<b>Heretaunga St East Hospitality Precinct</b>	
	2a	Heretaunga St East 100
	2b	Heretaunga St East 200
	2c	Heretaunga St East 300 Pocket Park
	2d	Heretaunga St East 300
<b>3</b>	<b>Heretaunga St West Amenity Improvements</b>	
	3a	Heretaunga St West 300
	3b	Heretaunga St West 200
<b>4</b>	<b>Railway Road Entrance Gateway</b>	
	4a	Southern Car park Gateway & Pedestrian Link
	4b	Railway Road Corridor Enhancements
	4c	Eastbourne Street—Railway Road Street Upgrade
<b>5</b>	<b>Civic Square</b>	
<b>6</b>	<b>Karamu Road Precinct and Entrance Gateway</b>	
	6a	Karamu Road (St Aubyn—Heretaunga Street)
	6b	Karamu Road (Heretaunga—Eastbourne) Precinct
<b>7</b>	<b>Pocket Parks</b>	
	7a	Landmarks Square Extension
	7b	King Street North Pocket Park
	7c	Albert Square
<b>8</b>	<b>Laneways and Accessibility Connections</b>	
	8a	Heretaunga St West Laneways
	8b	Heretaunga St East Laneways
<b>9</b>	<b>Street Upgrades</b>	
	9a	Eastbourne Street Upgrade
	9b	King Street Upgrade
	9c	Market Street Upgrade
	9d	Hastings Street (Opera House Precinct)

Table 1: Proposed Activation Areas and Projects

- 3.10 Each of the 23 individual projects are described in the Revitalisation Plan; and include concept plans and illustrations of what these spaces could look like. These are each summarised below.

### **Project 1: Central Plaza**

#### **Project 1a – Central Plaza Pocket Parks**

- 3.11 Improvement works are proposed to the two green open spaces in the Central Plaza to increase amenity and liveliness, encouraging people to spend more time in the area. The vision is to create an urban oasis where people gather, rest, socialise and play. This is consistent with the plans included in the LTP Consultation Document.
- 3.12 There is a focus on adding elements that would enliven the two green spaces to the sides of the fountain. It is recommended that a more durable weather-

resistant surface be laid in front of the stage, with a giant chess set and improved seating areas around the existing trees. On the southern side the area around the sheep sculptures would benefit from being grassed, and a large sculptural play feature over a durable surface suitable for children's play is recommended. The addition of play spaces into the plaza would provide further reason for people to visit and encourage them to stay longer.

- 3.13 The development of these two areas could be implemented within the existing allocated budgets immediately.

Project 1b – Heretaunga Street West 100

- 3.14 The Heretaunga Street West 100 block, commonly known as the central plaza or mall, is home to the water feature, artworks, seating and a large paved space used for gatherings, markets and other community events.
- 3.15 It is a well-established and dedicated pedestrian gathering place with the Long Term Plan proposing further activation and enhancement to continue to develop it as a 'people-orientated space'. It was during this submission process, however, Council was asked to consider the reinstatement of traffic over the railway and through the mall prior to further investing in the area.
- 3.16 A number of options that may provide improved connectivity between the Central Plaza and surrounding streets and car parks were closely considered, with those Options identified in Section 1b of the Plan.

*Options C-G: Carpark connections and one-way traffic*

- 3.17 Analysis identified that while the options connecting the car parks and adjacent streets on either side of the Central Plaza would be helpful for vehicle access, they would not address the east-west severance as they would not reconnect the two ends of Heretaunga Street. They could also be seen as having a negative effect on the pedestrian-oriented spaces around the fountain.
- 3.18 Consideration was also given to the introduction of one-way traffic to some or all of these new connections and through the central mall. Analysis found that this would not be helpful for route legibility within the city centre, and was too little change to warrant the cost to implement.

*Option B: Through traffic through the Central Plaza*

- 3.19 This option would see the railway crossing and central plaza re-opened to two-way traffic, restoring Heretaunga St as Hastings' vehicular spine.
- 3.20 Previous analysis carried out as part of the 2010 Urban Issues project found that the severance of Heretaunga Street by the creation of the dedicated pedestrian mall in the 100 West block was considered to have negatively impacted retail vitality. It was also considered that reinstating traffic through the plaza could assist with passive security surveillance outside of business hours. At that time Council resolved not to pursue this further, given the high cost, the uncertainty of a positive outcome and community opposition.
- 3.21 Since the 2010 study, retail conditions on the eastern side of the railway line have improved, as indicated by the decrease in commercial vacancies and increase in boutique retail and unique food and beverage outlets, particularly in the 100 and 200 east blocks.

- 3.22 It is considered that this option would have a significant negative impact on the public open space quality of the street with the loss of the pedestrian plaza and fountain. It also has the potential to attract 'through-route' traffic rather than the desired destination-based traffic.
- 3.23 It would however improve route legibility in the city centre for both pedestrians and motorists, contribute to liveliness and security after business hours, and improve access to shops within the central plaza during business hours if associated carparks were provided.
- 3.24 This option would also require the removal of the fountain and the installation of a vehicle crossing over the rail line.
- 3.25 The removal of the water feature would allow the Heretaunga St footpaths on either side of the railway line, as well as Russell St, to be straightened. As well as allowing vehicle access to through the mall, the direct sightlines along these routes would help route legibility for pedestrians.
- 3.26 KiwiRail has advised that this option would require an application for a new at-grade vehicle crossing in the position of the existing fountain. Nationally, KiwiRail is determined to reduce the number of level crossing throughout New Zealand through closures and grade separations. Its current policy states: 'No new level crossings can be formed over the rail network. Only in exceptional circumstances will KiwiRail permit a new level crossing to be introduced over the rail network'. KiwiRail is unwilling to consider the merits or otherwise of such a proposal without receipt of a full feasibility study, traffic impact assessment, risk analysis, reasons why an at grade separation option is not possible, and whether there are any other level crossings that may be able to be closed in favour of creation of any new level crossing.
- 3.27 Further consideration of this option would also require full public consultation, most appropriately as part of the Long Term Plan three-year review in 2021.
- 3.28 Public consultation on the City Centre Plan showed the community's appetite for the reintroduction of traffic to the central plaza to be low, particularly if it resulted in the loss of the fountain. While the recent consultation during the preparation of the Revitalisation Plan provided mixed feedback on the reinstatement of traffic through the plaza, there was an overwhelming desire to see additional high quality lively public open spaces within the city centre.
- 3.29 On balance, given KiwiRail's costly and time-consuming at-grade rail crossing application process, limited community support, loss of considerable public open space, and the high capital costs with uncertain benefits of the alternate options, Option A is recommended and detailed in the Revitalisation Plan, and described below.

*Option A: Further activation of the Central Plaza as a pedestrian space*

- 3.30 In this option, the central plaza and fountain remain an iconic and unique people-focused feature celebrated as the heart of the city - a gathering point for community and civic functions.
- 3.31 Recommended changes are predominantly focused on the improvement of pedestrian links between the east and west sectors of the city, principally by

- improving sight-lines and visual connections and reducing the perceived walking distances.
- 3.32 The central plaza is currently characterised by a large expanse of paving with numerous vertical elements including trees, artworks and lights. While individually all of these contribute to the character of the area, together they reduce route legibility and sightlines through the Plaza to the two sides of Heretaunga St.
- 3.33 The Revitalisation Plan proposes a reduction and reorganisation of some of these features to create a clear route down the centre of the mall, lined on either side with trees and the continuation of the feature snake lights. These would align with those on the roads at both ends. This would reopen the vista from the west through the plaza to the east blocks and Te Mata Peak in the distance, and strengthen the sense of place and connection.
- 3.34 Additional seating areas would be provided in this area, both permanent and temporary, as well as areas of landscaping to encourage social interaction, entertainment and evening use.
- 3.35 It is also suggested that the size of the fountain be reduced by approximately a third. This has several benefits, including improved connectivity and opportunities to improve vibrancy.
- 3.36 With regard to connectivity, it would make the walk between the east and west sectors a straight line, removing the perception of the fountain as a barrier, and open up the sight-lines between the two sectors.
- 3.37 With regard to vibrancy, it would provide an opportunity to redevelop the fountain with seating edges, allowing better interaction of the public with the water feature, and the installation of interactive water jets in the enlarged paving area.
- 3.38 This project would have the added benefit of allowing Council to address the 30-plus year-old fountain's infrastructure issues that have, over the last several years, resulted in rising maintenance requirements.
- 3.39 There would also be other positive benefits from reducing the size of the fountain, allowing the Heretaunga St East and Russell S intersection to be straightened to improve its route legibility, and also provide additional pavement space for outdoor dining areas on the enlarged corner areas that would result.
- 3.40 Redevelopment within the central mall would allow space for further elements, such as increased outdoor dining areas and strategically placed relocatable kiosks able to be used as pop up stalls, information stands, or markets. They could be positioned in the pocket parks to further activate these spaces; placed to ensure they did not obscure the views across the city to Te Mata Peak.
- 3.41 Of most benefit, Option A seems to have the support of the wider community, with existing funds already allocated to enable the enhancement work to commence immediately. This option is recommended in the Revitalisation Plan.

## Project 2. Heretaunga Street Hospitality Precinct

- 3.42 Project 2 relates to the three Heretaunga Street East blocks (100 – 300) that in recent years have developed as arguably the city centre’s main hospitality destination.
- 3.43 The vision for these three blocks (100 – 300) is to introduce urban design strategies and high amenity elements that support a vibrant, welcoming Heretaunga Street East.
- 3.44 It is proposed that activation of the street be encouraged by enabling activity on widened pavements. Kerb build-outs can provide space for amenities and activity, allowing both the inner and outer edges to be used by cafes. The palette would be limited to a cohesive suite of quality materials which reinforce the local character and existing street scene.
- 3.45 These spaces would be identified by a different style and colour of paving. Street furniture and planters would provide a buffer between these spaces and moving traffic. The furniture would be located in the parking/tree zone so pedestrians would be able to continue walking along the footpath without obstruction.
- 3.46 The introduction of permanent pergola or veranda-like structures that could support fairy lights, foliage, canvas or even solar panels, are supported but need to be carefully designed and considered against the potential to obscure views of heritage buildings and façade and importance to not detract from the character and form of the streetscape. It may be prudent to invest in other low cost weather protection devices in the short term such as high quality umbrellas to assess the success of these spaces prior to further investment in permanent structures. Such measures will also require full involvement and support of the associated businesses as to their preferences.
- 3.47 The total number of proposed new kerb build-outs and associated loss of parking bays is summarised in **Table 2** below. The total loss of up to 9 parking bays in the East 100 – 300 blocks would slightly move the balance of the street in favour of pedestrians reducing the total on-street carparking provision from 59 down to 50. However a focus on greatly improving links between Council’s central city off-street car parks and the main activity areas will improve access to parking overall.

Block	Proposed New Kerb-Build Outs	Existing Parking Bays	Proposed Loss	Total New Provision
100 East	2	20	5	15
200 East	1	17	2	15
300 East	1	22	2	20
<b>TOTAL</b>	<b>4</b>	<b>59</b>	<b>9</b>	<b>50</b>

Table 2: Heretaunga Street East Kerb Build-Out Parking Implications

- 3.48 In addition to the kerb build-outs, it is proposed to improve the amenity and usability of existing build-out areas, to further activate these spaces. Furniture

and planters will be added to these areas to provide for outdoor dining, informal seating and rest spots.

- 3.49 It is also proposed to enhance a wide portion of footpath on the corner of Warren and Heretaunga Street East to create a small pocket park. This large space currently has three trees and two bikes stands and is underutilised. It is of a good size and orientation, therefore offering an ideal opportunity for a public space that could be used to pause, rest and socialise.
- 3.50 The concept plan proposes the installation of planters with edges suitable for sitting on, with grass and trees providing visual interest and softening, shading and wind protection. A pergola would give further prominence to the space and planters would provide a buffer between this space and moving traffic.
- 3.51 The development of new kerb build-outs, enhancement of existing build-outs and creation of small pocket park in these three blocks could be implemented within the existing allocated budgets immediately. It is recommended that these works are the first priority, to coincide with the opening of the Opera House in November 2019.

### **Project 3: Heretaunga Street West Amenity Improvements**

- 3.52 Heretaunga Street West functions as the city centre's main retail destination with a component of hospitality businesses.
- 3.53 The 200 and 300 blocks feature brick paved footpaths and on-street parking in a combination of angled and parallel arrangements. On street corners and at crossing points in these blocks there are kerb build-outs that are useful for pedestrians waiting to cross. The narrowing of the street at these points also helps to calm traffic.
- 3.54 However, these spaces are currently somewhat under-used and could play a more important role for pedestrians.
- 3.55 It is proposed that seating, planters and vegetation be introduced to these existing areas. Some would provide public seating for rest and social interaction, while others could accommodate outdoor dining associated with one or more food and beverage outlets. As well as benefitting food businesses, outdoor dining adds to the vibrancy of the street and invites people to spend more time in the area, in turn benefitting other businesses.

### **Project 4: Railway Road Entrance Gateway**

- 3.56 Railway Road is the major southern gateway into the city centre; a key connection that leads to the very core of the city centre.
- 3.57 However, at the point where Railway Road reaches Eastbourne Street, traffic is directed to either turn left or right at traffic lights, with the large Southern car park directly ahead. Pedestrians can cross but have to find their way past the car park to access a footpath leading north to the Central Plaza and other parts of Heretaunga Street.
- 3.58 Project 4 relates to the improvement of this area to create a more welcoming first impression. Enhancements include:
- Redesign intersection to allow vehicles to continue straight ahead into the Southern car park

- Wider footpath, plantings and seating along the railway corridor to invite people to spend time in the area
- Extend Eastbourne Street upgrade over the railway line, with continuation of feature lighting, banners, rata trees and paved footpaths.

### **Project 5: Civic Square**

- 3.59 Civic Square is a vitally important part of the cultural and historical character and identity of both Hastings city centre and the wider district. Council's vision for Civic Square is: "A place where our people will gather to engage with our arts, to embrace our culture and to celebrate our proud heritage."
- 3.60 The location of Civic Square, adjacent to the main retail and hospitality areas, makes it a prominent and unique open space within the city centre. Its development and enhancement can see it become the district's cultural focal point.
- 3.61 The size and importance of Civic Square requires the preparation of a dedicated plan, however this Plan also contributes some recommendations.
- 3.62 The key physical elements of a redevelopment aimed at making Civic Square a vibrant central civic space that is a destination in itself would include:
- Enhanced and legible entrances to the art gallery and library and the development of a stronger identity for the park as the focus of the arts precinct
  - Improved landscaping and connections, with sheltered walkways and interactive water features
  - A more prominent setting for the cenotaph
  - New playground and youth spaces
  - Suitable and efficient car parking that does not detract from pedestrian amenity
  - The potential for the establishment of an iconic café
  - Spaces that can be used for a wide range of activities and events
  - Improved accessibility from the rest of the city centre with a strong gateway at the point where Karamu Rd intersects with Civic Square

### **Project 6: Karamu Road Precinct and Entrance Gateway**

- 3.63 Karamu Road is the major northern gateway corridor into the city centre. It is the key connection to the city's commercial areas, the hospitality and entertainment precinct, and the Civic Square Library and Art Gallery precinct. This road also follows the historic route along which Hastings was established.
- 3.64 For these reasons it is proposed that improvements be made to the streetscape of Karamu Road to provide a clear visual and physical signal that this is a main gateway into the city centre.

- 3.65 Recommended works identified in the concept plans include the continuation of the planting of rata trees along the stretch, new footpath treatments, and the installation of feature lighting and banners.
- 3.66 A more comprehensive redevelopment programme is proposed for the northern section of Karamu Road, between Heretaunga Street and Eastbourne Street.
- 3.67 This block provides the connection between Hastings' main street and Civic Square. It is proposed that pedestrians be given much greater priority in this precinct, in part achieved by narrowing the roadway to slow vehicles. Using special paving in the carriageway would indicate that the road was a shared space, encouraging pedestrians to cross and motorists to slow down.
- 3.68 The removal of the car parks on the southern side of the road would provide room for a much wider footpath on the sunny side of the street.
- 3.69 It would become an inviting public space to enjoy between Heretaunga St and Civic Square. Banners and special lighting would provide further vitality and could be used to announce specific events in the art gallery, the library or elsewhere in Civic Square.
- 3.70 There is also the opportunity (to be aligned with Project 5) to make Hastings City Art Gallery the main focal point of this gateway view, with the installation of large art piece visible from a distance and lit at night.
- 3.71 It is also suggested that the cultural and historic significance of Karamu Rd be made visible and celebrated using street art, stylised paving and/or other streetscape elements to provide symbolism and interpretation.

### **Project 7: Pocket Parks**

#### Landmarks Square Extension

- 3.72 Landmarks Square is a popular and attractive public space in the city centre due to its favourable orientation and location just off Heretaunga Street East. Visitors, shoppers and workers use it as a space to meet people, eat their lunch, or rest.
- 3.73 Building on its success, it is proposed that this public space be extended over the adjacent Council car park.
- 3.74 Public consultation has indicated a need for more landscaped public areas in the city centre with children's play places and public toilets. The expansion of Landmarks Square is considered an excellent opportunity to add to the city centre's green space.
- 3.75 An area of raised lawn with edges to sit on is proposed for the Warren Street boundary. This lawn would provide an area to sit, lie or play on. It would also form a buffer between a proposed children's play area and the street. The lawn would feature a sculpture over fall-safe paving that could be played on by children of various ages. It is envisaged that it would be photogenic – encouraging residents and visitors to take their photos in front of it.
- 3.76 The planting of trees and low vegetation to the rear of the space would deter antisocial behaviour while not limiting passive surveillance from the street. The planting would also filter the view of the car park behind. There would be

a direct pedestrian connection between the extended pocket park and the car park.

- 3.77 The southern part of the space could be used for outdoor dining, adding further vibrancy to the area. Officers have been in contact with the owner of Fun Buns who has indicated his desire to lease a portion of this space to provide outdoor seating to complement his restaurant. This would assist in the vibrancy of the area after hours.
- 3.78 A set of public toilets is recommended at the northern end, to be designed and placed in a way that is not too intrusive, while allowing good visibility for security purposes.

#### King Street North Pocket Park

- 3.79 The western part of the city centre beyond the Central Plaza is considered to be short on public space, other than the footpaths and kerb build-outs along the street.
- 3.80 The Council-owned carpark on King St North behind Café Sutto offers an opportunity for conversion into a pocket park with outdoor dining space.
- 3.81 It is recommended in the concept plan that this area feature trees and lawn, providing much-needed 'softening' in this part of the city centre, while seating would invite people to pause in the shade on a hot day.
- 3.82 This development ties in with the proposal for additional pedestrian laneways, connecting streets with public car parks (refer to Project 8. Laneway and Accessibility Corridors). A system of such laneways is proposed for this block.

#### Albert Square

- 3.83 Albert Square is leased by Council to provide the community with an area of green space in the city centre.
- 3.84 Given it is not in Council ownership, investment in fixed infrastructure to date has been minimal. It is limited to a large chess set, a storage shipping container, and four bench seats and fruit trees planted around the street edge. Adjoining shipping containers are provided to the Hastings City Business Association, one of which can transform into a covered stage when the side door is pulled down.
- 3.85 Given the optimal location of this site relative to local cafes and restaurants, the library, the art gallery and the bus stop, it is proposed that the space be further developed on the basis that any infrastructure could be relocated if necessary.
- 3.86 The redevelopment of this space would be particularly focused on youth, who are currently not well catered for in the heart of the city centre. The relatively large size of Albert Square and its good visibility make it ideally suited to this.
- 3.87 As identified by the Youth Council, sustainability is a key consideration. This site provides the optimal location to introduce solar powered phone charging stations with Wi-Fi, which could be artistic as well as functional, providing seating and shelter.
- 3.88 Additional activities could be added to the site, such as a covered table tennis or swing-ball adjacent to the chess set, with seating and a shade sail.

- 3.89 To complement the existing fruit trees, raised gardens planted with herbs and vegetables could be installed along the car park boundary, watered using the existing irrigation on the site.
- 3.90 Such facilities and activities would encourage the use of this space by young people after school hours, with the added benefit of attracting families in the evenings and weekends and office workers during lunch breaks. It is hoped that such activation and use would attract the establishment of complementary businesses and food outlets.

### **Project 8: Laneways and Accessibility Connections**

- 3.91 The City Centre Strategy 2013-2033 identifies the need to develop cross-block pedestrian connections through the city centre, linking off-street public car parks with shopping areas. To achieve this, the strategy identifies that Council should acquire strategic sites as opportunities arise.
- 3.92 The provision of pedestrian connections between off-street parking areas and the retail and entertainment attractors of Heretaunga Street improves the accessibility and permeability of the city centre. By providing more people with easier access to more car parks, the laneways also mitigate the removal of some street car parks for vibrancy initiatives.
- 3.93 The recent development of the 300 West Laneway has successfully provided an attractive mid-block direct pedestrian access from Heretaunga St West to an existing off-street public car park. The retention of the historic building façade has meant the character of the streetscape has been preserved.
- 3.94 The recent strategic purchase of buildings in the 200 West block presents the opportunity to further develop this initiative by providing a laneway link to a new off-street public carpark planned for the block bounded by Heretaunga Street, King Street, Queen Street, and Market Street. The proposed King Street pocket park (Project 7b) would be connected to this network. It is envisaged that the laneway would be of a style and design that complements the 300 block laneway but may also provide an opportunity for a more sustainable design such as 'living walls'.
- 3.95 As with Heretaunga Street West, the east blocks are characterised by a continuous built edge, meaning that any new pedestrian links to public off-street car parks will need to go through and be integrated within existing buildings.
- 3.96 There are a number of public and private initiatives being considered and worked on that should be supported to provide laneways and pedestrian corridors within the Heretaunga St East blocks to link with parking facilities, pocket parks, and Civic Square.

### **Project 9: Street Upgrades**

- 3.97 Project 9 relates to street refurbishment work identified in the Hastings City Centre Street Upgrade Programme that was updated in December 2018. This work is funded substantially (80 per cent) by a targeted rate on properties within the city centre, amounting to \$300,000 per year.

- 3.98 The work carried out typically includes footpath renewal and the installation of amenity street lighting, trees and street furniture, with the design informed by that of the already completed streets.
- 3.99 The programme identifies the priority of central city streets to be upgraded, with the order in the newly adopted programme as follows: 1) Eastbourne Street; (2) Karamu Road; (3) King Street; and (4) Market Street. Concept plans are included for each of these streets, consistent with the programme, including feature lighting, trees and street furniture.

#### Hastings Street Upgrade

- 3.100 Also included in this block of work is Hastings Street, between Heretaunga and Eastbourne Street.
- 3.101 The proposals set out here are designed to celebrate the Hawkes Bay Opera House, a much-loved and newly renovated building by providing a grand threshold reflective of the building's size and scale, and its importance to the central city and wider district.
- 3.102 This section of the street already features a relatively high-quality streetscape, with pavers along the footpaths, stone insets in bands across the carriageway, street trees, modern streetlights with flag banners, and kerb build-outs at either end.
- 3.103 In order to better cater for activities and events in and around the Hawke's Bay Opera House involving large groups of people, it is proposed that the western footpath be extended into the parking zone, almost doubling its width.
- 3.104 A mountable kerb could be used to allow vehicles to, in special circumstances, pull up in front of the entrance to drop off and pick up people without blocking the carriageway.
- 3.105 This treatment would provide a grand entrance to the Opera House, and give visitors to that building and the adjoining Plaza and Municipal Buildings a place to gather and socialise before and after events.
- 3.106 Removable bollards along the kerb edge would enable the parking of service vehicles, buses or cars when required.
- 3.107 A number of other initiatives would further enhance what is, culturally and historically, a critically important sector of the city and the wider district, including the installation of two commissioned gateway art pieces to be located in the centre of the roundabouts to either end of this section of street. These should be of significant scale and lit at night.
- 3.108 The replacement of the tired olive trees with rata trees would complement the planting of rata that is planned for Eastbourne St.
- 3.109 During the design and planning process for this section of Hastings Street, much consideration has been given to permanently closing it to vehicular traffic. Traffic analysis has identified that this would have unacceptable consequences for other parts of the city centre, given the role Hastings St plays for north-south traffic.
- 3.110 It is also considered to be a disruptive measure that would be capitalised on relatively infrequently. Instead of permanently closing this portion of street, it

is recommended to allow for temporary closures when events in the Opera House necessitate this. The two roundabouts at either end allow for easy turning, which means temporary closures can be easily accommodated from a traffic management perspective.

#### **4.0 OPTIONS**

4.1 There are three options available to Council:

Option 1: Adopt the Hastings City Centre Public Spaces Revitalisation Plan

Option 2: Adopt the Hastings City Centre Public Spaces Revitalisation Plan, with proposed amendments following the workshop

Option 3: Do not adopt the Hastings City Centre Public Spaces Revitalisation Plan

#### **5.0 SIGNIFICANCE AND ENGAGEMENT**

5.1 The adoption of the Revitalisation Plan will not trigger any of Council's significance thresholds.

5.2 Public consultation, and consideration of submissions during both the preparation of the City Centre Strategy 2013-33 and Long Term Plan 2018-28 has enabled Council to take into account the view and preferences of the community in the preparation of this Revitalisation Plan.

5.3 The majority of identified projects are currently included within the Council forward programme of works. Consideration can be given to the allocation of funds to complete those three unprogrammed capital works projects as part of future Annual Plan and Long Term Plan reviews (2021 onwards).

5.4 Council can be satisfied that the proposals included in this Revitalisation Plan are consistent with the wider views of the community.

5.5 In addition, the designs contained in the Plan are conceptual and not final. Targeted consultation with affected parties will be undertaken before individual projects progress. That consultation will influence the detail of the design elements included. It should also be noted, that unique design elements, such as art pieces, are also yet to be determined, and that such designs need to be feasible and affordable, which will influence the ultimate appearance and materiality of each project.

5.6 It is recommended that the important stories about our identity be integrated into the city centre fabric. These stories, old and new, can be demonstrated through literal and abstract forms throughout the city centre, such as artworks, interpretation boards, native plantings, design elements and infrastructure.

5.7 Council has recently endorsed the Arts & Culture Strategic Framework, in particular the agenda for building and expressing our Regional Identity through Place Based Design. This framework will include the preparation of an Urban Design Guide for use by developers, architects, landscape architects, urban designers, artists, mana whenua and anyone else who may seek to give expression to the regional identity.

5.8 It is recommended that a Working Group be established to assist with design features and implementation of individual projects contained within this Revitalisation Plan consistent with the framework and design guide. This group could include representation from: Council, Landmarks Trust, Mana Whenua, Arts & Culture Sector, Hastings City Business Association, and Youth Council.

## 6.0 ASSESSMENT OF OPTIONS (INCLUDING FINANCIAL IMPLICATIONS)

### Adopt the Hastings City Centre Public Spaces Revitalisation Plan

- 6.1 Adopting the Hastings City Centre Public Spaces Revitalisation Plan will allow Officers to commence the detailed design and construction of the proposed projects identified. The projects included in the Revitalisation Plan are consistent with the intent of the City Centre Strategy 2013-33 and in accordance goals, actions and budget included in the Long Term Plan 2018-28.
- 6.2 As identified in **Attachment 1**, the Long Term Plan includes a total of \$5,380,000 split over four years allocated to City Centre initiatives. In addition, there is a total of \$3,500,000 over the next eight years allocated towards the CBD Street Upgrade Programme, giving a total available budget of \$8,880,000.
- 6.3 20 of the 23 projects identified in Table 1 can be funded within existing available budgets. These have been programmed within an achievable and practical timeframe, with the aim to focus on the east block hospitality areas, to complement existing developer investment in this area, and work on the Opera House.
- 6.4 Funding for the three projects with no existing funding stream may be considered as part of other project budgets, or as part of future Annual or Long Term Plan considerations.
- 6.5 Officers are mindful of current financial commitments therefore the recommended programme is achievable without a requirement for additional funding.
- 6.6 Adopting the Revitalisation Plan will enable Officers to commence those Stage 1 Priority Projects identified for implementation in the next two years, with the aim of completing those projects in the East Blocks to coincide with the opening of the Opera House towards the end of 2019. The proposed Implementation Plan is identified in **Attachment 2**.

## 7.0 PREFERRED OPTION/S AND REASONS

- 7.1 Option A is preferred.
- 7.2 The city centre includes a network of public open spaces: parks, the Central Plaza, streets, pedestrian links, laneways and footpaths, all providing space for people to relax, engage and be entertained.
- 7.3 Many of these spaces are currently underused with limited facilities and amenity. In many cases they are used simply as thoroughfares and their design, location and quality contribute little to the vibrancy of the city. These spaces should be the focal point for community social interaction, and their

development provides Council with the opportunity to enhance visitor experience; encouraging people to visit, stay longer, and return.

- 7.4 The Revitalisation Plan identifies priority development sites where Council will focus investment over the next five years to complement developer and business investment. It aligns with the City Centre Strategy and the LTP.
- 7.5 The projects specifically relate to the provision and enhancement of attractive and inviting public spaces in the city centre. Together with a number of other Council initiatives, these projects will contribute to further positive improvement in the vibrancy of the city.
- 7.6 The purpose of the Plan is to assist with the improvement of the performance of the city centre through urban design initiatives, thereby creating a distinctive city centre that attracts people.
- 7.7 The majority of identified projects are currently included within the Council forward programme of works. Consideration can be given to the allocation of funds to complete those three unprogrammed capital works projects as part of future Annual Plan and Long Term Plan reviews (2021 onwards).

## 8.0 RECOMMENDATIONS AND REASONS

- A) That the report of the Parks Planning and Development Manager titled “Presentation of Hastings City Centre Public Spaces Revitalisation Plan” dated 26/02/2019 be received.
- B) That the Community Development Committee adopt the Hastings City Centre Public Spaces Revitalisation Plan.
- C) That the Community Development Committee endorse the priority programme identified in Attachment 2 and instruct Officers to proceed to detailed design and further consultation to implement Stage 1 works.

**With the reasons for this decision being that the objective of the decision will contribute to meeting the current and future needs of communities for good quality local infrastructure in a way that is most cost-effective for households and business by:**

**Giving effect to the goals and objectives included in the Hastings City Centre Strategy 2013-33 and Long Term Plan 2018-28 to improve the vibrancy and amenity of the Hastings City Centre.**

### Attachments:

- |   |  |                 |
|---|--|-----------------|
| 1 | Proposed City Centre Revitalisation Budget and Action Plan | CG-14-73-00045  |
| 2 | Implementation Plan  | STR-22-8-19-707 |

HASTINGS CITY CENTRE AVAILABLE FUNDS											
	PROJECT	FUNDING SOURCE	AVAILABLE FUNDS	FINANCIAL YEAR							
				2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
	Civic Square	LTP 2018-28	\$1,500,000	\$250,000	\$250,000	\$500,000	\$500,000				
	Entertainment Precinct	LTP 2018-28	\$1,400,000	\$350,000	\$350,000	\$350,000	\$350,000				
	Central Mall + Water Feature	LTP 2018-28	\$1,600,000	\$400,000	\$500,000	\$400,000	\$300,000				
	Railway Road Link + Rail Corridor	LTP 2018-28	\$800,000	\$50,000		\$250,000	\$500,000				
	CBD Gateways	LTP 2018-28	\$80,000				\$80,000				
	<b>TOTAL LONG TERM PLAN FUNDS</b>		<b>\$5,380,000</b>	<b>\$1,050,000</b>	<b>\$1,100,000</b>	<b>\$1,500,000</b>	<b>\$1,730,000</b>				
<b>STREETSCAPE UPGRADE PROGRAMME (December 2018)</b>											
	Karamu Road	CBD Targeted Rate	\$1,000,000		\$500,000	\$500,000					
	Eastbourne Street Railway Road	CBD Targeted Rate	\$500,000		\$500,000						
	Eastbourne Street Civic Square	CBD Targeted Rate	\$550,000	\$550,000							
	Eastbourne Street 300 East	CBD Targeted Rate	\$200,000				\$200,000				
	Market Street	CBD Targeted Rate	\$500,000							\$250,000	\$250,000
	King Street	CBD Targeted Rate	\$400,000						\$400,000		
	Central Water Feature	CBD Targeted Rate	\$250,000					\$250,000			
	Miscellaneous	CBD Targeted Rate	\$100,000				\$50,000	\$50,000			
	<b>TOTAL STREETSCAPE FUNDS</b>		<b>\$3,500,000</b>	<b>\$550,000</b>	<b>\$1,000,000</b>	<b>\$500,000</b>	<b>\$250,000</b>	<b>\$300,000</b>	<b>\$400,000</b>	<b>\$250,000</b>	
	<b>TOTAL CITY CENTRE FUNDS AVAILABLE</b>		<b>\$8,880,000</b>	<b>\$1,600,000</b>	<b>\$2,100,000</b>	<b>\$2,000,000</b>	<b>\$1,980,000</b>	<b>\$300,000</b>	<b>\$400,000</b>	<b>\$250,000</b>	

HASTINGS CITY CENTRE PUBLIC SPACES ACTION PLAN											
#	PROJECT	FUNDING SOURCE	COST ESTIMATE	FINANCIAL YEAR							
				2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
1a	City Centre Mall Pocket Parks	LTP Mall	\$820,000	\$400,000	\$420,000						
1b	Heretaunga Street West 100	LTP Mall	\$1,030,000		\$80,000	\$400,000	\$300,000	\$250,000			
2a	Heretaunga Street East 100 Hospitality Space	LTP Entertainment	\$260,000				\$260,000				
2b	Heretaunga Street East 200 Hospitality Space	LTP Entertainment	\$215,000	\$215,000							
2c	Heretaunga Street East 300 Pocket Park	LTP Entertainment	\$190,000			\$100,000	\$90,000				
2d	Heretaunga Street East 300 Hospitality Space	LTP Entertainment	\$95,000	\$95,000							
3a	Heretaunga Street West 300 Street Amenity	Street Upgrade	\$50,000				\$50,000				
3b	Heretaunga Street West 200 Street Amenity	Street Upgrade	\$50,000					\$50,000			
4a	Southern Carpark Gateway & Pedestrian Link	LTP Rail Corridor	\$500,000				\$500,000				
4b	Railway Corridor Enhancements	LTP Rail Corridor	\$140,000	\$50,000		\$90,000					
4c	Eastbourne St - Railway Rd Street Upgrade	Street Upgrade	\$660,000		\$500,000	\$160,000					
5	Civic Square	LTP Civic Square	\$1,500,000	\$250,000	\$250,000	\$500,000	\$500,000				
6a	Karamu Road (St Aubyn - Heretaunga Street)	Unfunded	\$950,000								
6b	Karamu Road (Heretaunga - Eastbourne)	Street Upgrade	\$1,000,000		\$500,000	\$500,000					
7a	Landmarks Square Extension	LTP Entertainment	\$550,000		\$300,000	\$250,000					
7b	King Street North Pocket Park	Unfunded	\$240,000								
7c	Albert Square	LTP Entertainment	\$90,000	\$90,000							
8a	Heretaunga Street West Laneway	Parking Fund									
8b	Heretaunga Street East Laneways	Parking Fund									
9a	Eastbourne Street Upgrade	Street Upgrade	\$750,000	\$550,000			\$200,000				
9b	King Street Upgrade	Street Upgrade	\$400,000						\$400,000		
9c	Market Street Upgrade	Street Upgrade	\$500,000							\$250,000	\$250,000
9d	Hastings Street (Opera Plaza)	Unfunded	\$200,000								
	<b>TOTAL ACTION PLAN PROGRAMME</b>		<b>\$10,190,000</b>	<b>\$1,650,000</b>	<b>\$2,050,000</b>	<b>\$2,000,000</b>	<b>\$1,900,000</b>	<b>\$300,000</b>	<b>\$400,000</b>	<b>\$250,000</b>	<b>\$250,000</b>
	<b>FUNDED</b>		<b>\$8,800,000</b>								
	<b>UNFUNDED</b>		<b>\$1,390,000</b>								



IMPLEMENTATION PLAN										
#	Project	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	No Funds
1a	Central Plaza Pocket Parks									
1b	Heretaunga St West 100		Stage 1		Stage 2					
2a	Heretaunga St East 100 Hospitality									
2b	Heretaunga St East 200 Hospitality									
2c	Heretaunga St East 300 Pocket Park									
2d	Heretaunga St East 300 Hospitality									
3a	Heretaunga St West 300 St Amenity									
3b	Heretaunga St West 200 St Amenity									
4a	Southern Carpark Gateway									
4b	Railway Corridor Enhancements									
4c	Eastbourne St - Railway Rd St Upgrade									
5	Civic Square		Stage 1		Stage 2					
6a	Karamu Road (St Aubyn - Heretaunga St)									
6b	Karamu Road (Heretaunga - Eastbourne)									
7a	Landmarks Square Extension									
7b	King St North Pocket Park									
7c	Albert Square									
8a	Heretaunga St West Laneway*									
8b	Heretaunga St East Laneways*									
9a	Eastbourne St Upgrade									
9b	King St Upgrade									
9c	Market St Upgrade									
9d	Hastings St (Opera Plaza)									

Short Term 1-2 Years	
Medium Term 3-5 Years	
Long Term 6-8 Years	
Parking Fund Allocation	*
No Allocated Funds	



**REPORT TO:** COMMUNITY DEVELOPMENT COMMITTEE

**MEETING DATE:** TUESDAY 26 FEBRUARY 2019

**FROM:** PROJECT MANAGER - STRATEGIC  
SAM FAULKNER

**SUBJECT:** RESIDENTIAL DEVELOPMENT STATUS UPDATE

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## **1.0 SUMMARY**

- 1.1 The purpose of this report is to update the Council on progress made to help enable new residential land to be brought to the market for development.
- 1.2 This report seeks to highlight current growth areas, the number of potential housing units, quarterly statistics within these identified growth areas, the estimated timeframes to bring each area to the market, and the importance of applying a strategic managed approach.
- 1.3 The Council is required to give effect to the purpose of local government as prescribed by Section 10 of the Local Government Act 2002. That purpose is to meet the current and future needs of communities for good quality local infrastructure, local public services, and performance of regulatory functions in a way that is most cost-effective for households and businesses. Good quality means infrastructure, services and performance that are efficient and effective and appropriate to present and anticipated future circumstances.
- 1.4 This report concludes by recommending that the report be received.

## **2.0 BACKGROUND**

- 2.1 The Heretaunga Plains Urban Development Strategy (HPUDS) 2010 was established to plan and allow for residential and industrial growth in Hawke's Bay. This strategy is a collaborative approach by the Hastings District Council, Napier City Council and Hawke's Bay Regional Council towards managing urban growth on the plains from 2015 to 2045.
- 2.2 Additionally, the 2016 National Policy Statement on Urban Development Capacity (NPSUDC) requires local authorities to monitor and report on residential market indicators. The 2018 quarter three monitoring report is available and has been added as an appendix document to this report.

## **3.0 CURRENT SITUATION**

### Market summary

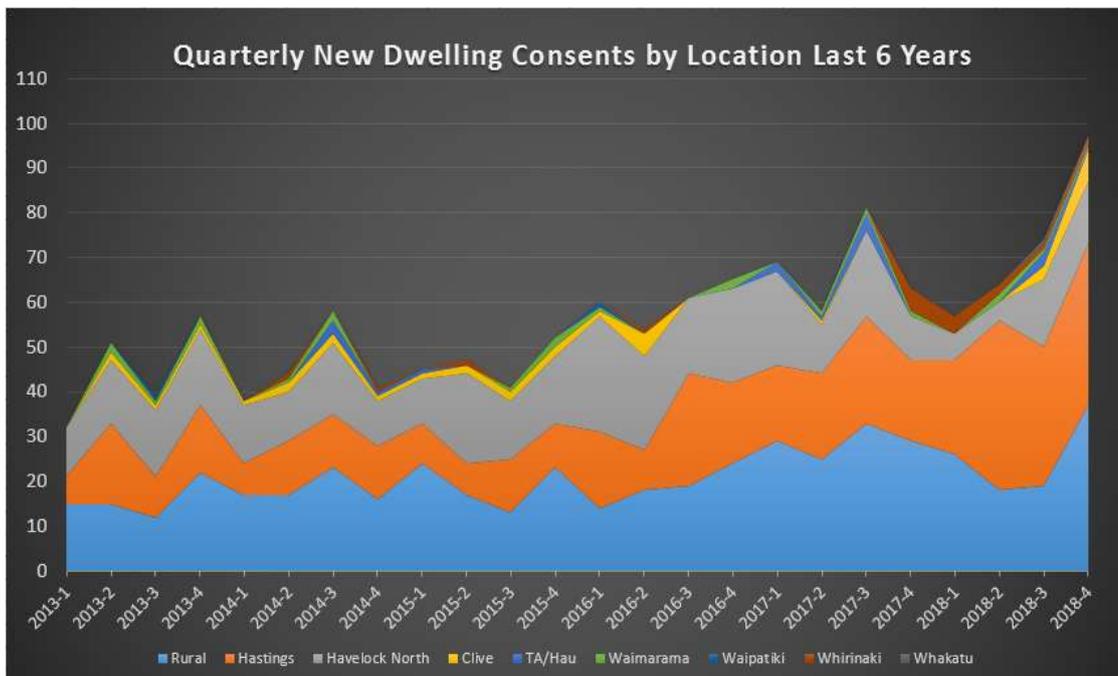
- 3.1 Land availability and Greenfield developments are steadily increasing largely due to developments in:
- Arataki – 27 lot subdivision off Meissner Road.
  - Arataki – 39 lot subdivision in the old camping ground site.

- Northwood – 30 lot subdivision constructed.
- Northwood - ~25 lot subdivision planned construction in 2019
- Lyndhurst Stage 2 – 104 lot subdivision application granted.

This gives a total of 225 lots created or about to be created over a ~18-24 month period.

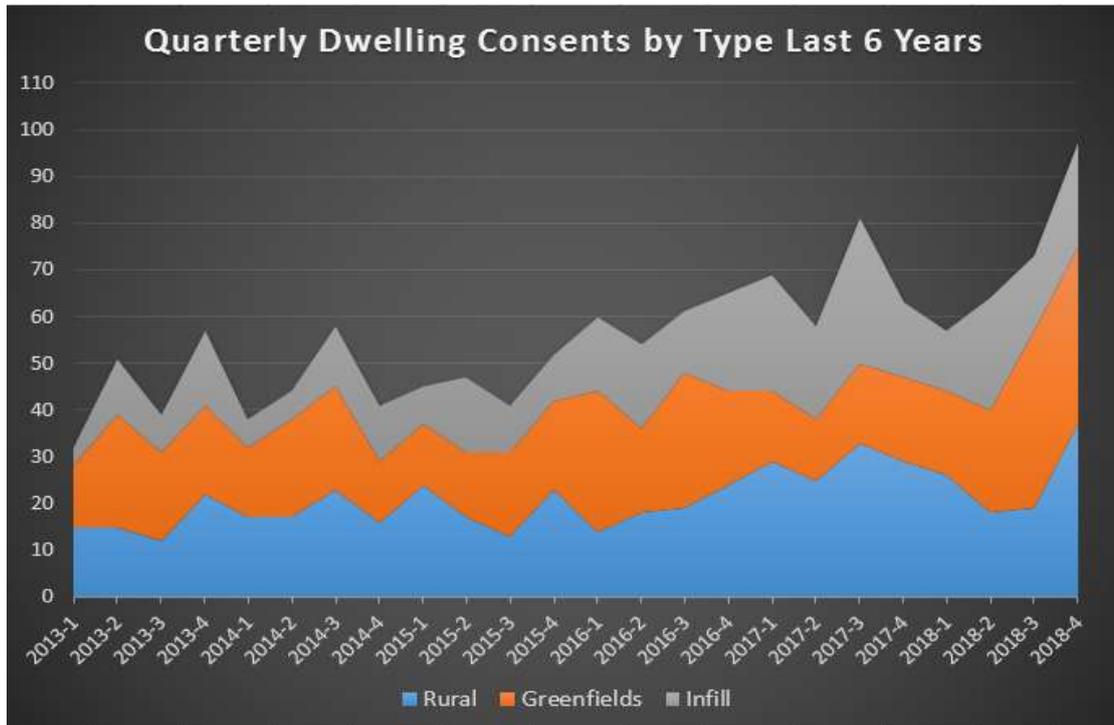
- 3.2 As an indication of historical demand, since the year 2000 the average land uptake for Greenfields has averaged 99 lots per year with a peak in 2005 of 165 lots. There hasn't been a year that has broken 100 since 2010, although land was a constraint around 2015 - 2018. Forward projections for the next 10 years are based on an average of 140 lots per year. In 2018 there was an uptake rate of 118 Greenfield lots.
- 3.3 With planned development in Iona and Howard Street (660 dwellings) close to resolution significant further land should be available to meet demand. This suggests that supply and demand should be in balance provided developers are prepared to develop, in line with market demand.

Dwelling Consent by Location



- 3.4 Over a six year period there has been a steady increase in the number of new dwellings consented. The fourth quarter of 2018 shows an increase in the number of dwelling consents in the district compared to previous quarters. This is due to increases in rural, infill and development in Lyndhurst.
- 3.5 New dwelling consents received in 2018 were the highest level in 10 years at 302, with development equalling 2007 building peak levels.

Dwelling Consent by Type



3.6 The above graph, Quarterly Dwelling Consents by Type Last 6 Years, shows an increase in the fourth quarter rural and infill dwellings compared with previous years.

Residential – Greenfield Activity Summary

3.7 An application for 39 lots has been received and granted, for the former proposed school site, in Arataki. Construction has begun and the remaining stage are expected to be completed within 2019.

**Table 1. Greenfield Activity**

31-Dec-2018	Unbuilt Lot Capacity	New Lots Created this Quarter	Building Consents Granted (ex lifestyle village)	Balance lots	Lots yet to be Created	Total Remaining Capacity
<b>Area</b>						
Flaxmere*	59	0	0	59	~111	~170
Arataki	17	5	1	21	30	51
Lyndhurst Stage 1	4	1	1	4	12	16
Lyndhurst Lifestyle Village	8	0	8	0	0	0
Lyndhurst Stage 2	38	0	10	28	255	283
Northwood	4	0	0	4	77	81
Howard Street	0	0	0	0	260	260
Iona	0	0	0	0	400	400
<b>Total Zoned and or Subject to Appeals</b>	<b>130</b>	<b>6</b>	<b>12</b>	<b>116</b>	<b>1145</b>	<b>1261</b>

\*Note: Part of Flaxmere is subject to resubdivision by the landowner.

3.8 While limited capacity remains in Arataki (albeit the newly augmented release of the school site back into development land supply) and Lyndhurst Stage 1, the Northwood residential area on the north eastern fringe of Hastings has

approximately 4.5 hectares of land left to develop for housing with potential for ~80 lots.

- 3.9 The main developer of the Northwood subdivision has completed earthworks for 30 of these residential lots within stage 8B and anticipates titles in 2019.
- 3.10 Indications from the building industry show a buoyant Hawke's Bay market where there is still a steady demand for residential properties. Developers have indicated they have waiting lists of buyers interested in sections in Hastings and Havelock North.
- 3.11 There has been no material change in the market trends since the last report to the Community Development Committee in September 2018.

#### **4.0 RESIDENTIAL GROWTH AREA STATUS UPDATE**

- 4.1 The following section of this report provides a brief update on progress being made on new growth areas.
- 4.2 The future residential areas identified and prioritised for future growth are; Lyndhurst Stage 2, Howard Street and Iona. The estimated potential residential yield from these subdivisions is ~900 lots.
- 4.3 There is also interest in the release of the wider Brookvale area (which was not in HPUDS 2010 but was recommended in HPUDS 2016). Provided it proves to be feasible, this area could substitute for the originally planned Arataki Extension.

##### Lyndhurst Stage 2

- 4.4 Both the easement corridor negotiations and the services installations along Lyndhurst Road are completed.
- 4.5 An application from a landowner for 104 residential lots has been granted. Titles are expected in early 2019 for stage 9 works. Within this area the HDC service corridor is located which will link up services between Lyndhurst Road and Arbuckle Road. Construction of this portion of services will be completed early 2019.
- 4.6 A number of additional landowners within the Lyndhurst development area have also signalled their intentions to develop, in the short term, and officers are in active dialogue about future developments.

##### Howard Street

- 4.7 The Council's stormwater solution for servicing this area has been appealed to the Environment Court. Council have mediated an agreement with the appeal party and this agreement is with the Environment Court for its approval.
- 4.8 The development process can begin once the consent order is received from the Court and, for properties reliant on the internal road, once the designation is confirmed.
- 4.9 The Council has notified its Notice of Requirement for the designation of the internal road and a stormwater overland flow path. Submissions have been received and will be heard by an independent commissioner on 19th February 2019.

### Iona

- 4.10 The Iona area has been brought forward for development to account for the removal of the Arataki extension in the short term.
- 4.11 The date from which the rezoning takes effect and the Proposed District Plan provisions became operative was 19 September 2018.
- 4.12 Council is in discussion with the main landowner within the Iona development area and is working through the development process. There is a high development interest in Breadalbane Avenue, which forms part of the Iona development area. The design of Breadalbane Avenue is underway and the physical upgrade of the road is expected to be completed in early-mid 2020.

### Brookvale

- 4.13 The Brookvale Area has been identified as part of the 2016 HPUDS Review as a growth area to substitute for the loss of the Arataki Extension area originally proposed in HPUDS and to cater for a more positive outlook in HPUDS 2017. The Brookvale Area has potential for development in the short to medium term.
- 4.14 There is developer interest in the Brookvale area, with a resource consent application having been lodged. Officers are in dialogue with potential developers.
- 4.15 Council has scheduled a commencement of this area in the Long Term Plan (LTP) to follow the completion of the Iona block.
- 4.16 Development within part or all of the Brookvale/ Romanes area could nevertheless eventuate sooner than anticipated by Council by way of a non-complying resource consent, or appeal consent order.

### Flaxmere

- 4.17 In addition to the future growth areas outlined in this report, there is high interest in the future use and development of land in West Flaxmere.
- 4.18 Te Taiwhenua o Heretaunga (TTOH) is in the process of launching its 130 home development 'Waingakau Suburb'. This suburb borders rural land in Flaxmere west. This development will be a mix of co-housing and conventional housing. An application for 12 dwellings for stage 1 has been submitted.
- 4.19 Additionally, officers are currently investigating development options for two separate parcels of land in West Flaxmere.

### **Growth Planning**

- 4.20 Table 2 below summaries the expected yield and timings for further growth planning for these areas.

**Table 2. Future Greenfield Areas and Estimated Yield**

Area	Estimated Unbuilt Lot Capacity	Estimated Subdivision Commencement
Flaxmere	~170	Stage 1 – early 2019
Lyndhurst Stage 2 (lodged)	104	Consent Issued
Lyndhurst Stage 2 balance	153	*2019/2020
Howard	~260	tbc**
Iona	~400	tbc
Brookvale (including Romanes)	~575	tbc
<b>Total</b>	<b>~1662</b>	

\*Note: Timing is dependent on landowner timeframes.

\*\*Note: Timing is dependent on appeals process.

The estimated subdivision commencement indicates when the landowner may begin physical works such as earthworks and transportation of soil.

## 5.0 MEDIUM DENSITY HOUSING – STATUS UPDATE

- 5.1 The Hastings District Plan identifies City Living Zones as areas to accommodate medium density housing at densities of more than 250m<sup>2</sup> and less than 350m<sup>2</sup> gross area of land per unit.
- 5.2 The purpose of the City Living Zone is to encourage for a more compact form of residential development.
- 5.3 These zoned areas are located in close proximity to Mahora shopping centre, Cornwall Park, and around local shops on Heretaunga Street East and the open space of Queen's Square.
- 5.4 A Medium Density Strategy to encourage more compact housing developments was adopted by Council in November 2017 and implementation is now in the planning stage.

## 6.0 SIGNIFICANCE AND ENGAGEMENT

- 6.1 This report does not trigger Council's Significance and Engagement Policy and no consultation is required.

**7.0 RECOMMENDATIONS AND REASONS**

- A) That the report of the Project Manager - Strategic titled “Residential Development Status Update” dated 26/02/2019 be received.**

**With the reasons for this decision being that enabling the supply of Greenfield residential sections to meet current and future market demand contributes to meeting the current and future needs of communities for good quality local infrastructure and local public services by applying robust project and program management processes.**

**Attachments:**

1 NPSUDC Q3 Monitoring Report

STR-4-2-18-890



**HASTINGS & NAPIER URBAN AREA**  
Housing and Business Market  
Indicator Monitoring  
*Quarterly Report to 30 September*  
**2018**



HASTINGS  
DISTRICT  
COUNCIL



HAWKE'S BAY  
REGIONAL COUNCIL



NAPIER  
CITY COUNCIL  
Te Kōwhirihera o Ahuriri

Published September 2018

## CONTENTS

1.	Purpose of this Report .....	2
2.	About This Report .....	2
3.	Residential Land Capacity .....	4
4.	Land Prices /Sales .....	6
5.	Building Activity .....	6
6.	House Prices /Sales Activity.....	9
7.	Housing Affordability .....	10
8.	Business Building Activity .....	11

## TABLE OF FIGURES

Figure 1:	Napier-Hastings Urban Areas as defined by StatsNZ	3
Figure 2:	Napier Hastings Quarterly Lots Granted Last Two Years	4
Figure 5:	Napier Hastings Quarterly New Dwelling Consents 2016-2018	7
Figure 6:	Napier Hastings New Dwelling Consents 2016-2018 by Location	8
Figure 7:	Napier Hastings Quarterly New Dwelling Consents 2016 -2018 by Housing Typology	8
Figure 8:	Napier Hastings Quarterly House Sales Volume and Prices	9
Figure 9:	Napier Hastings Monthly Average Rental Movements 2016-2018	9
Figure 10:	Hawke's Bay Massey University Quarterly Housing Affordability Index 2016-2018	10
Figure 11:	Napier Hastings Quarterly Commercial Industrial and Total Non-Residential Floorspace m2 consented last two years	11
Figure 12:	Napier Hastings Industrial Consented Building Value last 15 Years	12

# HASTINGS & NAPIER URBAN AREA

## Housing and Business Market

### Indicator Monitoring

### *Quarterly Report to 30 September 2018*

#### 1. PURPOSE OF THIS REPORT

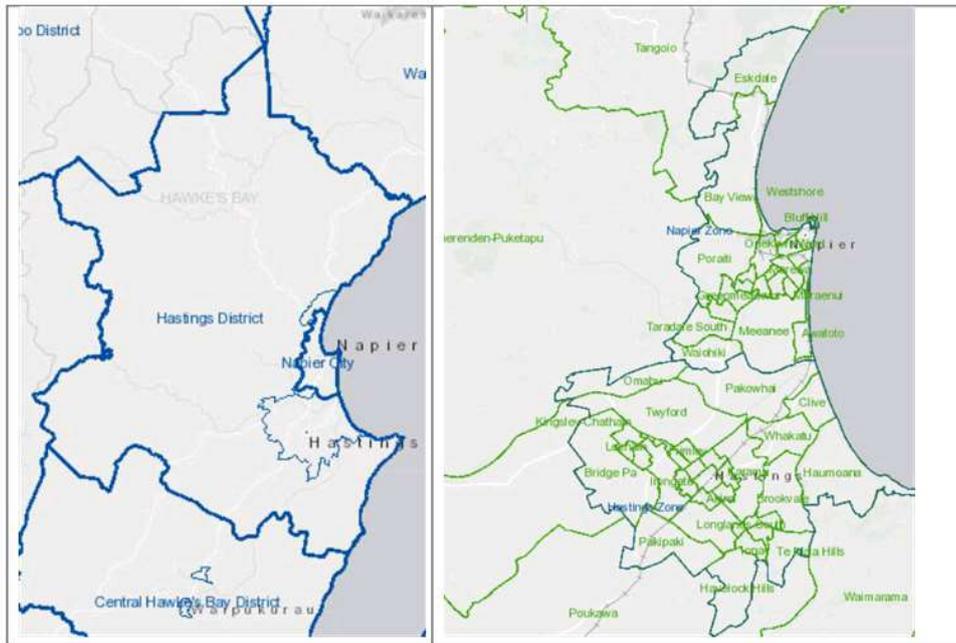
- 1.1. This report has been prepared by the Hastings District, Napier City and Hawke's Bay Regional Councils (the Partner Councils). It provides a quarterly update of the Napier Hastings property market using a selection of housing and business indicators to meet the monitoring requirements of the government's National Policy Statement on Urban Development Capacity (NPSUDC).
- 1.2. The NPSUDC Policy PB6 requires the three councils to monitor a range of indicators on a quarterly basis including:
  - a) prices and rents for housing, residential land and business land, by location and type; and the changes in these prices and rents over time;
  - b) the number of resource consents and building consents granted for urban development relative to the growth in population; and
  - c) indicators of housing affordability.
- 1.3. Previously, the partner councils prepared a baseline report<sup>1</sup> of housing and business market trends across a range of variables up to December 2017 (or 2016 in some cases depending on the time series data availability).

#### 2. ABOUT THIS REPORT

- 2.1. Where data is or will be available at three monthly intervals (i.e. quarterly), short monitoring reports for each of the three quarters between calendar years, will be produced. This report is the third of the intervening quarterly reports providing data for the period 30 June to 30 September 2018. The three quarterly reports will culminate in an annual updated version of the earlier baseline report to 31 December 2018.
- 2.2. In many cases, trends will remain the same from quarter to quarter, and unless there is a notable change in an indicator, detailed commentary on the indicators will be provided on an annual rather than quarterly basis.
- 2.3. The data used for this quarterly report has been drawn from a number of sources and therefore some of it is reported for the combined Napier Hastings Territorial Areas and some for the Napier Hastings Urban Area, or in rare cases, for the Hawke's Bay region as a whole, depending upon the sources and data collection methods. **Figure 1** overleaf shows the boundary of the Napier Hastings Main Urban Area in relation to the census area units incorporated within it.
- 2.4. It is intended that over time the data can be arranged and reported in a manner more closely aligning with the joint urban growth strategy - the Heretaunga Urban Development Strategy (HPUDS) - that was prepared initially by three partner Councils in 2010 and most latterly reviewed in 2017.

<sup>1</sup>Hastings and Napier Urban Area Housing and Business Market Indicator Monitoring Baseline Report to 31 December 2017.

Figure 1: Napier-Hastings Urban Areas as defined by StatsNZ



(Source StatsNZ)

2.6. Table 1 sets out the indicators contained in this report, and Appendix 1 presents a map to illustrate the location of place names frequently mentioned in this report.

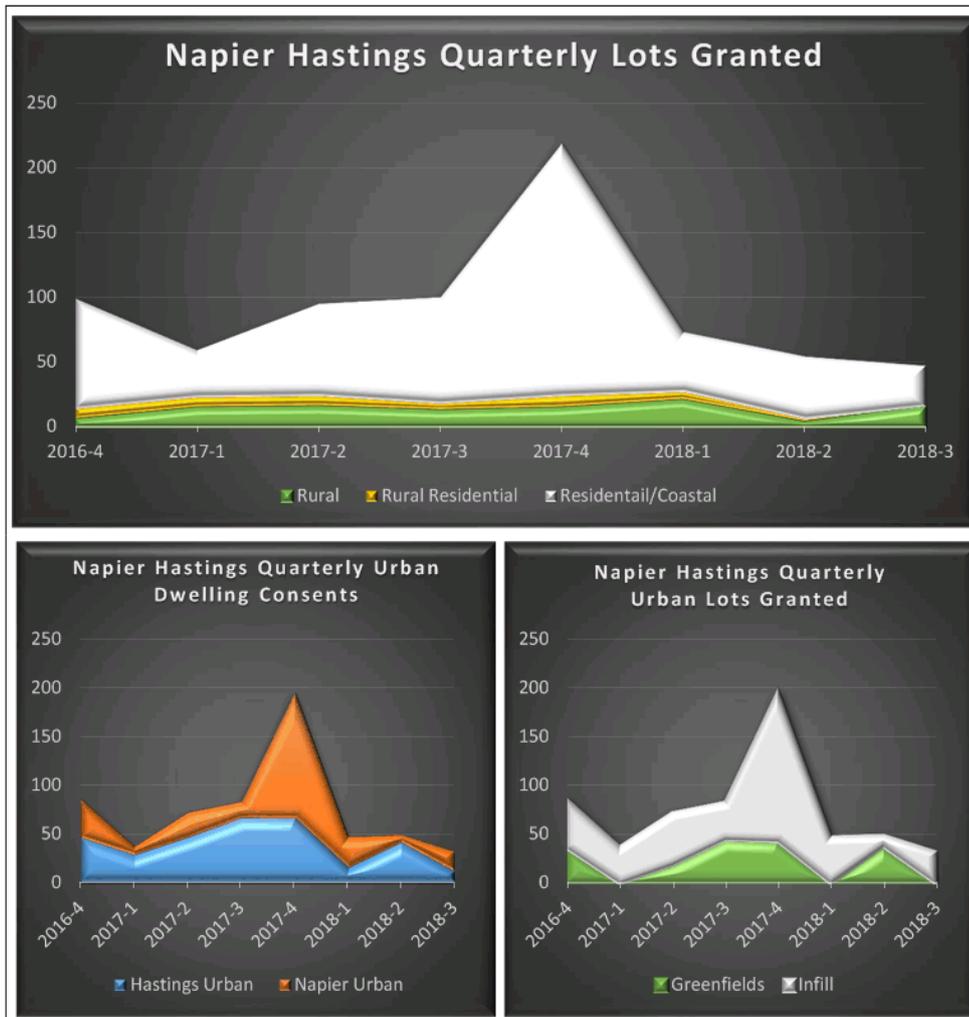
Table 1: Summary of Indicators Reported

NPSUDC-Ref	Type	Topic	Figure or Table	Quarterly Indicator
PB6 (b)	Residential	Land	Figure 2	House Lots Consented
PB6 (b)	Residential	Land	Table 2	Current Greenfields Residential Land Uptake
PB6 (b)	Residential	Land	Figure 3	Greenfield Residential Land Uptake Trend 2018
PB6 (b)	Residential	Land	Table 3	Changes Greenfield Residential Section Capacity
PB6 (a)	Residential	Land	Figure 4	Vacant Residential Section Sales Volume/Value
PB6 (a)	Residential	Dwellings	Figure 5	New Dwelling Consents Last Three Years
PB6 (a)	Residential	Dwellings	Figure 6	New Dwelling Consents by Greenfields Location
PB6 (a)	Residential	Dwellings	Figure 7	New Dwelling Consents by Housing Typology
PB6 (a)	Residential	Dwellings	Figure 8	Dwelling Sales Volume and Median Price
PB6 (a)	Residential	Dwellings	Figure 9	Average Weekly Dwelling Rental Movements
PB6 (c)	Residential	Affordability	Figure 10	Housing Affordability Index Movements
PB6 (c)	Residential	Affordability	Table 4	Housing Affordability Index Regional Comparison
PB6 (b)	Business	Building	Figure 11	Business Floorspace m <sup>2</sup> Consented
PB6 (b)	Business	Value	Figure 12	Industrial and Commercial Building Consent Value

**3. RESIDENTIAL LAND CAPACITY**

- 3.1. Overall residential land capacity comprises greenfield residential areas, infill development potential, brownfields developments<sup>2</sup> and other dispersed types of living environments such as coastal settlements, Marae based communities and rural residential/lifestyle living.
- 3.2. **Figure 2** shows the estimated quarterly number of new lots created lots for which consent was granted with the urban lots broken down by Napier and Hastings and by infill and greenfields subdivision.

**Figure 2: Napier Hastings Quarterly Lots Granted Last Two Years**



(Source NCC and HDC)

- 3.3. After a spike in infill subdivision in Napier in the last quarter of last year due to the Guppy Road consent (residential housing on a property previously used for market gardening for a significant time), infill subdivision rates have now returned to background levels in 2018. Rural and lifestyle consents dropped to historically low levels in the second quarter, but have recovered somewhat over the last quarter.
- 3.4. **Table 2** sets out the remaining vacant residential lot capacity within greenfields areas as at the end of June 2018 after allowing for building consents issued over the last quarter. It estimates the

<sup>2</sup> Brownfields means redundant or obsolete commercial or industrial properties available for redevelopment for residential purposes.

number of subdivided lots yet to be built on and the estimated capacity of larger zoned areas serviced with bulk infrastructure that have yet to be subdivided. Of the latter 197 lots in Napier (mostly Parklands) and 79 in Hastings (mostly Northwood) have resource consents for subdivision granted, but physical construction has not yet been completed. Overall unbuilt current lot capacity has decreased by 13 lots and total remaining capacity by 54.

**Table 2: Quarterly Greenfield Residential Land Uptake 30 September 2018**

YTD 30/09/2018	Unbuilt Lot Capacity	New Lots Created Last Quarter	Building Consents Granted Last Quarter	Balance lots Unbuilt	Lots yet to be Created	Total Remaining Capacity
Area	31/06/2018					
Arataki	18	7	8	17	35	52
Lyndhurst Stage 1	8	0	4	4	13	17
Lyndhurst Lifestyle Village	9	0	6	3	0	3
Lyndhurst Stage 2	32	19	13	38	255	293
Northwood	3	3	1	5	77	82
Parklands	25	0	12	13	156	169
Te Awa	11	12	10	13	909	922
<b>Total</b>	<b>106</b>	<b>41</b>	<b>54</b>	<b>93</b>	<b>1445</b>	<b>1538</b>

- 3.5. The effect of a temporary shortage of vacant greenfields sections in Napier over the last few quarters is likely to be eased by a 130 lot infill development in Guppy road approved in the first quarter. This should come on stream over the next 3-6 months and will be supported by future staged release of sections from the City Councils Parkland subdivision.

**Figure 3: Quarterly Greenfield Residential Land Uptake Trend 2018**



(Source HDC and NCC)

- 3.6. As well as these zoned and serviced areas **Table 3** shows the changes in future capacity planned to be provided through rezoning and infrastructure provision over the next two years, plus the total

remaining capacity of land identified in HPUDS for future development, which remains unchanged over this quarter.

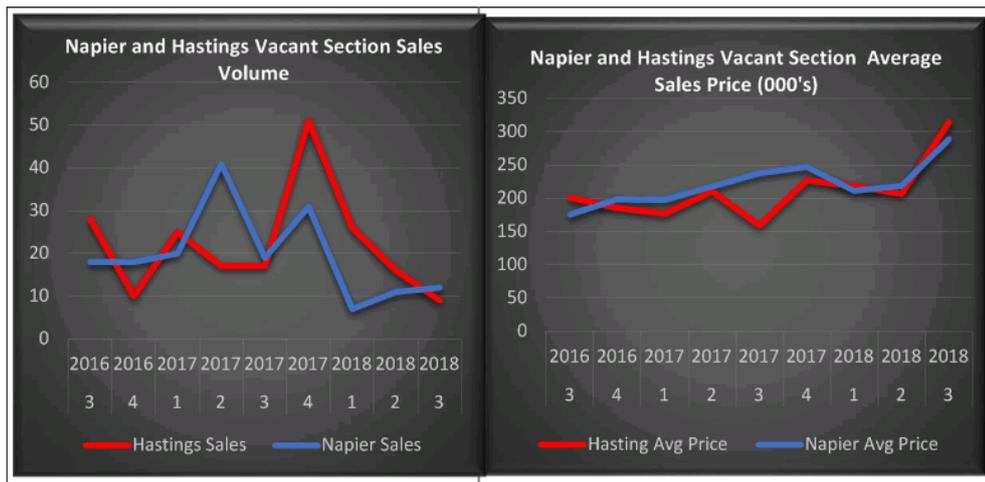
**Table 3: Changes in Current and Planned Residential Section Capacity**

Areas	Change from Last Quarter	Available Capacity
Currently Zoned	-54	1708 <sup>3</sup>
Planned Over Next Two Years	No Change	1300
Remaining HPUDS Areas	No Change	2635
Grand Total	No Change	5719

**4. LAND PRICES /SALES**

4.1. **Figure 4** shows Hastings and Napier vacant section sales and median price points. There is likely to be some under-reporting of the last two quarters of 2018, due to slow sales notifications. While sales volumes have fluctuated, probably due to the lumpy nature of greenfields land supply releases, prices have generally risen sharply over the last quarter. This is surprising given the current and imminent easing of supply constraints, but may be due to low reported volumes of available sections which will not be evident until the next quarter or two.

**Figure 4: Napier and Hastings Vacant Residential, Quarterly Section Sales Volume and Prices Last Two Years**



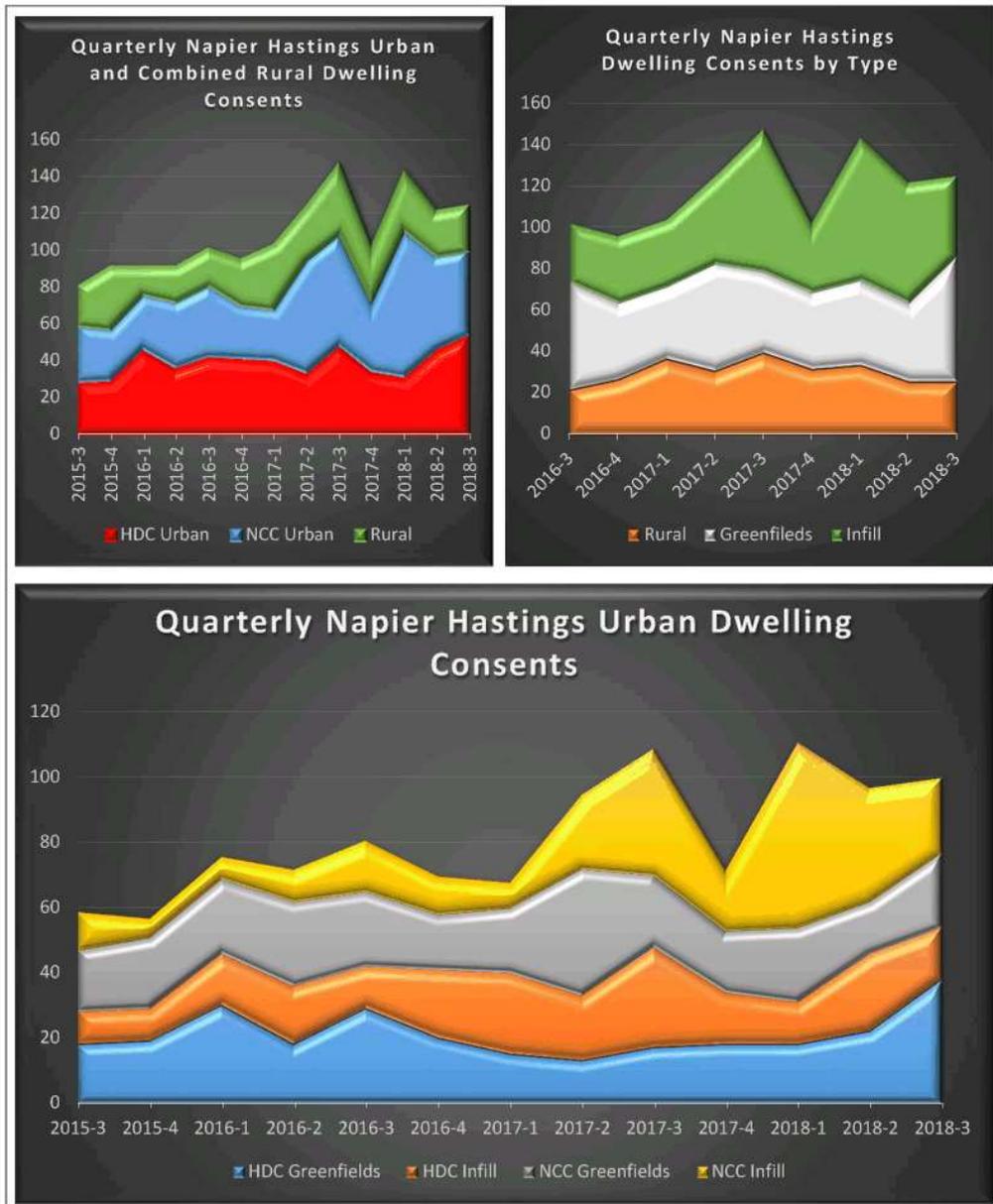
(Source Logan Stone Valuers 2018)

**5. BUILDING ACTIVITY**

5.1. Building consent data in **Figure 5** shows a pick-up in new urban dwelling construction from around the beginning to the middle of 2016 in both Hastings and Napier after a slow period following the GFC. A drop in activity in the last quarter of 2017 appears to have been temporary. However the first quarter of 2018 increase in Infill in Napier was influenced by a large number of consents being granted for supplementary dwellings (generally as detached units) as part of Housing New Zealand’s social housing programme. The resulting drop in Napier infill rates over the last two quarters has been offset to a degree by increasing infill rates in Hastings albeit it now showing a trend of weakening. Greenfields rates in Hastings are however, on the rise as easing land supply constraints start to influence building patterns, while rural development rates have remained steady.

<sup>3</sup> Includes Park Island subject to Treaty Settlement processes of an estimated 170 lots. Also includes adjustment for previously underestimated capacity in Lyndhurst Stage 2 of approximately 50 lots

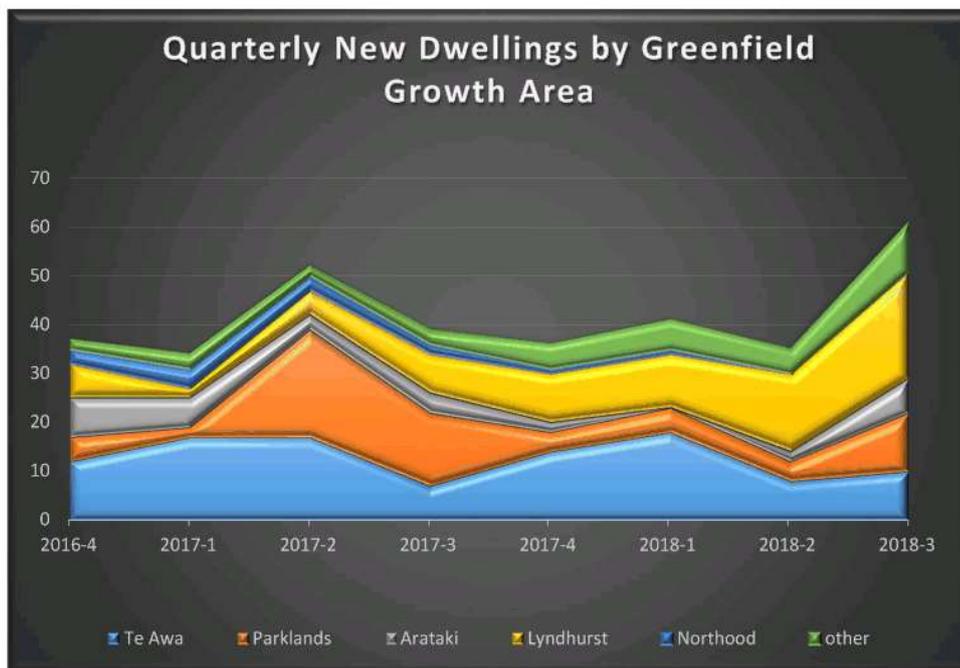
Figure 5: Napier Hastings Quarterly New Dwelling Consents 2016-2018



(Source HDC and NCC)

- 5.2. **Figure 6** shows also that improving section availability at Lyndhurst is starting to show through in building rates, while Northwood struggles to get its sections to market. The large release of sections at Parklands in the first quarter of 2017 saw a surge in development until the end of the third quarter of 2017. This was followed by a temporary shortage of available sections while the Napier City Council completed the physical works necessary to bring the next stage of development to market. While increased supply in Te Awa helped fill the gap that too was exhausted by the second quarter of this year. However a new the release of sections at Parklands has eased the situation, noting also that the infill developments at Guppy Road are likely to be supplying a similar market niche.

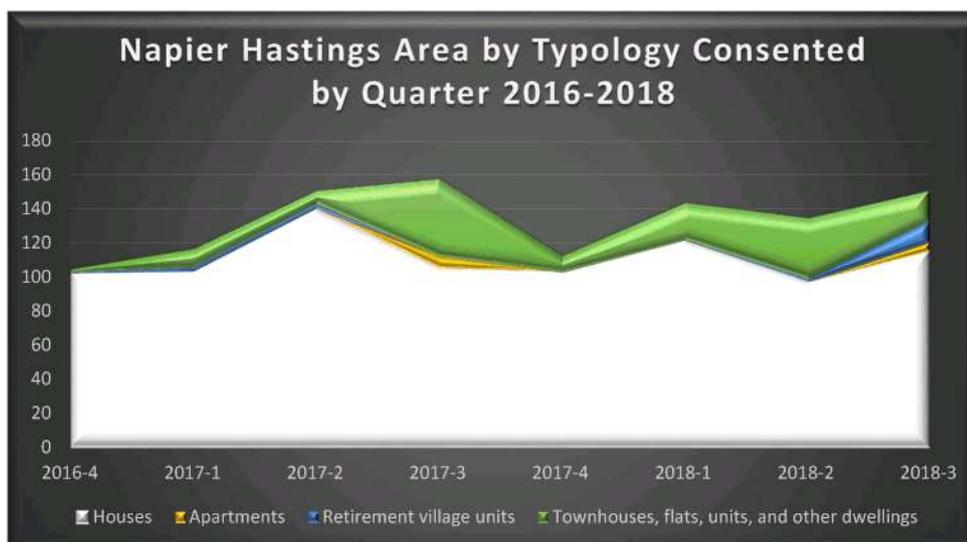
Figure 6: Napier Hastings New Dwelling Consents 2016-2018 by Location



(Source HDC and NCC)

5.3. **Figure 7** shows a continuation of the prevalent market preference of household typology in the detached dwelling format, although since the middle of last year and continuing over the last two quarters the graph suggests there may be some signs of increasing diversity of housing typology. The Hastings District Council adopted a Medium Density Housing Strategy in November 2017 to encourage greater development of semi-detached and terraced forms of intensification in addition to traditional infill as well as duplex style housing being a popular form of redevelopment in Napier along the coastal margin.

Figure 7: Napier Hastings Quarterly New Dwelling Consents 2016 -2018 by Housing Typology

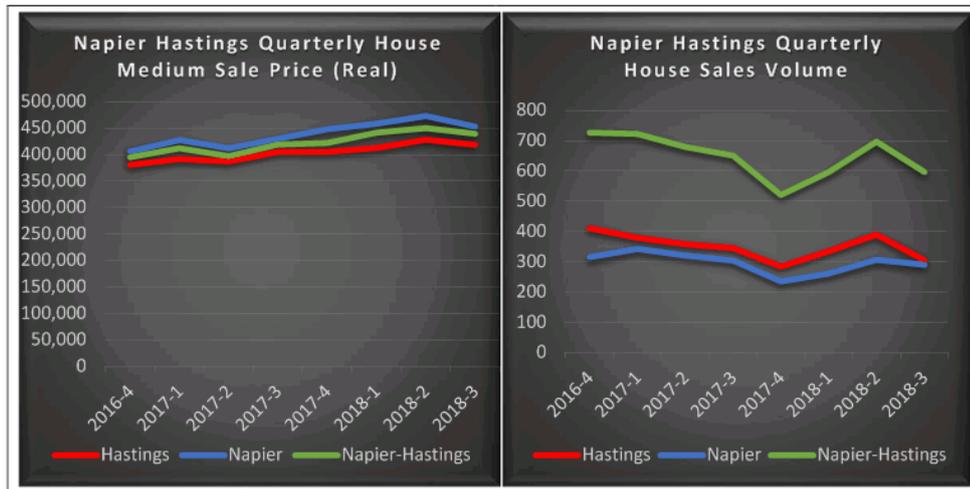


(Source StatsNZ)

**6. HOUSE PRICES /SALES ACTIVITY**

6.1. **Figure 8** presents the median sales price and sales volume for Napier and Hastings per quarter for the past two years. Sales prices have softened over the last quarter after peaking in the second quarter. This is similar to the vacant land sales track, apart from the 4<sup>th</sup> quarter of last year (which may have been related to the general election).

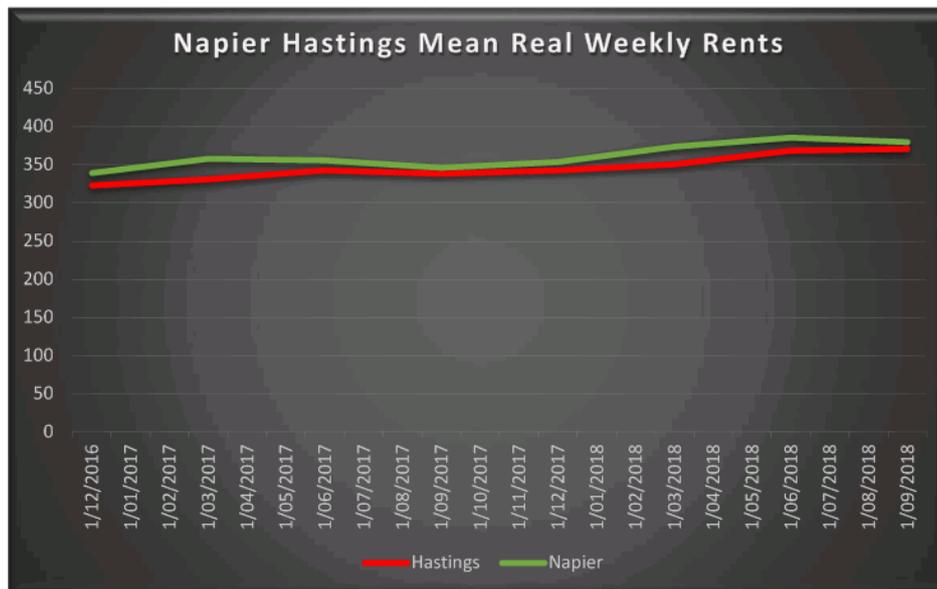
**Figure 8: Napier Hastings Quarterly House Sales Volume and Prices**



(Source MBIE)

6.2. **Figure 9** shows a continuation of a steady increases in weekly rents from 2016, into 2018, particularly in Napier during the first half of 2018.

**Figure 9: Napier Hastings Monthly Average Rental Movements 2016-2018**

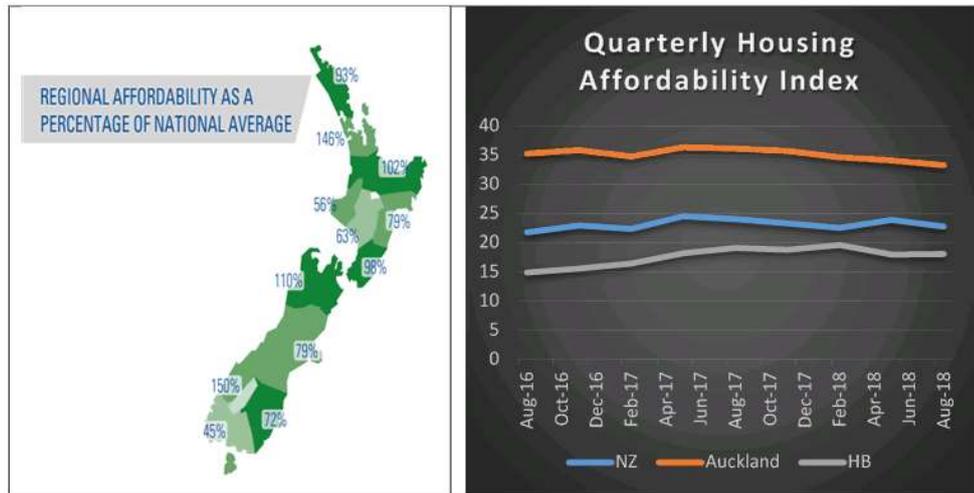


(Source MBIE)

**7. HOUSING AFFORDABILITY**

7.1. **Figure 10** shows the housing affordability quarterly track using the Massey University index for Hawke’s Bay relative to Auckland and New Zealand from 2016 to March 2018. **Table 4** compares Hawke’s Bay with the other New Zealand regions since 2016. A trend of decreasing housing affordability from around mid-2016 was against the national trend, but has eased over the last two quarters.

**Figure 10: Hawke’s Bay Massey University Quarterly Housing Affordability Index 2016-2018**



(Source Massey University)

**Table 4: Massey University Home Affordability Index Regional Comparison August 2017-August 2018**

Region	HOME AFFORDABILITY INDEX			PERCENTAGE CHANGE IN HOME AFFORDABILITY IN THE LAST 12 MONTHS		PERCENTAGE CHANGE IN HOME AFFORDABILITY IN THE LAST 3 MONTHS	
	August 2017	May 2018	August 2018	Improvement	Decline	Improvement	Decline
Northland	20.2	22.6	21.2		4.5%	6.5%	
Auckland	35.1	34.1	33.3	5.0%		2.3%	
Waikato/Bay of Plenty	23.3	23.2	23.3	0.1%			0.3%
Hawke’s Bay	18.5	18.0	18.1	2.2%			0.8%
Taranaki	13.5	13.5	12.8	4.9%		4.9%	
Manawatu/Whanganui	13.4	14.2	14.3		6.8%		0.9%
Wellington	20.1	21.9	22.3		11.4%		2.2%
Nelson/Marlborough	23.6	23.2	25.1		6.5%		8.5%
Canterbury/Westland	18.9	18.5	18.0	4.6%		2.5%	
Otago	15.5	16.3	16.4		5.8%		0.4%
Central Otago Lakes	39.2	36.1	34.3	12.5%		5.0%	
Southland	11.5	10.9	10.3	10.5%		5.8%	
New Zealand	23.3	23.9	22.8	2.1%		4.4%	

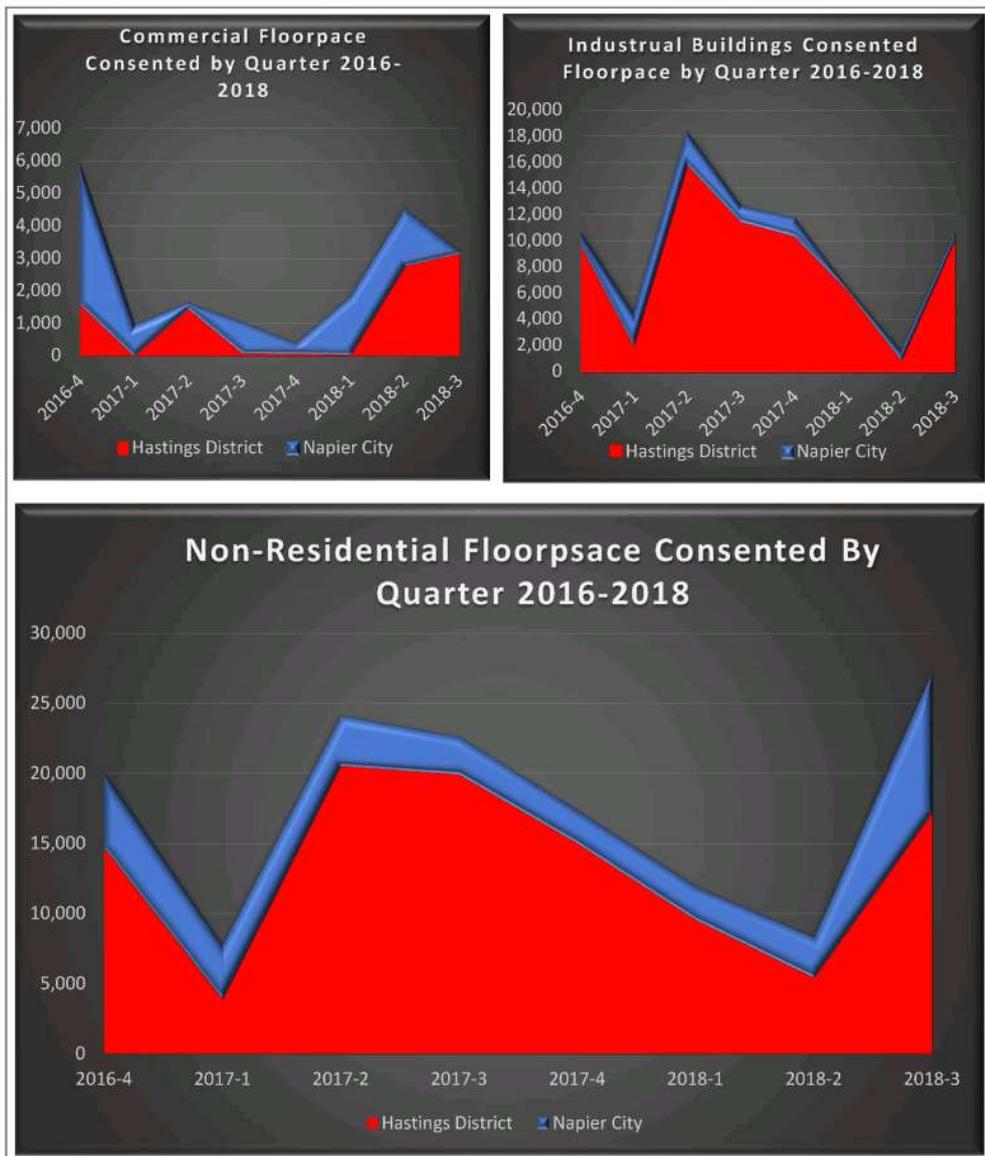
(Source Massey University)

7.2. Hawke’s Bay’s position relative to other regions over this period slipped to 6th most affordable region, however the last two quarters have possibly signalled a turn around with Hawke’s Bay affordability improving and holding steady and recapturing its position as the 5<sup>th</sup> most affordable region.

**8. BUSINESS BUILDING ACTIVITY**

8.1. The lumpy nature of business land development is highlighted in quarterly building consents for commercial, industrial and total non-residential building floorspace consents as shown in **Figure 11**. A slight rise in commercial and industrial floorspace consents in Hastings reflects the commencements of a new commercial development in upper Joll Road Havelock North and on the corner of Hastings Street and Ellison Road Hastings and a major coolstore expansion in Raupare Road. The other non-residential consent of significance in Napier relates to an amendment to the design of the Hawkes Bay Airport to increase its floorplate. Given the spikey nature of industrial and commercial building rates this does not necessarily signal a significant trend.

**Figure 11: Napier Hastings Quarterly Commercial Industrial and Total Non-Residential Floorspace m2 consented last two years**



(Source StatsNZ)

8.2. A rolling average of consented value in **Figure 12** helps to smooth out these spikes. This indicates a significant rise in the value of commercial over the previous six months, due largely to the new Police

Station (\$10m) in Hastings and airport terminal expansion in Napier (\$9m). The value of industrial consents softened over the last quarter, which is notable against a trend of having remained reasonably strong since the beginning of 2015, apart from a sharp drop in the first half of 2016...

Figure 12: Napier Hastings Industrial Consented Building Value last 15 Years







**REPORT TO:** COMMUNITY DEVELOPMENT COMMITTEE

**MEETING DATE:** TUESDAY 26 FEBRUARY 2019

**FROM:** PROJECT MANAGER  
JENNIFER BAINBRIDGE

**SUBJECT:** INDUSTRIAL DEVELOPMENT STATUS UPDATE

---

## **1.0 SUMMARY**

- 1.1 The purpose of this report is to update the Council on progress made to help open new land for industrial development.
- 1.2 This report seeks to highlight current growth areas, new development activity within the Irongate and Omaha Industrial zones and the importance of applying a strategic managed approach.
- 1.3 The Council is required to give effect to the purpose of local government as prescribed by Section 1- of the Local Government Act 2002. That purpose is to meet the current and future needs of communities for good quality local infrastructure, local public services, and performance of regulatory functions in a way that is most cost-effective for households and businesses. Good quality means infrastructure, services and performance that are efficient, effective and appropriate to present and anticipated future circumstances.
- 1.4 This report concludes by recommending that the report be received.

## **2.0 BACKGROUND**

- 2.1 The Heretaunga Plains Urban Development Strategy (HPUDS) 2010 was established to plan and allow for residential and industrial growth in Hawkes Bay. This strategy is a collaborative approach by the Hastings District Council, Napier City Council and Hawke's Bay Regional Council towards managing urban growth on the plains from 2015 to 2045.

## **3.0 STATUS UPDATE**

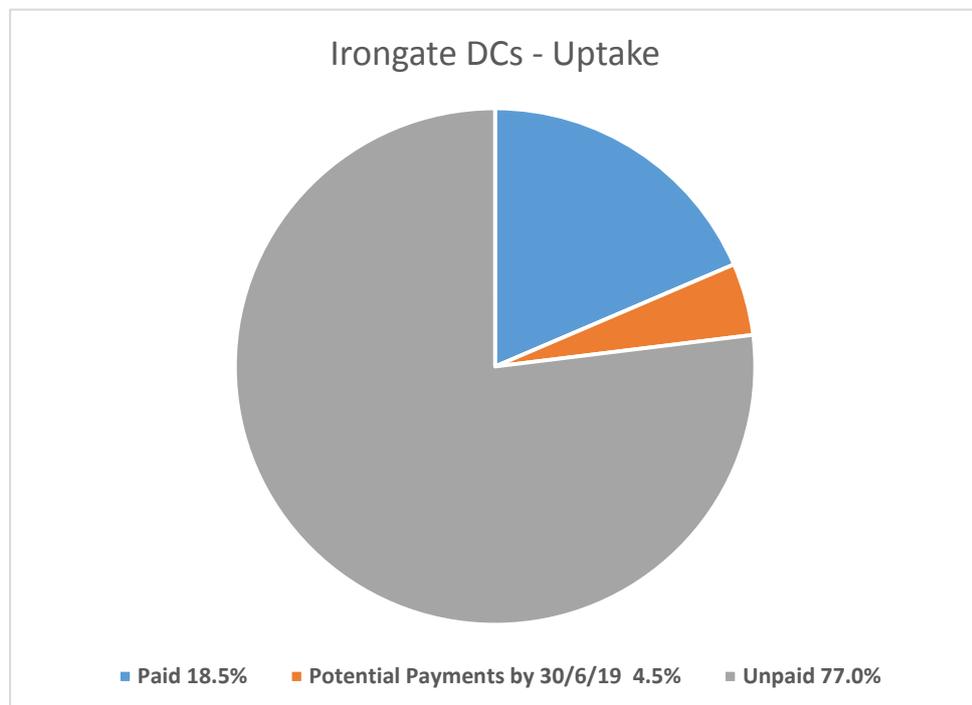
### **Irongate Industrial Zone**

#### *Installation of Infrastructure*

- 3.1 Physical works to install the main water and waste-water services for the Irongate Industrial Zone are complete. Services along Irongate Road are now operative and available for connection.
- 3.2 The Irongate Road cul-de-sac works were completed before the 2017 Christmas shut down period and now provide access to the adjacent properties.
- 3.3 The next stage of Irongate Road East improvements has been put out to tender with works scheduled to begin in the autumn. The installation of the roundabout at Maraekakaho and Irongate roads is scheduled to commence in the 2019/2020 financial year.

### *Variation Process and Development Contributions (DC)*

- 3.4 The general industrial zoning of this land has full effect. A settlement was reached on the Appeal to the Irongate Zone Variation. The parties signed the settlement and it was approved by the Court.
- 3.5 The 2018/19 DC Policy went into effect on 1<sup>st</sup> July 2018. The upfront payments and expected early uptake of the development brought the rate down significantly from \$12.70/m<sup>2</sup> to \$8.45/m<sup>2</sup>.
- 3.6 Thus far DCs for almost a quarter of the land in the Irongate Industrial Zone have been paid. The landowners who paid early in the process helped enable Council to start the construction phase of the project. As development occurs more landowners will pay their DCs.
- 3.7 Under current development and subdivisions we expect a further 4+ Ha to pay prior to 30 June 2019.



### *Industrial Activity Market Trends*

- 3.8 Landowners in the Irongate Industrial Zone have commenced development activities on several sites. Since the September 2018 Community Development meeting, one resource consent had issued with an additional application being assessed for properties in the Irongate Industrial zone. In the same period, two building consents issued for activity within the zone with a further two received for a business producing relocatable buildings within the zone.
- 3.9 There remains high demand for general industrial land, with interest in Irongate and Omahu Road anticipated to remain strong for the foreseeable future. Enabling industrial development in the Irongate and Omahu Zones remains a top priority for Council. Council is investing significant effort into helping this happen.

### Gateway to Irongate

- 3.8 Council officers are currently exploring the possibility of including a design feature in the Irongate/Maraekakaho Road roundabout that will serve as an entryway to the Irongate Industrial Zone.



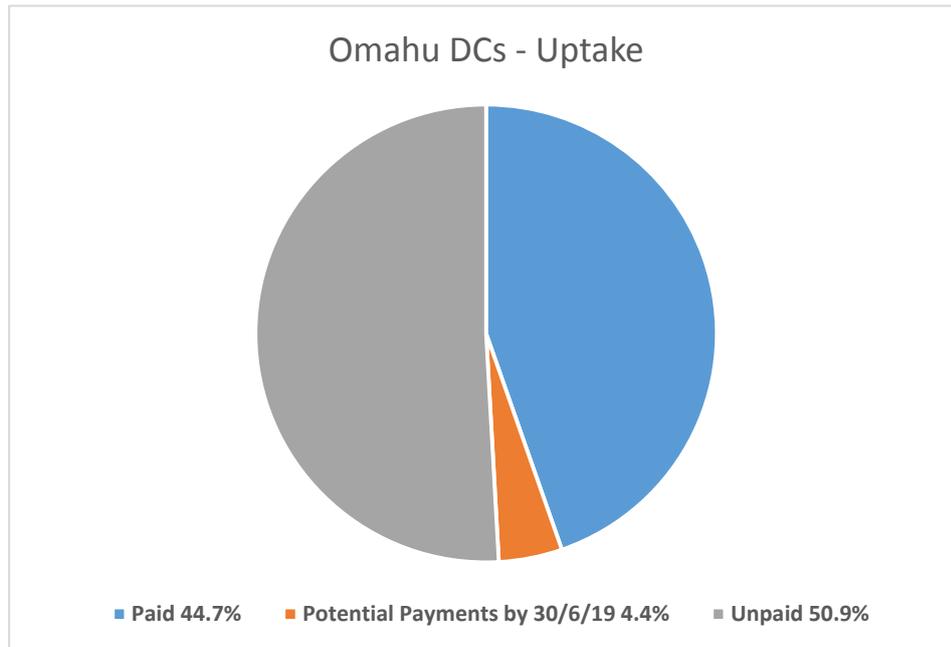
### Omahu Industrial Zone

#### *Installation of Infrastructure*

- 3.10 Physical works to install the main water and waste-water services for the Omahu (North) Industrial Zone are proceeding.
- 3.11 The contractor is currently finishing up Separable Portions 2, 3 and 4 of the physical works contract.
- 3.12 Design work has been completed for Separable Portion 5 with work scheduled to begin in the first quarter of 2019.

#### *Variation Process and Development Contributions (DC)*

- 3.13 The general industrial zoning of this land now has full effect.
- 3.14 The 2018/19 DC Policy went into effect on 1<sup>st</sup> July 2018. The upfront payments of DCs meant there was no significant increase in the rate. For the 2018/19 fiscal year it sits at \$18.82/m<sup>2</sup>, up slightly from \$18.47/m<sup>2</sup>.
- 3.15 Thus far DCs for just under half of the land in the Omahu Industrial Zone have been paid. The landowners who paid early in the process helped enable Council to start the construction phase of the project. As development occurs more landowners will pay their DCs. Under current development and subdivisions we expect a further 2+ Ha to pay prior to 30 June 2019.

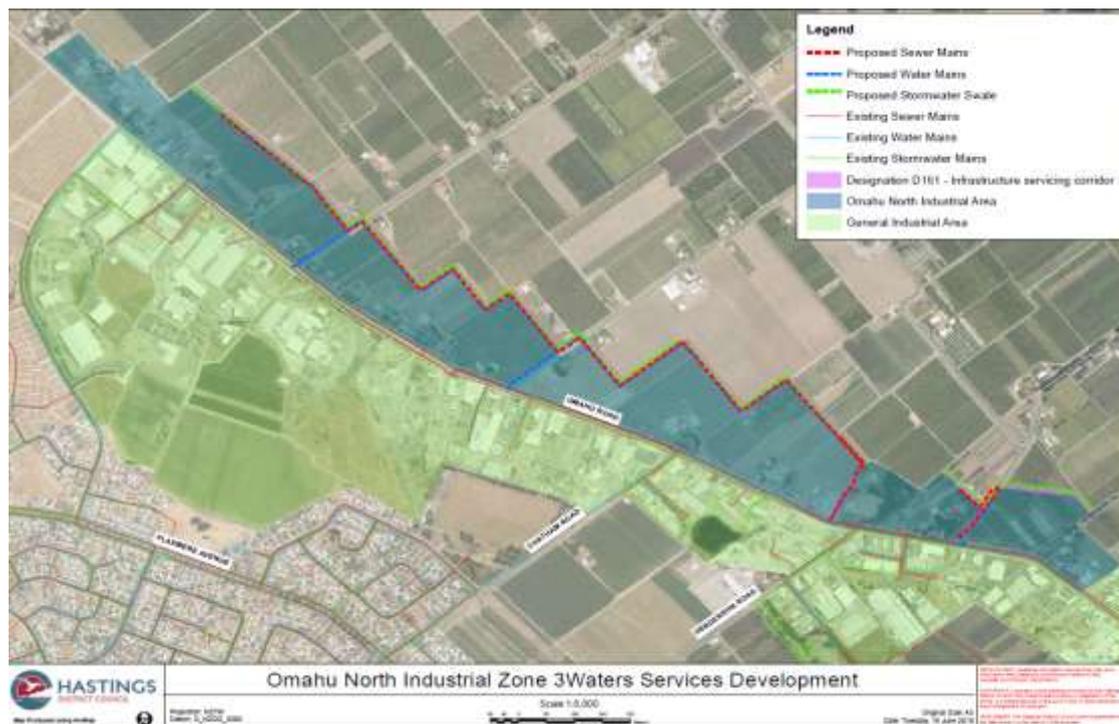


#### *Stormwater Consent*

- 3.16 Hawke's Bay Regional Council approved Hastings District Council's Storm Water Discharge Consent to allow stormwater to be disposed of throughout the Zone.
- 3.17 If landowners wish to construct, and subsequently discharge into the Storm Water Infiltration Basin, they will need to apply to Hastings District Council as the 'requiring authority'.

#### *Industrial Activity Market Trends*

- 3.18 Similar to section 3.5, there remains high demand for general industrial land. Since the September Community Development meeting, there has been one resource consent granted and one is being assessed for properties in the Omahu (North) zone. In the same period, four building consents have been granted with an additional one processing for the zone.



#### 4.0 REGIONAL LAND STRATEGY

- 4.1 Officers from Hastings District Council and Napier City Council recently met to begin discussing a joint regional approach to industrial land strategy.
- 4.2 This initial meeting consisted of a tour of industrial sites in both districts to help build an understanding of existing and planned industrial areas as well as to encourage an open conversation around the opportunities and challenges around them.
- 4.3 Next steps include the formation of a joint working party that will initially identify key goals and benefits HDC and NCC hope to achieve through the regional approach.

#### 5.0 SIGNIFICANCE AND ENGAGEMENT

This report does not trigger Council's Significance and Engagement Policy and no consultation is required.

#### 6.0 RECOMMENDATIONS AND REASONS

- A) That the report of the Project Manager titled "Industrial Development Status Update" dated 26/02/2019 be received.**

#### Attachments:

There are no attachments for this report.



**REPORT TO:** COMMUNITY DEVELOPMENT COMMITTEE

**MEETING DATE:** TUESDAY 26 FEBRUARY 2019

**FROM:** MANAGER, EMERGENCY READINESS & RESPONSE AND LIBRARIES  
PAULA MURDOCH

**SUBJECT:** HASTINGS DISTRICT LIBRARIES: PRISON PROGRAMMES UPDATE

## 1.0 SUMMARY

- 1.1 The purpose of this report is to update the Committee about *Better Lives: Hastings District Libraries' engagement in the custodial and reintegration space*, a programme which Libraries staff are running at the Hawke's Bay Regional Correctional Facility (HBRCF) at Mangaroa.
- 1.2 This issue arises from Council's commitment to addressing social disadvantage and its focus on the following key demographics:
- Elderly
  - Young people
  - Māori
  - Vulnerable communities
- 1.3 The Council is required to give effect to the purpose of local government as prescribed by Section 10 of the Local Government Act 2002. That purpose is to meet the current and future needs of communities for good quality local infrastructure, local public services, and performance of regulatory functions in a way that is most cost-effective for households and businesses. Good quality means infrastructure, services and performance that are efficient and effective and appropriate to present and anticipated future circumstances.
- 1.4 The objective of this decision relevant to the purpose of Local Government is to deliver library services within the wider community, with a particular focus on supporting literacy as an essential life skill by assisting people (including youth) in education, skill development and employment; and assistance for people in need.
- 1.5 This report concludes by recommending that this report and the accompanying presentation by the Manager, Emergency Readiness & Response and Libraries be accepted.

## 2.0 BACKGROUND

- 2.1 Increased emphasis has been placed on delivery of library services outside the physical library space in recent years. A staffing reorganisation of Libraries in 2018 created a structure that aligned better with its *Strategic Plan, 2016-2020* and also with Council goals in the priority areas listed above.

- 2.2 The result of this has been increased engagement with various community groups, organisations and agencies on a scale not possible previously. This has meant that the key demographics identified can be reached in greater measure and benefits from use of library services are being realised within parts of the community that have previously not been as well served.
- 2.3 The link between literacy and crime is well known, with 2016 research showing that 63% prisoners in New Zealand are unable to complete everyday literacy tasks such as reading tenancy agreements, employment contracts, or even a child's school report. Low levels of literacy contribute to unemployment on release which in turn significantly increases the risk of reoffending.
- 2.4 In 2013 the Department of Corrections held an Open Day at the HBRCF at Mangaroa to seek partner agencies to work with on prisoner rehabilitation and reintegration.
- 2.5 Libraries staff accepted the challenge and have worked with Corrections staff since then to support delivery of inhouse programmes and to offer support for those shortly reintegrating into the community, as well as their whānau.
- 2.6 Some whānau relocate to the Hawke's Bay while their family member is serving their sentence and public library services can be part of an important support network – whether helping extended families stay in touch with each other through internet access; supporting employment seekers through computer and internet access; providing recreational opportunities for parents and their young ones through recreational reading, groups or library programmes; or assisting with community connection by simply providing a space in which they are welcome.
- 2.7 A particular area of focus has been promoting library services to the children and partners of prisoners, as well as working with prisoners as they approach their release date to promote services such as computer access and support (such as job seeking support CV development, literacy support, etc), relevant programmes and also to promote the libraries as a space in which they can feel welcome.
- 2.8 Up until about 2017, library staff were limited in terms of what they could do or provide onsite at Mangaroa – it was limited to a few visits to the Prison Library to promote public library services, but with little opportunity to deliver much else onsite as library staff had no direct contact with prisoners. While operating within the security constraints of the prison, the opportunities to promote services to the wider prison population - and therefore their families - were very limited.
- 2.9 A shift in philosophy within the Department of Corrections around that time means that there is now greater priority given to prisoner education (especially with regard to literacy) leading to increased opportunity for Libraries staff to work more directly with prisoners, regardless of their release status.
- 2.10 A Prison Book Club was started in 2017 which was facilitated by library staff and open to a broad range of inmates. It was the first step in a journey that continues today and which has evolved according to prisoners' needs and interests over time.

- 2.11 It is noted here that very few public libraries in New Zealand work directly with their local correctional facilities. Christchurch and Whanganui Prisons have (or have had) arrangements with their local public libraries that generally relate to prisoners in self-care units, while a few other public libraries have provided withdrawn bookstock to a local facility, but there is no “standard” level of service between prisons and their local public libraries.
- 2.12 The work currently being undertaken by Hastings District Libraries at the HB Regional Correctional Facility is unique both in terms of its scale and its scope.

### **3.0 CURRENT SITUATION**

- 3.1 A Book Club for inmates in 2017 provided an exciting opportunity to establish a regular presence inside the wire through a forum facilitated by library staff for prisoners to meet and discuss their reading. Library staff offered suggestions, support and general information about library services. Inmates were generally appreciative of the service and staff began to explore with Corrections staff ways that the sessions could grow according to prisoners’ needs and interests.
- 3.2 In the second half of 2018, library staff began running presentations that are tailored around services available to prisoners on release and to their family right now – including free membership; free internet access; free programmes for kids (eg. Storytimes, reading programmes, etc.).
- 3.3 For some long term inmates these may be of little immediate benefit, but benefits for their families do capture their interest. Many long term inmates want to ensure that their children can choose a different pathway in life from the one they have taken, and literacy and education is seen as key.
- 3.4 The services delivered at the HB Regional Correctional Facility show how library services are actively evolving to meet the different needs of a wide range of people within the community. They are also evidence of library staff taking services that support the development of literacy beyond the physical library facility, to meet different communities of interest in their own spaces.
- 3.5 The accompanying presentation outlines the programmes being delivered at the HBRCF and the reach into the prison community. Staff are no longer engaging only with inmates who are close to the end of their sentence, but from right across the facility, from self-care residents to those in the most secure units of the prison.
- 3.6 Finally, it should be noted that staff security is paramount and has been factored in to each visit. Council Health & Safety Plans have been developed and updated as required. A diverse range of staff are now visiting the facility on a regular basis, having been vetted by the Department.

### **4.0 OPTIONS**

- 4.1 There are no options presented as no decision is being sought.

### **5.0 SIGNIFICANCE AND ENGAGEMENT**

- 5.1 There is no engagement required and this matter does not trigger Council’s Significance and Engagement Policy.

**6.0 ASSESSMENT OF OPTIONS (INCLUDING FINANCIAL IMPLICATIONS)**

6.1 No options are presented.

**7.0 PREFERRED OPTION/S AND REASONS**

7.1 There are no preferred options.

**8.0 RECOMMENDATIONS AND REASONS**

**A) That the report and presentation of the Manager, Emergency Readiness & Response and Libraries titled “Hastings District Libraries: Prison Programmes update” dated 26/02/2019 be received.**

**With the reasons for this decision being that the objective of the decision will contribute to meeting the current and future needs of communities for good quality local public services in a way that is most cost-effective and beneficial for the community by:**

- i) Assisting people (including youth) in education, skill development and employment; and**
- ii) Assistance for people in need.**

**Attachments:**

There are no attachments for this report.

**REPORT TO:** COMMUNITY DEVELOPMENT COMMITTEE

**MEETING DATE:** TUESDAY 26 FEBRUARY 2019

**FROM:** TEAM LEADER COMMUNITY & SAFETY  
LOUISE STETTNER

**SUBJECT:** MULTICULTURAL STRATEGY - UPDATE

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## **1.0 SUMMARY**

- 1.1 The purpose of this report is to obtain a decision from the Committee regarding community and stakeholder engagement with respect to the development of the Hastings Multicultural Strategy.
- 1.2 This request arises from the development of the Hastings Multicultural Strategy and the preference for community and stakeholder engagement in this process.
- The Council is required to give effect to the purpose of local government as prescribed by Section 10 of the Local Government Act 2002. That purpose is to meet the current and future needs of communities for good quality local infrastructure, local public services, and performance of regulatory functions in a way that is most cost-effective for households and businesses. Good quality means infrastructure, services and performance that are efficient and effective and appropriate to present and anticipated future circumstances.
- 1.3 The objective of this decision relevant to the purpose of Local Government is it will contribute to meeting the current and future needs of communities for good quality public services in a way that is most cost effective for households and business by ensuring that the Hastings Multicultural Strategy reflects the needs and aspirations of the local community.
- 1.4 The Social and Cultural Committee were advised of Council's plans to develop a Multicultural Strategy at the end of 2017. This Committee also agreed that a Multicultural Strategy Working Group be formed to develop key aspects of the Strategy and that this Group should be comprised of community representatives and leaders.
- 1.5 The Multicultural Strategy Working Group that was formed in June 2018 has made good progress with the Strategy including identification of key goals and actions to be undertaken. The Group which is comprised of Councillors and community members from a range of different backgrounds and ages consider that it is an appropriate time to engage with the community and stakeholders on the Strategy. The intention is to seek community input prior to the Strategy being finalised.
- 1.6 This report concludes by recommending that the Committee agree to community and stakeholder engagement to take place in the first quarter of 2019.

## 2.0 BACKGROUND

- 2.1 On 12 December 2017 the Social and Cultural Development Committee were informed that Hastings District Council will be developing a Multicultural Strategy. This Committee agreed to the creation of a Multicultural Strategy Working Group comprised of local community leaders and representatives to develop key aspects of the Strategy.
- 2.2 On 16 May 2018 Council's International Advisory Group was advised of the intention to develop a Multicultural Strategy. Members from this group volunteered to be part of the Multicultural Strategy Working Group.
- 2.3 The Multicultural Strategy Working Group was formed in June 2018; the Terms of Reference for this group is **attached**.
- 2.4 The Group is made up of Councillors and community representatives from a range of different cultural backgrounds and ages. Members of the Hawke's Bay Multicultural Association and the Hastings Youth Council are part of this Working Group. The members of the Working Group wish to thank the Hastings District Council for agreeing to undertake a Multicultural Strategy and are grateful for the opportunity.
- 2.5 Members of the Working Group include:

Name	Group Representing
Councillor Geraldine Travers	Hastings District Council
Councillor Kevin Watkins	Hastings District Council
Abigail Masengi	Hastings Youth Council (2018)
Amataga Iuli	Pasifika Health Promoter, Hawke's Bay District Health Board & Hawke's Bay Multicultural Association
Derek Teariki	Cook Island community
Hena Dugh	Hastings Youth Council (2018)
Jenny Too	Chinese Association Hawke's Bay & Hawke's Bay Multicultural Association
Olive Tanielu	Pasifika Liaison Nurse, Hawke's Bay District Health Board
Paola Stobart	Hastings District Council. Cultural background includes: - Italian, Greek Cypriot, African (both South African and Zimbabwean)
Rizwaana Latiff	Hawke's Bay Multicultural Association, Zonta and New Zealand Council of Women
Sally Russell	Hawke's Bay Multicultural Association

- 2.6 Development of a Hastings Multicultural Strategy provides Council with an opportunity to lead the District in embracing and promoting the advantages of a diverse community. The Council has expressed aspirations to ensure its services are accessible to all and that everyone is encouraged to participate in the district's democratic processes. A Multicultural Strategy would assist Council in engaging with and supporting the various cultures that make up the Hastings community.
- 2.7 The Hastings community is comprised of a number of different cultures. Census 2013 identifies the following breakdown of ethnic groups in the district. We are awaiting the release of the latest Census data.

<b><i>Ethnic Groups in the Hastings District – Census 2013</i></b>	
<b>Ethnic Group</b>	<b>% of Hastings District Population</b>
European	75.2
Maori	24.4
Pacific People	6
Asian	4.3
Middle Eastern, Latin American, African	0.5%

- 2.8 Note: Where a person reported more than one ethnic group, they have been counted in each applicable group. As a result percentages do not add up to 100. Source Statistics NZ.
- 2.9 15.7% of people living in the Hastings District were born overseas. For people born overseas, the most common birthplace was England.

### **3.0 CURRENT SITUATION**

- 3.1 The development of the first Hastings Multicultural Strategy is progressing well. The Working Group has agreed that the Strategy should be based on a Treaty of Waitangi Framework. It has also agreed to the strategic outcomes and goals of the Strategy. Currently the goals include:
- Multiculturalism and diversity is celebrated in Hastings
  - Hastings is a welcoming, inclusive and safe place for all
  - All communities have equitable access to Council services and resources
  - All residents are able to participate in Council decision-making.
- 3.2 The Working Group has agreed to some proposed actions that contribute to the identified goals including: development of a cultural calendar highlighting key cultural events and celebrations in Hastings); development of and maintenance of a database of local cultural groups and a newsletter.
- 3.3 The Working Group considers that it would be an appropriate time to engage with the community on the Multicultural Strategy in order to obtain their views on what should be canvassed in the Strategy including suggested actions to

be undertaken. Early engagement would mean that views are obtained and reflected within the Strategy prior to being finalised.

- 3.4 Endorsement is being sought from this Committee to engage with the community and stakeholders regarding the development of the Hastings Multicultural Strategy during the first quarter of 2019.
- 3.5 The Working Group has identified the following stakeholders: the Hawke's Bay Multicultural Association; Citizens Advice Bureau; EIT; Harcourts Hawke's Bay Arts Festival; Education Link; Learning Hawke's Bay; Police; Hawke's Bay District Health Board; Health Hawke's Bay; Hastings Business Association and large employers.
- 3.6 The Working Group wish to undertake community engagement with the migrant community; the ethnic community and with people of all ages and cultural backgrounds in Hastings. Members of the Working Group will provide connections with local cultural groups; churches; schools and other contacts to assist with consultation. Opportunities to consult at events such as the International Cultures Day will also be undertaken.
- 3.7 The International Cultures Day is being held on Saturday 2<sup>nd</sup> March at Cornwall Park.

#### **4.0 SIGNIFICANCE AND ENGAGEMENT**

- 4.1 Engagement with the local community and stakeholders is proposed to ensure that the Hastings Multicultural Strategy reflects community needs and aspirations.

#### **5.0 RECOMMENDATIONS AND REASONS**

- A) That the report of the Team Leader Community & Safety titled "Multicultural Strategy - Update" dated 26/02/2019 be received.**
- B) That the Community Development Committee endorse that community and stakeholder consultation be undertaken with respect to the development of the Hastings Multicultural Strategy.**

**With the reasons for this decision being that the objective of the decision will contribute to meeting the current and future needs of communities for local public services in a way that is most cost-effective for households and business by ensuring that the Hastings Multicultural Strategy reflects the needs and aspirations of the Hastings community.**

#### **Attachments:**

- 1 Multicultural Strategy Working Group - Terms of Reference COP-10-1-19-333

## Multicultural Strategy Working Group

### Terms of Reference

June 2018

#### Purpose

Members of the Multicultural Strategy Working Group are collectively committed to working together to develop a Multicultural Strategy for the benefit of the Hastings community. This Strategy will be presented to the Hastings District Council where their approval of the Strategy will be sought.

#### Principles

- Collaboration – members will share information and knowledge about what they and others are doing that contribute to supporting diversity in Hastings.
- Cooperation – members will work cooperatively and act respectfully towards each other

#### Membership

- Membership is made up of Councillors; Council officers and local community members and leaders from various cultural backgrounds. Set out below are the names of the initial members however the Group is open to having new members to increase its diversity.
  - Abigail Masengi
  - Amataga Iuli
  - Derek Teariki
  - Geraldine Travers (Councillor)
  - Hena Dugh
  - Jenny Too
  - Kevin Watkins (Councillor)
  - Olive Tanielu
  - Paola Stobart
  - Rizwaana Latiff
  - Sally Russell
- Hastings District Council will provide administrative support to the group.

#### Meetings

4-weekly until Draft Strategy is finalised.

#### Term

The Diversity Strategy Working Group will cease once the Strategy has been approved by the Hastings District Council.

#### Review

These Terms of Reference will be reviewed annually by the Multicultural Strategy Working Group.



**REPORT TO: COMMUNITY DEVELOPMENT COMMITTEE**

**MEETING DATE: TUESDAY 26 FEBRUARY 2019**

**FROM: TEAM LEADER YOUTH DEVELOPMENT  
PADDY STEFFERT  
SOCIAL & YOUTH DEVELOPMENT MANAGER  
DENNISE ELMERS**

**SUBJECT: YOUTH EMPLOYMENT UPDATE**

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## **1.0 SUMMARY**

- 1.1 The purpose of this report is to update the Committee on Council's Youth Employment approach.
- 1.2 The Council is required to give effect to the purpose of local government as prescribed by Section 10 of the Local Government Act 2002. That purpose is to meet the current and future needs of communities for good quality local infrastructure, local public services, and performance of regulatory functions in a way that is most cost-effective for households and businesses. Good quality means infrastructure, services and performance that are efficient and effective and appropriate to present and anticipated future circumstances.
- 1.3 The objectives of this decision relevant to the purpose of Local Government is the provision of good quality local public services which are efficient and cost effective for households and businesses.
- 1.4 This report concludes by recommending that the report be received and; that Officers investigate further funding bids to the Provincial Growth Fund to implement further youth employment initiatives in Hastings.

## **2.0 BACKGROUND**

- 2.1 Council's approach to Youth Employment commenced in January 2017 through the Connector model.
- 2.2 Initially 1.5 Youth Connectors were employed and due to high demand this soon increased to 2.5 FTE's within the first 6 months.
- 2.3 The Connector programme has quickly grown and with the injection of Government funding through He Poutama Rangatahi (HPR) there are now 3 Youth Connectors; an Employer Connector and a Whanau Connector (contracted to Te Ikaroa Rangatahi Social Services).
- 2.4 Council has also been successful in securing two further contracts called Rangatahi ma kia eke. This project aims to work with young people with a mental or physical health condition or a disability into project based work where they can develop employment skills, experience and on the job training. The projects run for 26 weeks providing real work experience to assist young people into future sustainable employment.

### **3.0 CURRENT SITUATION**

- 3.1 As at 20<sup>th</sup> February 2019 the total number of rangatahi engaged is 285. This includes pre HPR, HPR and Rangatahi ma kia eke.
- 3.2 Of the 285, 165 have resulted in positive outcomes which includes; training and employment.
- 3.3 Of that 160 are in employment and 5 are in training. (14 of the 160 have been in employment for 6 months).
- 3.4 Of the remaining 120 rangatahi; 40 are actively seeking employment with the team and 80 are not currently actively engaged or the team have been unable to make contact with them.
- 3.5 The Youth Connectors still endeavour to make monthly contact in case there is a change of circumstance; for instance a rangatahi will make contact again if they have left the region and have now returned.
- 3.6 Through the Employer Connector 45 employers have been engaged and 17 have signed up to be a part of HPR.
- 3.7 The Whanau Connector is currently working with 5 rangatahi and their whanau.
- 3.8 A large number of rangatahi engaged with the team are not work-ready. The Youth Connectors spend time working with the rangatahi to address any barriers to employment. This can include; preparing a CV, interview skills, driver licencing, life skills numeracy and literacy and healthy lifestyle choices.
- 3.9 Rangatahi also disclose other potential barriers to employment which can include complex social issues. More often than not the family dynamic is a key factor for rangatahi requiring more than just pastoral care.
- 3.10 If the rangatahi needs are outside of our teams capabilities then a referral is made to the Whanau Connector. (see attached Youth Employment Pathway).
- 3.11 The Youth Employment team have also developed a "Getting to Work" pre-employment programme. The programme is an opportunity for the Youth Employment Team to see exactly where the rangatahi is at and what further support is required for them to be work ready.
- 3.12 The team has also formed strong relationships with other providers who are delivering pre-employment programmes through LIFT Social Enterprise and the BOUNCE programme and Aim to Inspire (A2I). Both programmes are specific in their content but have a focus on resilience, self-esteem, confidence and goal setting.
- 3.13 Support from the Youth Futures Trust has also provided extra resource to support rangatahi into employment by providing funding for driver training and licences, work clothing and equipment and birth certificates.

### **HE POUTAMA RANGATAHI**

- 3.14 Hastings District Council was successful in securing He Poutama Rangatahi (HPR) funding through the Ministry of Business, Innovation and Employment (MBIE) to grow its Connector programme. The funding has enabled the employment of 3 new positions (Youth Connector, Employer Connector and Whanau Connector) for the next 2 years.

- 3.15 The new positions commenced employment between September and November 2019.
- 3.16 The Youth and Employer Connector sit within the Youth Development Team and Council has a contract for service with Te Ikaroa Rangatahi Social Services to deliver the Whanau Connector position. This position specialises in working with whanau and social services.
- 3.17 The HPR contract with MBIE outlines a “target cohort of 45 every six months”, which in working terms means the Youth Connectors engaging 45 new rangatahi. There is also a target of 15 new employers engaged for the Employer Connector.
- 3.18 The first quarterly (July – October) report to MBIE for HPR was submitted in October 2018 and is attached to this report as (**Attachment 1.**)

### **RANGTAHI MA KIA EKE – Young Generation Rise Up!**

- 3.19 A second round of funding was secured to further this project from the Ministry of Social Development and a visit from the national office team was held at the end of 2018. There is national interest in the success of this project in Hastings.
- 3.20 Project partners include; Ministry of Social Development, Hastings District Council, Eastern Institute of Technology, Hawkes Bay District Health Board and Te Puni Kokiri and it sits under the Regional Economic Development Strategy (Project 1000).
- 3.21 In the first project 26 young people were engaged and 21 completed the programme, 8 of which are now in fulltime work and 5 in fulltime study.
- 3.22 The second project provides funding for 15 rangatahi. To date Council have engaged with 18, 10 are in work placement and 4 are going through interviews. Four rangatahi have left the programme since starting that includes 2 who the team helped get fulltime employment. One has moved away and one has resigned.

### **MANA IN MAHI – Strength in Work**

- 3.23 Announced by the Government in August 2018 Mana in Mahi aims to work with young people aged 18 to 24 years who have spent six months or more on a benefit to improve opportunities for young people to enter into sustainable employment.
- 3.24 The programme pays a wage subsidy to an employer who employs a young person on benefit and offers them an opportunity to undertake industry training qualifications, including an apprenticeship and supports them on the journey.
- 3.25 The primary focus is young people (18-24 years of age) in receipt of a main income support benefit for at least 6 months.
- 3.26 Council has been successful in securing a Mana in Mahi position with the Asset Management Group – Landfill, Refuse Transfer Stations and Recycling Depots.
- 3.27 The position will commence in late March with recruitment commencing shortly.

## GOVERNMENT FUNDING ANNOUNCEMENTS

### TE ARA MAHI

- 3.27 In February 2019, the Government announced that the Provincial Growth Fund (PGF) will set aside \$82.4 million in funding for regional employment, skills and capability.

Projects and activities considered for funding include a:

- focus on any aspect of the pathway to employment for people in the regions. This includes tailored support for people to become work-ready, gain and sustain employment; and to support those who are underemployed and could upskill.
- focus on employers who may need support, coordination or connections, to employ local people into local jobs.
- focus on any age group within the working age population. If your project/activity focuses solely on people aged 15-24, you could also consider the He Poutama Rangatahi programme, which is specifically for activities involving younger people.
- target any regions except the Auckland, Wellington and Christchurch metropolitan areas.

- 3.28 It is envisaged that Employment Hubs maybe set up where a region feels there is a strong need for this to happen.

### HE POUTAMA RANGATAHI (HPR)

- 3.29 Of the \$82.4 million announcement an additional \$13.2 million has been allocated to the HPR programme nationally.

## 4.0 RECOMMENDATIONS AND REASONS

- A) That the report of the Team Leader Youth Development AND Manager Social & Youth Development titled “Youth Employment Update” dated 26/02/2019 be received.**
- B) That Officers investigate further funding bids to the Provincial Growth Fund to implement further youth employment initiatives in Hastings.**

### Attachments:

- |   |  |                |
|---|--|----------------|
| 1 | He Poutama Rangatahi Quarterly Report to MBIE<br>July October 2018 | COP-09-8-18-53 |
| 2 | Youth Employment Pathway   | COP-09-8-18-10 |



If calling ask for Paddy Steffert

File Ref: COP-09-8-18-51

6 November 2018

Brendan Quinlivan  
Programme Manager  
He Poutama Rangatahi – Youth Employment Pathways  
PO Box 1473  
Wellington 6140

Tena koe Brendan

### He Poutama Rangatahi Quarterly Report

This report has been prepared as part of the reporting requirements set out in Appendix 2 of the Outcome(s) Agreement between MBIE and the Hastings District Council. The Outcome(s) Agreement provides funding for Council to employ a Youth Connector, Employer Connector and a Whanau Connector. The Youth & Employer Connector positions are employed by the Council while the Whanau Connector is employed through Te Ikaroa Rangatahi, which is a Social Service provider based in Flaxmere and Council have a Contract for Service with them to employ the Whanau Connector.

The Council proposal and the Outcome(s) Agreement identifies 4 key areas:

- *target NEET rangatahi for the programme*
- *develop pathways for young people to employment*
- *increase employer engagement through building strong relationships with identified and emerging employers; and*
- *develop and implement a system to engage and provide young people and whanau information on job opportunities.*

Please find attached the Hastings District Council's first quarterly report for the Outcome(s) Agreement between the Ministry of Business, Innovation & Employment (MBIE) and the Hastings District Council (Council) for the period July - October 2018, including:

- Cover letter and summary report, July – October 2018;
- From the HPR Monitoring and Evaluation Tool (XL form)
  - The QNA1 RAN tab attached as **Appendix 1**; and
  - The Report 1 tab attached as **Appendix 2**

If you have any queries please do not hesitate to contact me.

Yours sincerely

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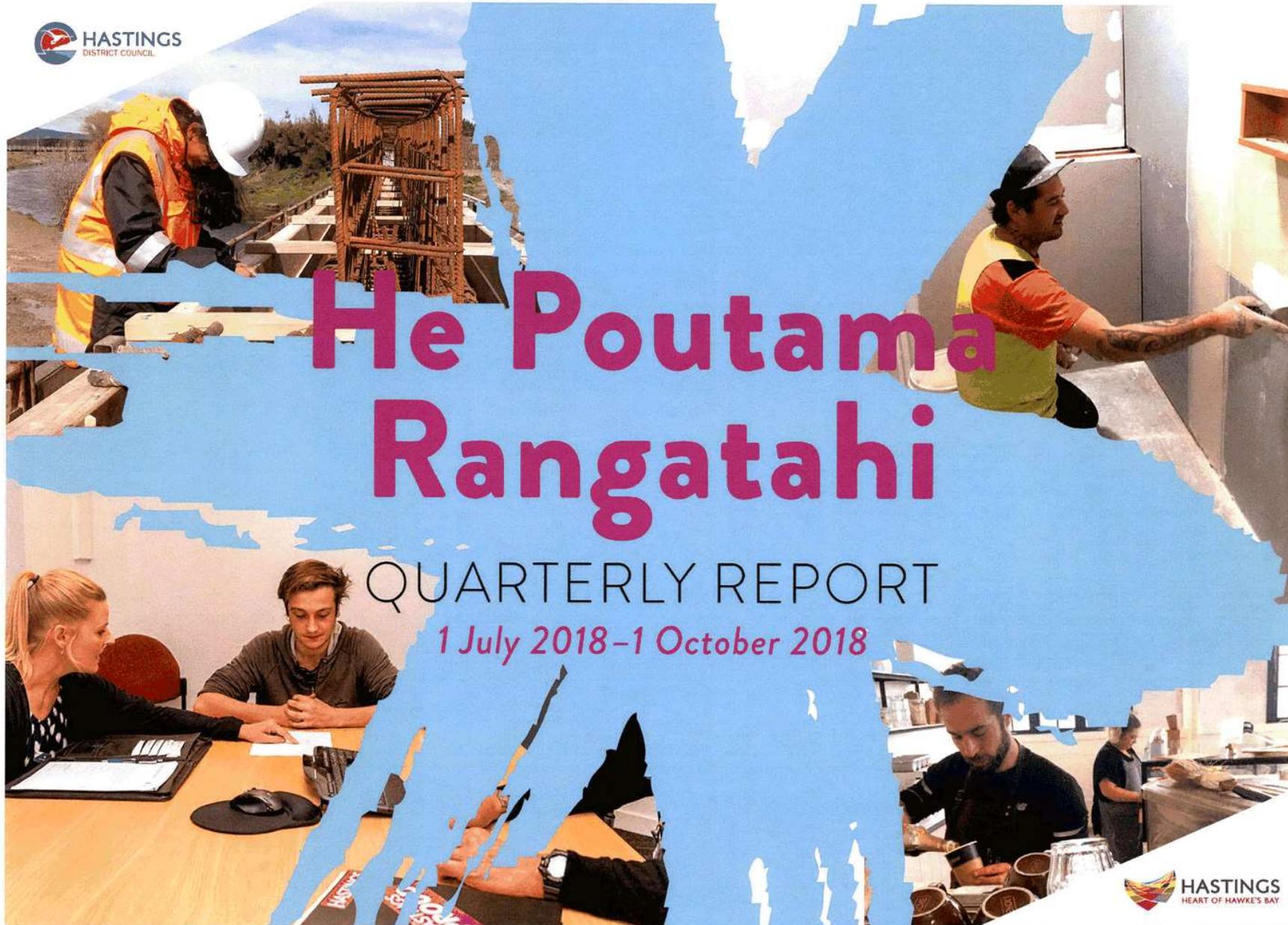
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TE KAUNIHERA O HERETAUNGA



Item 11

Attachment 1



# Rangatahi Engagement

The target cohort for rangatahi engagement (as identified in the outcome(s) agreement) is 45 every six months. To date the Youth Connectors have engaged with up to 73 rangatahi. From the 73 rangatahi meetings, those with whānau, or who have had whānau engagement, make up a third of the overall cohort. The remaining are rangatahi who are either independent or not involved with their whanau.

The introduction of the Whānau Connector provides a way to engage with whānau by supporting them with their needs, to provide a more stable platform at home and away from work.

More specific rangatahi data and baseline information relating to other areas of the cohort is available through Appendix 2 of the report.

1 // HASTINGS DISTRICT COUNCIL // HE POUTAMA RANGATAHI QUARTERLY REPORT // 1 JULY 2018-1 OCTOBER 2018

# Partnerships & Relationships



The council's Youth Employment team has built good relationships and strong partnerships over the last 18 months, ranging from a single owner operator landscaping business, to bigger and more established employers.

Relationships and partnerships have also been developed with groups and organisations to build a network and a collaborative approach to help get rangatahi work-ready. Council already has a strong relationship with LIFT but through HPR we are working closer with Hikoī 4 Life, Te Taiwhenua o Heretaunga and The Development Hub to help support our rangatahi where possible. We also have working relationships with employment agencies such as One Staff and AWF, Private Training Enterprises (PTE) such as Workforce Development and Learning Innovations.

The EIT Trade Training School offers places for our rangatahi to join their students on the week-long services training at Waiouru Army base. The service training camp helps long-term unemployed people get into a regular structure and routine by focusing on hygiene, health, fitness, teamwork and punctuality (getting up and being where you need to be, on time all the time).

The new Employer Connector position is breaking ground for council, not only as a new role but because we weren't aware of a similar position existing.

Despite being new the Employer Connector has been very busy connecting with current and new employers. To date she has meet with 19 employers signing two under HPR.

# HASTINGS DISTRICT COUNCIL CONNECTOR MODEL

## Hear from our teams

### YOUTH CONNECTORS



#### Hear from Pip...

The HPR contract has been fantastic as we have needed the support of the Whānau Connector and the Employer Connector, since we began our new youth employment approach. Previously when we have engaged with youth, we could only work on the employment parts of what they needed and not support their whānau or address personal issues very well, as we are not trained social workers. Having the Whānau and Employer Connector in place has allowed me to be part of a more holistic approach that focuses on the youth at the centre with whānau wrapped around, and the Whānau Connector supporting all. This has allowed my youth to be able to involve their whānau and get better support at home, as they sometimes haven't had a voice or felt comfortable sharing their goals with whānau. Our Employer Connector has enabled me to focus better on the individual youth and not wear two hats, trying to bring new businesses on board and keep up with my youth's needs.

Being a Youth Connector is the most rewarding role I have had in my 24 year career, from creating a person's first CV, to being there when they pass their licence (sometimes the first qualification they have ever received), to attending interviews and visiting the youth once they are in work and seeing the positive changes first hand. I see my role as a way to create a better, brighter future for my youth, their whānau and our community. The most challenging part is keeping up with the ever-changing world for young people and the needs of their whānau. Sometimes it's like having a chess board full of players that are constantly moving and keeping up with each move everyone makes can be challenging.

#### Hear from Ihaka...

I find this line of mahi really rewarding and enjoyable. The fact that I am hands-on and get to see, hear and feel the positive impact that simple things like a licence or employment provides is a huge rewarding factor for myself. It motivates me to help even more of our rangatahi become the best versions of themselves. On a personal note, my goal has always been to contribute to overturning the negative statistics that surround Māori and Pacifica people in particular. Being a Youth Connector allows me to not only achieve a personal goal of mine, but also address a national epidemic in the decreasing employment rates of Māori and Pacifica people (amongst many other negative stats). The role itself provides so many more rewards than just employment stats. A licence, or even a job interview, can be as influential as actually being offered a job; purely due to the fact that others have seen the value in a particular youth. Actually, being successful in the job has so many positive repercussions many would not think of such as: Being able to support their family financially, having responsibility, finding positive routines and habits.

Having grown up in similar circumstances to a lot of the rangatahi that cross our paths allows me to relate to a lot of the social issues and surrounding environmental issues such as gangs, low incomes and the social expectations of the rangatahi, especially male Māori and Pacifica. Quite often I more than likely will know the family of these youth, or extended families through my involvement in the community and so on. I have a genuine interest in helping our people full stop, whether it be in employment, health, education, fitness or anything else, I am there. This role is helping me learn more about myself and grow as a person. I am fortunate enough to have this as a job and to be able to put food on the table for my family, as well as helping others provide some type of support to their families too.

### Hear from Ryan...

HPR has unquestionably been a positive addition to the delivery of our Youth Employment approach. Having another Youth Connector, as well as the new Whānau and Employer Connector roles, has allowed us to address some of the issues that we have previously either been unable to, or have struggled to address.

Connecting our young people with Shar (Whānau Connector) and hearing the outcomes she is producing in these early stages has been both eye-opening and rewarding. Having Sasha (Employer Connector) focus on job opportunities and connecting with potential employers has allowed us to focus more on pastoral care and work readiness of the young people we are supporting.



## EMPLOYER CONNECTOR

### Hear from Sasha...

I have been part of the HDC Youth Development team working to deliver the objectives of He Poutama Rangatahi for six weeks now. The Employer Connector role is new to the team, so the early days were spent learning the council and team ropes, while at the same time developing a framework to work within. The Youth Connectors have introduced me to current employers, gladly handing over the reins to someone who can dedicate more time to these existing relationships. I have also drawn on my own networks and started to build relationships with employers in areas where we see our rangatahi fitting best. The overall feeling I get from employers is that they want to give our rangatahi a chance, and see it as something they can do to give back to the community. But actions speak louder than words, there is going to need to be a lot more work put into bringing these two diverse groups of people together. I am excited by this challenge and will be spending a big chunk of my time looking at ways in which we can achieve this.

We have also come up against a few teething problems in terms of placements. With the full team on board and some roles to fill, we went in guns blazing. Unfortunately we placed a couple of job seekers in roles before truly understanding the underlying issues they were facing. To combat this I have developed a 'Work Readiness Assessment' process.

It will enable us to spend more time at the outset really getting to know our young person. As part of this process we will be holding regular 'Getting to Work' workshops, which will include interactive activities designed to gauge where our young person sits on their pathway to employment. From there we can work with them on the steps they need to take in order to succeed – be it practicalities like licensing or CV's, or more complex social issues that our Whānau Connector has a handle on. We also plan on utilising the wide range of pre-employment programmes the region has to offer.

Saying that, the successes are coming. We have three rangatahi currently hard at mahi on a Waimārama farm fencing. They were taken on without any previous experience and we have only heard good things from the employer. Another eight of our young people are about to be inundated with hyped-up children when they become an integral part of the Splash Planet water park team here in Hastings. We have only just scratched the surface when it comes to opportunities like this and I am loving being part of a team making that happen.

An issue to note on the reporting side relates to the Employer Questionnaire. I am not asking for completion of the HPR forms until I have built a stronger relationship with an employer due to the length and wordiness of the questionnaire.



## WHĀNAU CONNECTOR

### Hear from Sharnita...

In my role as Whānau Whakawhiriri (Whānau Connector) I have had the privilege of hearing some of the issues our rangatahi and their whānau are facing, and how these can be barriers for the rangatahi to get into employment/studies or training.

Whakawhanaungatanga is rewarding for my role as Whakawhiriri Whānau (Whānau Connector). The whānau have expressed that having somebody there to tautoko and engage with the networks and service providers makes rangatahi /whānau feel safe to talk and to communicate; breaking down the barriers.

## Questionnaire Feedback



Has opened up new conversations around having a healthy home to live in, and the amount of drugs and alcohol an individual consumes.



Requires extra time. The most confusing questions for youth are Q9: Economic obstacles, Q15: the use of drugs and alcohol and Q17: Caretaking. These need to be explained in depth.



Issues encountered during this process are around the wording of the questionnaire. Questions are too broad, vague, and/or do not apply to some of our young people.



The questionnaire needs to be less time consuming and also more easily understood by whānau and rangatahi.



## Summary

The council and the Youth Employment team really enjoy being able to support our local rangatahi into employment and training and are grateful for the opportunity to do this. Through the HPR funding the creation of the new Youth Connector, Employer Connector and Whānau Connector roles the team are not only delivering on numbers but more importantly the actual wellbeing of the whānau and community. The Youth Connector is an important role and arguably the key role for supporting a young person into work, however, long-term employment and/or sustainability in work can be dependent on the home and whānau stability. Also, for an employer the perception or reality is that there is high risk in employing young people who unfortunately carry the stigma of being a millennial and/or generation Y (1).

Having a resource or a dedicated role able to support and work with employers will be crucial in establishing and maintaining productive and effective partnerships with local business. Trust and respect is the currency with which we engage with our partners and in our relationships.

The Whānau Connector role is something we believe to be a game changer in supporting rangatahi. A key outcome is to place our young people into sustainable and long-term employment and the team is committed to doing this. Through the Whānau Connector there is work being undertaken to repair, re-stabilise and support the whānau dynamic. In some cases the dysfunction within the whānau is second, and for some, third generation.



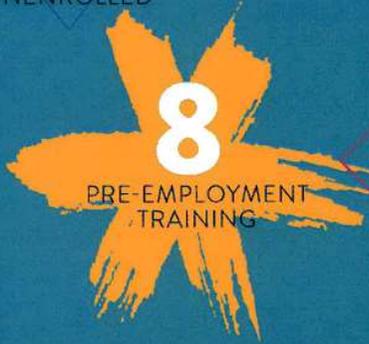
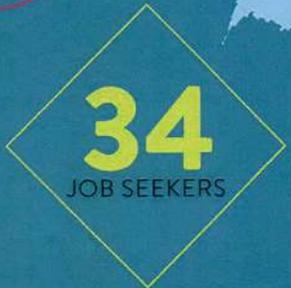
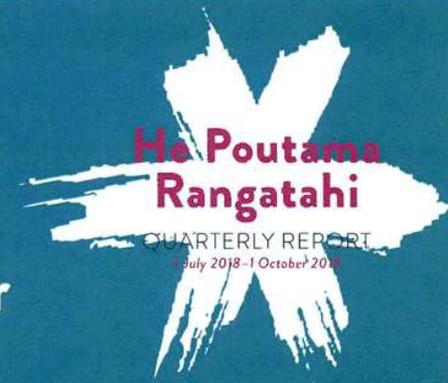
### A Whānau Connector example:

Sharnita is working with a teen parent couple struggling as parents, short on money and needing work while still trying to finish school. The Youth Connector helped the dad get a job and he had a great attitude, is a good worker and had a good purpose for wanting to work (to support his partner and new baby). He is reluctant, however, to leave his new baby and partner, so the Whānau Connector has been working with them and the father is more confident that his partner and baby will be fine while he is working. One of the Youth Connectors has organised an interview for dad at a painting business so we're hoping he will get that job starting in November.



He Poutama Rangatahi provides funding for:

- 1X Youth Connector
- 1X Employer Connector
- 1X Whānau connector



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Criteria: Under the Hastings District Council Youth Employment Pathway rangatahi or a young person is defined as 16-24 and must live in Hastings. Youth Connectors engage with rangatahi once a month at a minimum.



Appendix 1 QNA1RAN

Providers: please enter questionnaire completed by rangatahi. This worksheet should be printed out, and sent to MBIE quarterly.

Questionnaire: Rangatahi (Initial assessment)

Initial Assessment date	Rangatahi Code	A3.Hours per week currently employed	A4.Hours per week can be employed	A5.Gender	A7-Age (years)	A7-Who completed the questionnaire	1.Attitude	2. Learning new skills	3. Reading	4. Training	5. Work experience	6. Working with others	7. Personal mgmt	8. Challenging situations	9.Economic Obstacles	10. Job opportunities	11.Housing	12.Influential people	13.Physical Health	14.Broade Health	15.Drug and Alcohol	16. Sense of belonging	17.caretaking	18.confidence	19. Numbers	20. Cultural connection
	Co_TaiNai1																									
31 August 2018	Co_JaySta2	0	40	Female	17	Self	5	4	4	4	2	5	4	5	5	3	5	5	5	4	4	5	4	5	3	
9 September 2018	Co_SarMcG3	0	40	Female	23	Provider	5	5	5	5	4	4	4	5	4	3	5	4	4	4	2	4	4	4	5	
	Co_BraMok4																									
	Co_JohApa5																									
	Co_ChrPat6																									
	Co_MelFol7																									
	Co_DeaCam8																									
	Co_ElaMat9																									
	Co_ChIDan10																									
30 August 2018	Co_MelHow11	0	30	Female	20	Self	5	5	4	2	3	4	3	4	3	3	2	3	4	3	2	3		3	3	
17 September 2018	Co_JesSmi12	0	40	Male	18	Self	4	4	4	3	2	4	4	3	3	3	5	4	4	5	3	4	4	4	5	
9 July 2018	Co_KaiDav13	0	40	Female	18	Provider	5	5	5	1	2	4	3	4	3	2	5	5	5	5	3	3		5	4	

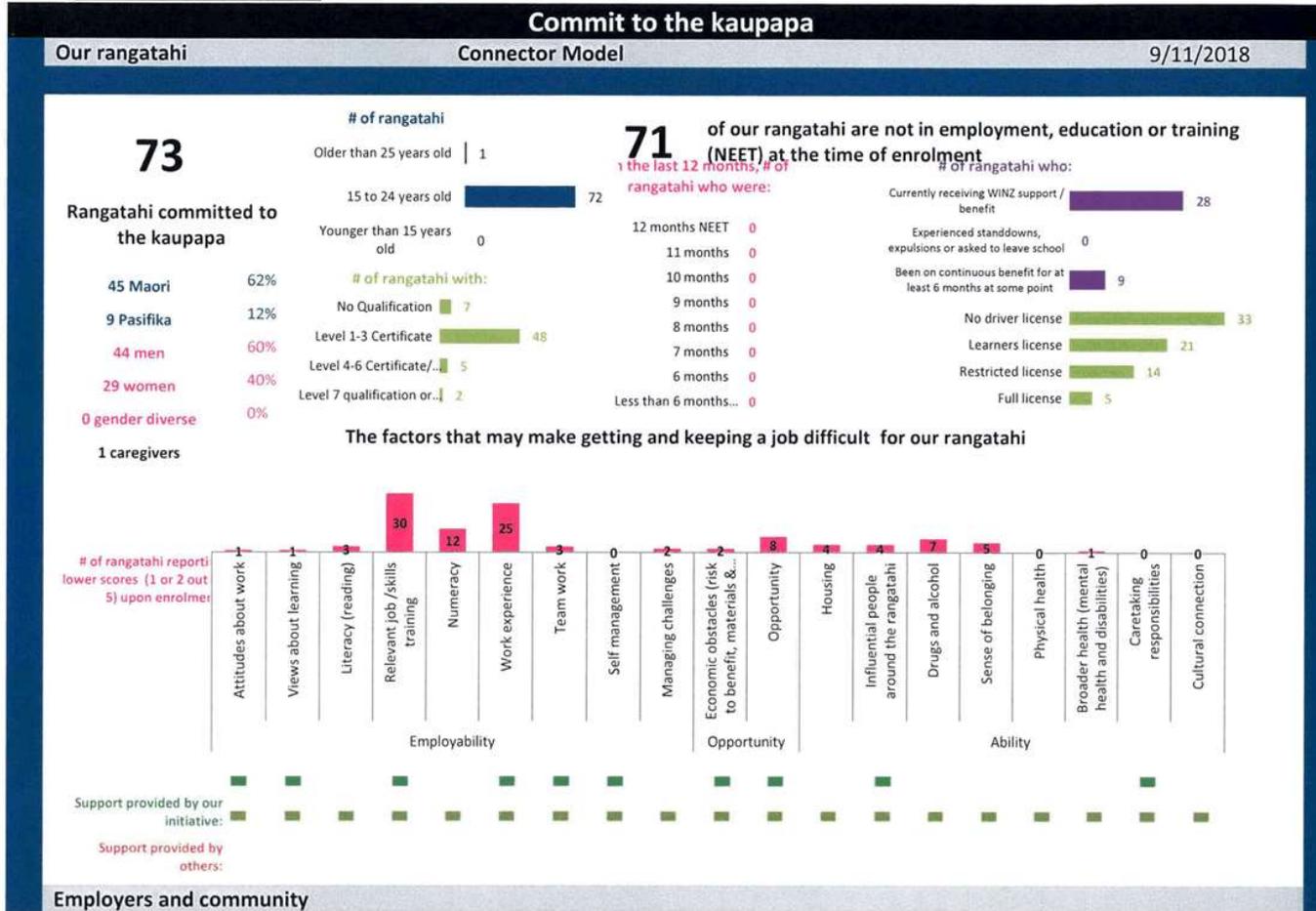
21 July 2018	Co_TamPoh14	0	40	Male	19	Self	4	4	3	4	5	4	3	4	5	4	2	4	4	5	4	3	4	4	5	
13 September 2018	Co_RacHow15	40	40	Female	27	Provider	5	5	5	3	4	4	5	5	5	3	3	4	4	4	4	5	4	4	4	
4 October 2018	Co_BriRen16	0	40	Female	19	Self	5	4	3	4	2	4	4	4	4	3	5	5	5	5	5	3	5	3	2	
1 January 2017	Co_DeaTia17	0	40	Male	19	Self	4	4	5	4	2	4	4	5	4	5	4	4	4	4	4	3	4	4	5	
4 September 2018	Co_AusKem18	0	0	Male	19	Self	5	5	3	2	2	5	5	5	5	3	5	4	5	5	5	4		3	3	
4 September 2018	Co_HolMcK19	0	30	Female	24	Self	4	5	4	5	5	4	4	4	5	3	5	4			5	4	4	3	2	
5 September 2018	Co_PaySmi20			Female	17	Self	5	4	2	4	2	3	4	4	4	5	4	4	4	4	5	4		2	3	
6 September 2018	Co_HenNor21	0	40	Male	24	Self	5	3	1	4	5	1	3	2	4	3	4	4	4	1	1	5	4	3	1	
11 September 2018	Co_AalMoe22	0	40	Female	23	Self	5	5	5	5	5	5	4	5	4	5	5	5	5	5	5	5	5	5	5	
6 September 2018	Co_ZakBen23	0	80	Male	23	Self	5	5	5	2	5	5	4	4	2	2	5	5	4	5	3	3		5	5	
5 September 2018	Co_SwaTek24	0	40	Male	17	Self	5	5	4	1	2	4	5		5	2	5	5	5	5	5	5		4	3	
6 September 2018	Co_SimTan25	0	40	Female	19	Self	5	5	5	4	4	5	5	5	4	5	5	5	5	5	5	5	4	4	5	5
6 September 2018	Co_MelKil26	0	40	Female	23	Self	5	5	4	4	3	4	5	4	5	4	5	3	5	3	5	3		5	2	
6 September 2018	Co_MatFoo27	0		Male	16		5	5	3	2	2	4	4	3	5	3	5	5	4	3	5	5		2	2	
7 September 2018	Co_LoiPom28	0	40	Female	19	Self	4	4	3	3	3	4	4	4	4	3	4	4	3	3	4	3	4	4	3	
4 August 2018	Co_LiaFor29	0	30	Male	18	Self	4	4	2	1	2	3	3	3	4	2	5	4	4	3	5	3	3	2	3	
5 September 2018	Co_KlaRas30	0	40	Female	19	Self	4	5	4		3	4	4	4	4	3	5	5	4	5	4	3	3	3	3	
15 September 2018	Co_KenWal31	0	40	Male	18		5	5	3	1	2	4	4	4	5	5	5	5	5	5	5	5	5	4	5	4

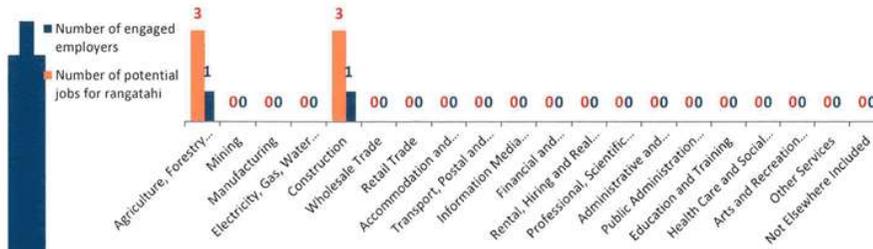
7 September 2018	Co_FinWot32	8	10	Male	17	Self	2	2	4	2	2	2	4	3	3	3	5	5	3	3	4	2		2	5
	Co_EmaHap33																								
6 September 2018	Co_ColBen34	0	30	Male	23	Self	4	3	5	4	2	3	4	3	2	2	5	4	4	3	5	2		4	5
5 September 2018	Co_CheNga35	0	40	Male	19	Self	5	5	5	4	5	5	4	4	4	4	5	5	4	5	4	5	4	4	4
31 August 2018	Co_CalWai36	0	40	Male	20	Self	4	3	3	2	2	4	4	2	4	4	5	4	3	3	5	3	5	2	2
7 September 2018	Co_BenAld37	0	40	Male	20	Self	4	5	3	3	5	4	4	4	5	3	2	2	4	3	4	1		5	1
4 September 2018	Co_TilGos38	0	40	Female	21	Self	5	4	5	3	1	4	4	4	4	3	5	4	4	5	4	4	5	3	4
4 September 2018	Co_FraPai39	0	40	Male	21	Self	5	4	4	3	1	2	4	3	3	4	4	5	5	4	4	5	4	4	2
4 September 2018	Co_CheJam40	0	20	Female	16	Self	5	4	4	2	2	4	4	3	4	3	5	4	5	4	4	4	5	3	3
17 September 2018	Co_TeiHui41	0	40	Male	21	Self	5	5	3	2	5	4	4	3	5	3	4	4	4	4	3	4	4	5	3
17 September 2018	Co_AshMit42	40	40	Male	21	Self	4	5	3	1	5	5	4	5	5	4	5	5	3	5	2	5	3	5	4
17 September 2018	Co_KaeGre43	40	35	Male	18	Self	5	4	3	2	1	3	4	3	3	4	5	4	4	4	4	5	5	2	5
17 September 2018	Co_KalCoH44	40	40	Male	19	Self	5	4	3	1	4	3	4	4	4	3	5	5	4	5	4	5	4	4	3
	Co_EdeGos45																								
18 September 2018	Co_KeaKen46	0	40	Male	19	Self	4	5	3	3	2	4	4	3	4	2	5	5	3	5	4	5	5	4	4
19 September 2018	Co_AlaJef47	0	40	Female	18	Self	5	5	4	1	1	5	4	4	4	3	5	5	5	5	5	5	5	5	3
31 August 2018	Co_KeaHap48	0	40	Male	25	Self	4	5	3	2	3	5	4	5	4	2	4	5	5	4	4	5	4	4	2
21 September 2018	Co_EonHar49	0	40	Female	22	Self	4	5	4	1	4	5	4	4	5	4	5	5	5	5	3	5	4	4	3

27 September 2018	Co_JasIoh50	0	40	Female	20	Provider	5	4	3	3	4	4	4	4	3	3	4	2	4	4	2	3	3	4	4
27 September 2018	Co_SeqSad51	5	40	Female	18	Self	5	5	4		3	4	4	5	5		5	5	4	5	5	5	4	5	4
27 September 2018	Co_RayGre52	0	40	Male	20	Self	4	4	4	2	4	4	3	3	4	3	5	3	4	5	3	5		4	5
2 October 2018	Co_LexGre53	0	40	Male	21	Self	4	5	5	2	3	4	4	4	4	3	5	5	5	5	2	5	3	4	2
3 October 2018	Co_ShaBro54	0	40	Male	18	Self	4	5	4	4	4	5	4	4	4	4	4	5	4	4	4	4	4	4	3
3 October 2018	Co_ManUai55	40	40	Male	25	Self	5	5	3	2	5	4	4	4	4	2	4	2	4	5	4	2	4	5	5
4 October 2018	Co_HerTe56	0	40	Male	22	Self	5	5	4	2	4	4	4	4	4	4	1	3	4	4	4	5	5	5	4
5 October 2018	Co_ParGre57	16	40	Female	17	Self	4	4	3	2	3	4		5	4	3	4	3	4	3	4	5		5	3
3 October 2018	Co_SolMat58	0	20-30	Male	16	Self	3	4	3	1	2	4	3	3	5	3	4	2	4	4	2	5	5	3	1
11 October 2018	Co_FakKat59	0	40	Male	22	Self	5	5	3	2	4	5	5	5	4	3	5	5	5	5	3	5	5	5	4
15 October 2018	Co_HenTe60	0	30	Male	20	Self	3	3	3	2	3	4	4	3	3	3	4	4	4	4	4	2	4	3	5
15 October 2018	Co_MatHor61	0	40	Male	23	Self	4	3	3	3	3	5	4	3	3	3	5	3	3	4	4	4		4	3
18 October 2018	Co_KimMul62	0	40	Female	23	Self	5	4	4	4	4	5	4	4	4	3	5	5	3	4	4	4	3	3	3
17 September 2018	Co_JesTai63	0	40	Male	18	Self	4	4	4	3	2	4	4	3	3	3	5	4	4	5	3	4	4	4	5
16 October 2018	Co_TorGar64	0	30-40	Female	20	Self	4	4	3	2	2											5	4	5	3
4 September 2018	Co_KirRip65	-	-	Female	19	Self	5	5	5	2	3	5	5	5	5	3	5	5	5	5	4	5	5	5	3
21 September 2018	Co_NesMet66	0	40	Female	17	Self	5	5	4	3	4	4	4	4	5	3	5	5	5	5	5	5	5	4	4
18 October 2018	Co_BraWon67	10	40	Male	20	Self	4	3	3	2	2	4	4	3	3	3	5	3	4	5	4	3	5	4	2
11 September 2018	Co_NicEpp68	0	40	Female	23	Self	5	4	3	4	5	5	4	4	4	3	5	5	3	3	4	4	5	4	3

31 October 2018	Co_DamHok69	0	40	Male	18	Self	4	5	4	4	2	5	4	5	5	4	5	5	5	5		5	5	5	4
31 October 2018	Co_QuaPao70	0	40	Male	21	Self	4	5	4	4	5	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Co_VarDom71																								
	Co_RaiKee72																								
5 November 2018	Co_OlITyI73	0	30	Female	18	Self	4	4	3	1	3	5	3	3	5	3	5	5	3	3	5	3		4	3

Appendix 1 REPORT 1





2  
Employer(s) committed to the kaupapa

6  
potential job(s) available, through these employers, for our rangatahi

0  
Service provider(s) committed to the kaupapa

0  
Other(s) committed to the kaupapa

# of employers reporting their minimum requirements for considering hiring a new employee (median highlighted):

>>

# of our rangatahi who do not meet this (median) minimum requirement upon enrolment

	N/A	1	2	3	4	5
<b>Employability</b>						
Attitudes towards working	0	0	0	0	0	2
Views about learning	0	0	0	0	1	1
Literacy (reading)	0	0	1	0	0	1
Relevant job/skills training	0	0	1	1	0	0
Numeracy	0	1	0	1	0	0
Work experience	0	0	2	0	0	0
Team work	0	0	0	0	1	1
Self management	0	0	0	0	2	0
Challenges	0	0	0	1	1	0
<b>Opportunity</b>						
Economic obstacles	0	0	0	1	1	0
Job opportunities	0	0	1	0	0	1
<b>Ability</b>						
Housing	0	0	0	0	2	0
Influential people	0	0	0	0	2	0

28
7
1
10
0
4
8
8
2
2
0
5
11

Drugs and alcohol	0	0	0	0	1	1
Sense of belonging	0	0	0	0	0	2
Physical health	0	0	0	0	2	0
Broader health	0	0	0	1	1	0
Caretaking responsibilities	0	0	0	0	2	0
Cultural connections	0	0	0	0	0	0

15
35
9
1
6
0

**Engage and continue to engage in HPR**



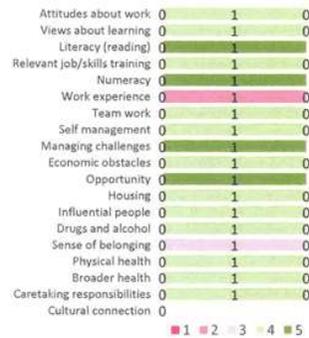
**Progress on a pathway to sustained employment**

	# of our rangatahi, after approximately 3 months, who are:			# of our rangatahi, after approximately 6 months, who are:			# of our rangatahi, after approximately 9 months, who are:		
	worse off	similar	better off	worse off	similar	better off	worse off	similar	better off
<b>Employability</b>									
Attitudes towards working	0	1	0	0	0	0	0	0	0
Views about learning	0	1	0	0	0	0	0	0	0
Literacy (reading)	0	1	0	0	0	0	0	0	0
Relevant job/skills training	0	1	0	0	0	0	0	0	0
Numeracy	0	1	0	0	0	0	0	0	0
Work experience	0	1	0	0	0	0	0	0	0
Team work	0	1	0	0	0	0	0	0	0
Self management	0	1	0	0	0	0	0	0	0
Challenges	0	1	0	0	0	0	0	0	0
<b>Opportunity</b>									
Economic obstacles	0	1	0	0	0	0	0	0	0
Job opportunities	0	1	0	0	0	0	0	0	0
<b>Ability</b>									
Housing	0	1	0	0	0	0	0	0	0
Influential people	0	1	0	0	0	0	0	0	0

Drugs and alcohol	0	1	0
Sense of belonging	0	1	0
Physical health	0	1	0
Broader health	0	1	0
Caretaking responsibilities	0	1	0
Cultural connection	0	0	0

0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0

0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0



After 12 months

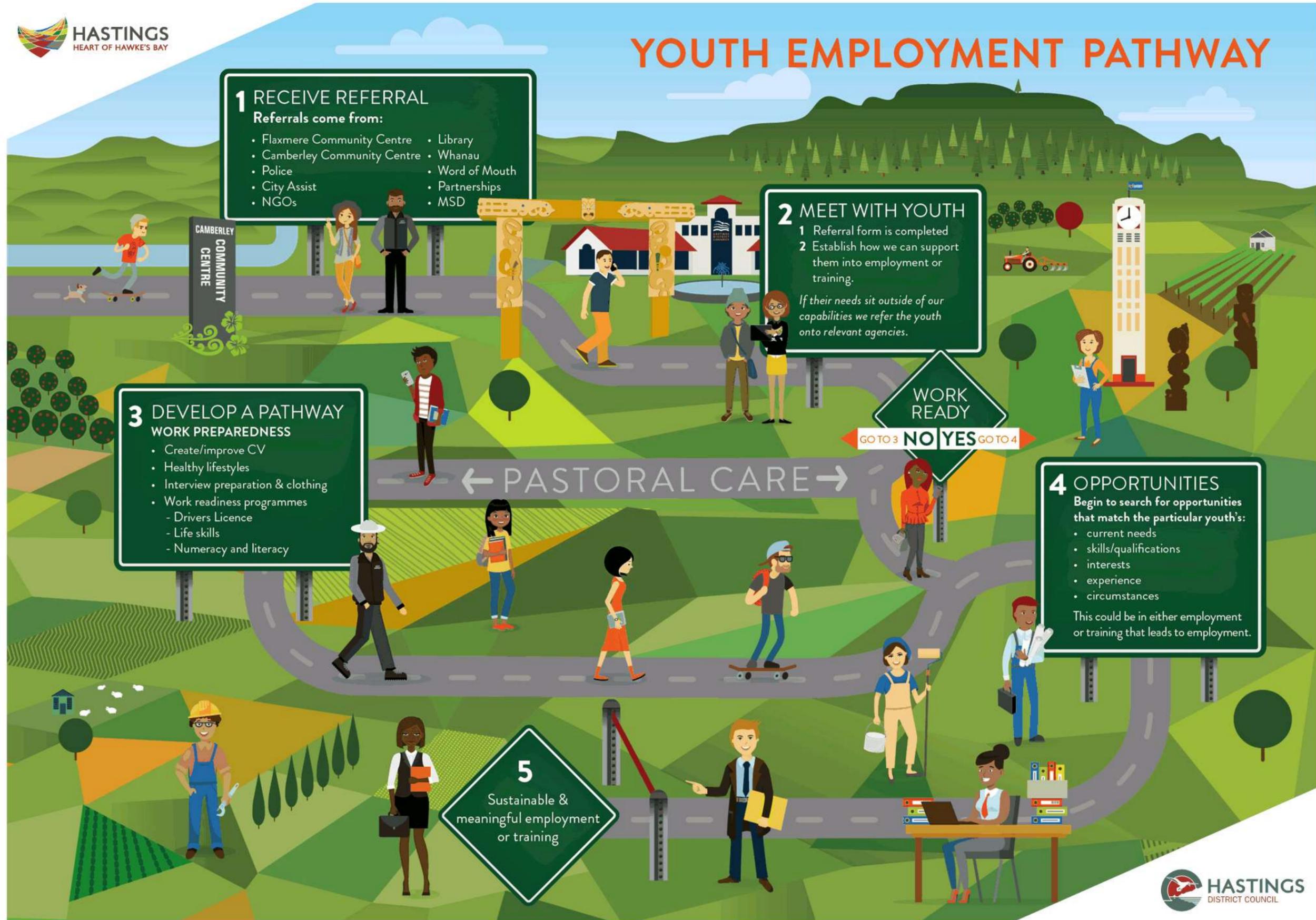
# of our rangatahi, after approximately 12 months, who are:

	worse off	similar	better off
<b>Employability</b>			
Attitudes towards working	0	0	0
Views about learning	0	0	0
Literacy (reading)	0	0	0
Relevant job/skills training	0	0	0
Numeracy	0	0	0
Work experience	0	0	0
Team work	0	0	0

Attitudes about work	0
Views about learning	0
Literacy (reading)	0
Relevant job/skills training	0
Numeracy	0
Work experience	0
Team work	0
Self management	0
Managing challenges	0
Economic obstacles	0
Opportunity	0
Housing	0
Influential people	0
Drugs and alcohol	0
Sense of belonging	0
Physical health	0
Broader health	0

Self management	0	0	0
Challenges	0	0	0
<b>Opportunity</b>			
Economic obstacles	0	0	0
Opportunity	0	0	0
<b>Ability</b>			
Housing	0	0	0
Influential people	0	0	0
Drugs and alcohol	0	0	0
Sense of belonging	0	0	0
Physical health	0	0	0
Broader health	0	0	0
Caretaking responsibilities	0	0	0
Cultural connection	0	0	0







**HASTINGS DISTRICT COUNCIL**  
**COMMUNITY DEVELOPMENT COMMITTEE MEETING**  
**TUESDAY, 26 FEBRUARY 2019**

**RECOMMENDATION TO EXCLUDE THE PUBLIC**

**SECTION 48, LOCAL GOVERNMENT OFFICIAL INFORMATION AND MEETINGS ACT 1987**

THAT the public now be excluded from the following part of the meeting, namely:

**15. Strategic Projects Team 2018/19 Work Programme Update**

The general subject of the matter to be considered while the public is excluded, the reason for passing this Resolution in relation to the matter and the specific grounds under Section 48 (1) of the Local Government Official Information and Meetings Act 1987 for the passing of this Resolution is as follows:

<b>GENERAL SUBJECT OF EACH MATTER TO BE CONSIDERED</b>	<b>REASON FOR PASSING THIS RESOLUTION IN RELATION TO EACH MATTER, AND PARTICULAR INTERESTS PROTECTED</b>	<b>GROUND(S) UNDER SECTION 48(1) FOR THE PASSING OF EACH RESOLUTION</b>
<p><b>15. Strategic Projects Team 2018/19 Work Programme Update</b></p>	<p><b>Section 7 (2) (b) (ii)</b>            The withholding of the information is necessary to protect information where the making available of the information would be likely to unreasonably prejudice the commercial position of the person who supplied or who is the subject of the information.            To protect third party commercial interests.</p>	<p><b>Section 48(1)(a)(i)</b>            Where the Local Authority is named or specified in the First Schedule to this Act under Section 6 or 7 (except Section 7(2)(f)(i)) of this Act.</p>