



# *Hastings District Council*

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## OPEN A G E N D A

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### STRATEGY AND POLICY COMMITTEE MEETING

Meeting Date: **Thursday, 18 June 2020**

Time: **1.00pm**

Venue: **Council Chamber  
Ground Floor  
Civic Administration Building  
Lyndon Road East  
Hastings**

<b>Committee Members</b>	Councillor Barber (Chair) Mayor Hazlehurst; Councillors Corban, Dixon, Harvey (Deputy Chair), Kerr, Lawson, Nixon, O'Keefe, Oli, Redstone, Schollum, Siers, Travers and Watkins. Mr N Dawson (Hastings District Rural Community Board Chair appointee) Ms T Eden (Heretaunga Takoto Noa Māori Standing Committee appointee) <i>Quorum= 8</i>
<b>Officers Responsible</b>	Group Manager: Strategy & Development – Mr C Cameron Group Manager: Corporate – Mr B Allan Strategy Manager – Mr L Verhoeven Principal Advisor: District Development – Mr M Clews
<b>Democracy &amp; Governance Advisor</b>	Mrs L Cox (Extn 5632)

# Strategy and Policy Committee – Terms of Reference

## Fields of Activity

The purpose of the Strategy and Policy Committee is to develop all strategic, policy and planning frameworks for approval by Council.

## Membership (Mayor and 14 Councillors)

- Chair appointed by Council.
- Deputy Chair appointed by Council.
- 1 Heretaunga Takoto Noa Māori Standing Committee Member appointed by Council.
- Chair of the Rural Community Board appointed by Council.

## Quorum – 8 members

### Delegated Powers

- 1) Authority to exercise all of Council's powers, functions and authorities (except where prohibited by law or otherwise delegated to another committee) in relation to all matters detailed in this delegation.
- 2) Authority to exercise all of Council's powers, functions and authorities (except where prohibited by law) at any time when the Chief Executive certifies in a report that;
  - a) the matter is of such urgency that it requires to be dealt with, or
  - b) the matter is required to be dealt with, prior to the next ordinary meeting of the Council.
- 3) Establish strategic direction to deliver Council Objectives and District Vision.
- 4) Establish policies and guidelines for decision making to assist in achieving strategic outcomes.
- 5) Establish levels of service across Council services in line with strategic goals and priorities.
- 6) Receive and consider reports from Subcommittees.
- 7) Develop draft bylaws for adoption by Council.
- 8) Develop and recommend the financial and infrastructure strategies and budgets for the Long-Term Plan, Annual Plan and Annual Report.
- 9) Consider and approve constitutions and any shareholder agreements for Council Controlled Organisations and other organisations that Council has an interest in.
- 10) Develop the Rating Policy for recommendation to Council for adoption.
- 11) Develop Funding Policies for recommendation to Council for adoption.
- 12) Delegations of powers to sub-committee(s) if so established.
- 13) Approve the purchase of and disposal of land (If included in the Long Term Plan).
- 14) Making submissions on behalf of Council to proposals by other organisations/authorities (Local and Regional).
- 15) Conversion of terminating leases to renewable leases and the settlement of terms except in the case of leases under the Reserves Act.

**HASTINGS DISTRICT COUNCIL**  
**STRATEGY AND POLICY COMMITTEE MEETING**  
**THURSDAY, 18 JUNE 2020**

**VENUE:** Council Chamber  
Ground Floor  
Civic Administration Building  
Lyndon Road East  
Hastings

**TIME:** 1.00pm

**A G E N D A**

**1. Apologies**

At the close of the agenda no apologies had been received.

At the close of the agenda no requests for leave of absence had been received.

**2. Conflict of Interest**

Members need to be vigilant to stand aside from decision-making when a conflict arises between their role as a Member of the Council and any private or other external interest they might have. This note is provided as a reminder to Members to scan the agenda and assess their own private interests and identify where they may have a pecuniary or other conflict of interest, or where there may be perceptions of conflict of interest.

If a Member feels they do have a conflict of interest, they should publicly declare that at the start of the relevant item of business and withdraw from participating in the meeting. If a Member thinks they may have a conflict of interest, they can seek advice from the General Counsel or the Democratic Support Manager (preferably before the meeting).

It is noted that while Members can seek advice and discuss these matters, the final decision as to whether a conflict exists rests with the member.

**3. Confirmation of Minutes**

Minutes of the Strategy and Policy Committee Meeting held Tuesday 4 February 2020.  
(Previously circulated)

**4. Strategy and Policy Subcommittees Areas of Strategic Focus**

- 5.     **Additional Business Items**
- 6.     **Extraordinary Business Items**
- 7.     **Recommendation to Exclude the Public from Items 8 and 9**                     **23**
- 8.     **Environmental Policy Workstream Priorities**
- 9.     **Lyndhurst Stage 2 - Completion of Bulk Water Services for Development**

**REPORT TO:** STRATEGY AND POLICY COMMITTEE

**MEETING DATE:** THURSDAY 18 JUNE 2020

**FROM:** GROUP MANAGER: STRATEGY AND DEVELOPMENT  
CRAIG CAMERON

**SUBJECT:** STRATEGY AND POLICY SUBCOMMITTEES AREAS OF STRATEGIC FOCUS

## **1.0 EXECUTIVE SUMMARY - TE KAUPAPA ME TE WHAKARĀPOPOTOTANGA**

- 1.1 Councillors held an internal workshop on Thursday 5 March 2020 where they had initial discussions on priorities for the four Council strategic subcommittees and how they would facilitate efficient and effective dissemination of information between sub committees and up to the Strategy and Policy Committee.
- 1.2 An action arising from the Workshop, was officers would prepare this report which summarises Council retreat and workshop discussions to date so the Strategy and Policy Committee can give direction to the subcommittees regards their work programme priorities.
- 1.3 The priorities discussed in this report represent the aggregation of Councillor Aspirations. There may be some refinement as Council adopts its Annual Plan for the 2020/2021 financial year commencing 1 July 2020. There may also be further refinements as Council works through its Long Term Plan processes and adopts its Long Term Plan by 1 July 2021.
- 1.4 This report contributes to the purpose of local government by;
  - Promoting effective and efficient strategy and policy development to enable democratic and local decision making and action on behalf of the Hastings District Community.
  - Promoting the social, economic, environmental and cultural wellbeing of Hastings District Community in the present and for the future.
- 1.5 This report details the Council's tabled strategy and policy priorities in earlier workshop sessions and recommends allocation of these strategy and policy priorities to subcommittees for development for future consideration and possible adoption by the Strategy and Policy Committee.

## **2.0 RECOMMENDATIONS - NGĀ TŪTOHUNGA**

- A) That the Strategy and Policy Committee receives the report titled Strategy and Policy Subcommittees Areas of Strategic Focus.**
- B) That the Strategy and Policy Committee direct the Chair of the District Development Subcommittee with committee members and supported by staff to develop and oversee delivery of the work programme priorities as detailed in the Schedule (attachment 1) attached to this report. It is acknowledged that this schedule will evolve in alignment with future Annual Plans and Long Term Plans.**
- C) That the Strategy and Policy Committee direct the Chair of the Eco District Subcommittee with committee members and supported by staff to develop and oversee delivery of the work programme priorities as detailed in the Schedule (attachment 2) attached to this report. It is acknowledged that this schedule will evolve in alignment with future Annual Plans and Long Term Plans.**
- D) That the Strategy and Policy Committee direct the Chair of the Great Communities Subcommittee with committee members and supported by staff to develop and oversee delivery of the work programme priorities as detailed in the Schedule (attachment 3) attached to this report. It is acknowledged that this schedule will evolve in alignment with future Annual Plans and Long Term Plans.**
- E) That the Strategy and Policy Committee direct the Chair of the District Plan and Bylaws Subcommittee with committee members and supported by staff to develop and oversee delivery of the work programme priorities as detailed in the Schedule (attachment 4) attached to this report. It is acknowledged that this schedule will evolve in alignment with future Annual Plans and Long Term Plans.**

### 3.0 BACKGROUND – *TE HOROPAKI*

- 3.1 It is the statutory function of Council to lead and guide the good management of Hastings District. Council achieves this by determining primary goals and objectives and setting strategies and policies for the achievement of these objectives through the appointment of the Chief Executive (CE) and considered use of committees.
- 3.2 Officers through delegation from the CE contribute to strategy and policy formulation, implementation and administration to provide and manage the infrastructures and services on which Hastings District is based.
- 3.3 Council committees assist Council to carry out its governance function by preparing policy alternatives and implications for Council deliberation. They should not extend their work into operational areas helping or advising the CE and staff.
- 3.4 Council has adopted the current governance structure to help ensure governance focus under two 'Whole of Council Committees' on;
  - **Strategy and Policy Development Committee** – to develop all strategic, policy and planning frameworks for approval by Council.
  - **Operations and Monitoring Committee** – to ensure consolidated and complete reporting and monitoring of all financial and non-financial information and performance measures against the Annual Plan, Long Term Plan and Council Strategies, Goals and Priorities.
- 3.5 Subcommittees have been established as unlike the governing body of Council, they are able to work in a less formal manner which allows in-depth discussion and debate about issues. This allows elected members and appointees (with specific skills or knowledge) to ask questions directly of staff involved in the preparation of advice and engage with stakeholder organisations and citizens. It is an approach that aims to ensure policy decisions are based on not only good information but also take into account the views of interested parties from the community.
- 3.6 The Chair and Deputy Chair want effective communications amongst Councillors across the subcommittee's around the Council's areas of strategic focus outside of formal meetings. This is so all elected members remain informed on progress. Formal meeting time can be allocated to productive discussion on key issues.
- 3.7 The Chair and Deputy Chair of the Strategy and Policy Committee wish to keep the working focus on the following strategic priority areas at the main committee level;
  - Hastings District housing supply meeting all housing segments demands.
  - Hastings District economic recovery (from effects of COVID 19) and resumption of economic growth.
  - Hastings District security of quantity and quality of water supply.
  - Implications from the Tutaekuri, Ahuriri, Ngaruroro, Karamu (TANK Project) Regional Plan Change for Freshwater Management.

- Hastings City Centre revitalisation, return to quality economic growth and being a destination centre for visitors, events and entertainment.

#### **4.0 DISCUSSION - *TE MATAPAKITANGA***

##### **4.1 District Development Subcommittee**

The District Development Subcommittee is responsible for advising the Strategy and Policy Committee by;

- Providing guidance to Council Officers in respect of the drafting of Councils District Development Strategy and providing oversight of community engagement through the Special Consultative Procedures.
- Providing oversight of the implementation of Council's housing development, transport development, economic development, urban zone development, city centre revitalisation and central business districts development, business and visitor attraction along with the infrastructural responses and associated fiscal considerations.
- Providing guidance to Council Officers relating to development of rating policies and reviews of existing rating policy.

The 'District Development Subcommittee Work Programme Priorities' is attached to this report as Attachment 1. This schedule has been developed based on Councillor feedback and contributions in Councillor Workshops.

##### **4.2 Eco District Subcommittee**

The Eco District Strategy works in tandem with the District Development and Great Communities Strategies. This forms the environmental lens to our business, recognising that the other strategies have a more primary focus on both the Economic, Social and Cultural wellbeing dimensions of the Local Government Act 2002.

It recognises that for real success environmental wellbeing cannot be traded for economic gain and that we want a future-focused district that plans and cares about the future, enhancing its natural and built environment. We need to rise to the challenges of the future and realise the benefits to society from creating clean energy, lowering carbon emissions and reducing our ecological footprint. Our response to changes in our economy, society and climate must leave our environment in a better place. A key role for Council is to grow our district in a sustainable way.

The Eco District Subcommittee is responsible for advising the Strategy and Policy Committee by;

- Providing guidance to Council officers in respect of the drafting of Council's ECO District Strategy and providing oversight of any relevant Special Consultative Procedures.
- Providing oversight of the implementation of Councils, Climate Change, Coastal Hazards, Sustainability and Biodiversity programmes, along with sustainability considerations within Councils key infrastructural areas.



The 'Eco District Subcommittee Work Programme Priorities' is attached to this report as Attachment 2. This schedule has been developed based on Councillor feedback and contributions in Councillor Workshops.

#### 4.3 Great Communities Subcommittee

The Great Communities Subcommittee is responsible for advising the Strategy and Policy Committee by;

- Providing guidance to Council officers in respect of the drafting of Council's Great Community Strategy, and providing oversight of any relevant Special Consultative Procedures.
- Providing oversight of the implementation of Council's Community Plans, Fabulous Flaxmere, Safer Hastings, Civic Pride and events, Youth Pathways, Keep Hastings Beautiful, Health, Cultural, Education, Sports, Arts and Heritage strategies, Reserve Management Plans and development on reserves

The 'Great Communities Subcommittee Work Programme Priorities' is attached to this report as Attachment 3. This schedule has been developed based on Councillor feedback and contributions in Councillor Workshops.

#### 4.4 District Plan and Bylaws Subcommittee

The District Plan Subcommittee is responsible for advising the Strategy and Policy Committee by;

- Providing guidance to Council officers with regard to the drafting of the District Plan (or sections thereof) and consultation on discussion documents and drafts.
- Providing guidance to Council officers in respect of the drafting of Council's new or revised bylaws, and providing oversight of the Special Consultative Procedures.
- Te Tira Toitū te Whenua – Hastings District Plan Cultural Values to consider and advise Council how the cultural values of Waahi Taonga and Waahi Tapu are to be integrated within the District Plan.

The 'District Plan and Bylaws Subcommittee Work Programme Priorities' is attached to this report as Attachment 4. This schedule has been developed based on Councillor feedback and contributions in Councillor Workshops.

### 5.0 OPTIONS - NGĀ KŌWHIRINGA

**Option One - Recommended Option - *Te Kōwhiringa Tuatahi – Te Kōwhiringa Tūtohunga***

- 5.1 The Strategy and Policy Committee directs the Chairs of the District Development Subcommittee, Eco District Subcommittee, Great Communities Subcommittee and District Plan and Bylaws Subcommittee along with

committee members and supported by staff to develop and oversee delivery of the work programme priorities as detailed in the Schedules (attachments 1-4) attached to this report. It is acknowledged that these schedules will evolve in alignment with future Annual Plans and Long Term Plans:

#### *Advantages*

- The advantage of subcommittees being directed to focus on particular areas of work is they are able to ask questions directly of staff involved in the preparation of advice and engage with stakeholder organisations and citizens. It is an approach that aims to ensure policy decisions are based on not only good information but also take into account the views of interested parties from the community. This was presumably the intention of the incumbent Council when it adopted the current Governance Structure.
- The schedules should be seen as frameworks to operate within rather than prescriptive task lists.

#### *Disadvantages*

- There may be a temptation to re debate (double debate) matters at the higher committee level which defeats the purpose of appointing subcommittees to efficiently examine issues and opportunities in greater depth.

### **Option Two – Status Quo - *Te Kōwhiringa Tuarua – Te Āhuatanga o nāianeī***

- 5.2 The Strategy and Policy Committee does not direct the Chairs of the District Development Subcommittee, Eco District Subcommittee, Great Communities Subcommittee and District Plan and Bylaws Subcommittee along with committee members and supported by staff to develop and oversee delivery of the work programme priorities as detailed in the Schedules (**Attachments 1-4**) attached to this report.

- The advantage of this option is Council will avoid double debating matters.
- The disadvantage of this option is Council will forego the opportunity to obtain the strategy and policy development efficiencies it hoped to gain with the adoption of the current Governance Structure.

## **6.0 NEXT STEPS - *TE ANGA WHAKAMUA***

- 6.1 If the recommended option is adopted officers responsible for committees will work with the chairs and their committees on delivery of their respective work programmes.

**Attachments:**

1	<a href="#">↓</a> District Development Schedule	CG-16-44
2	<a href="#">↓</a> Eco District Schedule	CG-16-45
3	<a href="#">↓</a> Great Communities Schedule	CG-16-43
4	<a href="#">↓</a> District Plan Bylaws Schedule	CG-16-42

## **SUMMARY OF CONSIDERATIONS - HE WHAKARĀPOOTO WHAIWHAKAARO**

### **Fit with purpose of Local Government - *E noho hāngai pū ai ki te Rangatōpū-ā-rohe***

The Council is required to give effect to the purpose of local government as set out in section 10 of the Local Government Act 2002. That purpose is to enable democratic local decision-making and action by (and on behalf of) communities, and to promote the social, economic, environmental, and cultural well-being of communities in the present and for the future.

### **Link to the Council's Community Outcomes - *E noho hāngai pū ai ki te rautaki matua***

This proposal promotes the Economic, Social, Cultural and Environmental well-being of communities in the present and for the future.

### **Māori Impact Statement - *Te Tauākī Kaupapa Māori***

Maori interests are represented directly by membership on all committees and an expectation that all committees engage well with stakeholders and obtain good quality information to inform recommendations and future decisions.

### **Sustainability - *Te Toitūtanga***

Not applicable as this report relates to processes for strategy and policy development.

### **Financial considerations - *Ngā Whaiwhakaaro Ahumoni***

Not applicable as this report relates to processes for strategy and policy development.

### **Significance and Engagement - *Te Hiranga me te Tūhonotanga***

Not applicable as this report relates to processes for strategy and policy

development.

**Consultation – internal and/or external - Whakawhiti Whakaaro-ā-roto, ā-waho**

Not applicable as this report relates to processes for strategy and policy development.

**Risks: Legal/ Health and Safety - Ngā Tūrarū: Ngā Ture / Hauora me te Haumarū**

Not applicable as this report relates to processes for strategy and policy development.

**Rural Community Board - Ngā Poari-ā-hapori**

<b>Hastings District Council District Development Subcommittee Strategic Work Programme Priorities 2020 – 2021</b>																			
<b><u>Strategy and Policy Committee (Delegation)</u></b>  <i>To Develop all Strategic, Policy and Planning Frameworks for Approval by Council.</i>																			
<b><u>District Development Subcommittee (Delegation)</u></b> <i>Responsible for advising the Strategy and Policy Committee by;</i> <ul style="list-style-type: none"> <li>• <i>Providing guidance to Council Officers in respect of the drafting of Councils District Development Strategy and providing oversight of community engagement through the Special Consultative Procedures.</i></li> <li>• <i>Providing oversight of the implementation of Councils housing development, transport development, economic development, urban zone development, city centre revitalisation and central business districts development.</i></li> <li>• <i>Providing guidance to Council Officers relating to development of rating policies and reviews of existing rating policy.</i></li> </ul>																			
<b><u>Membership</u></b>  <table> <tr> <td>Cr Kerr</td><td>Chair</td></tr> <tr> <td>Cr Schollum</td><td>Deputy Chair</td></tr> <tr> <td>Cr Barber</td><td></td></tr> <tr> <td>Cr Harvey</td><td></td></tr> <tr> <td>Cr O'Keefe</td><td></td></tr> <tr> <td>Cr Redstone</td><td></td></tr> <tr> <td>Cr Siers</td><td></td></tr> <tr> <td>Cr Travers</td><td></td></tr> <tr> <td>Mr A Gilbert</td><td>Heretaunga Takoto Noa Maori Standing Committee Representative</td></tr> </table>		Cr Kerr	Chair	Cr Schollum	Deputy Chair	Cr Barber		Cr Harvey		Cr O'Keefe		Cr Redstone		Cr Siers		Cr Travers		Mr A Gilbert	Heretaunga Takoto Noa Maori Standing Committee Representative
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<b><u>Strategic Work Priority</u></b>  <b>Oversee Completion of The Hastings District Council Draft 'District Development Strategy'</b>  The District Development Strategy will draw from all relevant Council strategies and policies to become a consolidated single strategy. The Subcommittee will oversee completion of the draft strategy for deliberation by the Strategy and Policy Committee and adoption by Council.																			

We enable employment and growth	
Council Priorities	Work programme
<b>The economic powerhouse</b> <ul style="list-style-type: none"> <li>Food manufacturing/ innovation hub</li> <li>Diversifying economy/ knowledge based</li> <li>Growing meaningful work/income</li> <li>Hastings Proud – employers initiative</li> <li>Centre for government relocations</li> <li>Marketing inwards business investment 'Great Things Grow Here Platform'</li> <li>Marketing and Events to promote growth, vibrancy and commercial visitors across urban business centres</li> <li>Hastings City Centre revitalisation, return to quality economic growth and being a destination centre for visitors, events and entertainment.</li> </ul>	<b>Karamu Development Strategy (KDS)</b> <ul style="list-style-type: none"> <li>Oversee delivery of the KDS long-term blueprint to guide future land use.</li> </ul>
	<b>Regional Industrial Strategy</b> <ul style="list-style-type: none"> <li>Oversee development and delivery of the Regional Industrial Strategy.</li> <li>Oversee the growth infrastructure programme and timing along with quality development of HDC commercial and industrial zones.</li> </ul>
	<b>Economic Development Strategy</b> <ul style="list-style-type: none"> <li>Oversee delivery of Council's Economic Development Strategy focused on increase in the number of jobs, a larger and more sustainable production base, greater business diversity and improved business productivity.</li> <li>Oversee the Council's interface and responsibilities under the Matariki Regional Economic Development Strategy.</li> </ul>
<b>Rural living</b> <ul style="list-style-type: none"> <li>Land use/Farming futures (GMO, climate change, ownership, workforce, water access)</li> <li>Access to Technology/communications (5G)</li> <li>Settlement development v population decline</li> </ul>	<b>Rural Community Board</b> <ul style="list-style-type: none"> <li>Intersect with the Rural Community Board on identified rural priorities as appropriate</li> </ul>

Housing supply matches need	
Council Priorities	Work programme
<b>Homes for our people</b> <ul style="list-style-type: none"> <li>Protecting good soils, restricted encroachment</li> <li>Growing up, using available land</li> <li>Public Housing Accord</li> <li>Repurpose elder housing stock</li> </ul>	<b>Heretaunga Plains Urban Development Strategy (HPUDS)</b> <ul style="list-style-type: none"> <li>Identify changes and gaps and opportunities to inform the HPUDS Strategy Review.</li> <li>Oversee structure plan programming</li> <li>Oversee transition to and implementation of medium density initiatives.</li> </ul> <b>Place Based Solutions and Partnerships</b> <ul style="list-style-type: none"> <li>Oversee partnership initiatives focused on emergency and transitional housing, public and affordable housing, Maori housing and RSE accommodation.</li> </ul>

### The transport network links people and opportunities

Council Priorities	Work programme
<b>Getting around</b> <ul style="list-style-type: none"><li>• Freight hubs</li><li>• Transport and land use</li><li>• Regional networks</li><li>• Rural connectivity/bridges</li></ul>	<b>Regional Transport Committee</b> <ul style="list-style-type: none"><li>• Oversight of the long-term transport planning framework and key matters requiring advocacy through the Regional Transport Committee.</li></ul>

Item 4

Attachment 1

Hastings District Council Eco District Subcommittee Strategic Work Programme Priorities 2020 – 2021	
<b><u>Strategy and Policy Committee (Delegation)</u></b>	
<i>To Develop all Strategic, Policy and Planning Frameworks for Approval by Council.</i>	
<b><u>Eco District Subcommittee (Delegation)</u></b>	
<i>Responsible for advising the Strategy and Policy Committee by;</i>	
<ul style="list-style-type: none"> <li><i>Providing guidance to Council Officers in respect of the drafting of Councils Eco District Strategy and providing oversight of community engagement through the Special Consultative Procedures.</i></li> <li><i>Providing oversight of the implementation of Council's Eco District Strategies.</i></li> <li><i>Providing oversight of the implementation of the Councils Green Corridor, Reserve Management Plans, Climate Change, Coastal Hazards, Sustainability and Biodiversity strategies, along with sustainability considerations within Council's key infrastructural areas.</i></li> </ul>	
<b><u>Membership</u></b>	
Cr Redstone	Chair
Cr Siers	Deputy Chair
Cr Corban	
Cr Lawson	
Cr Nixon	
Cr Oli	
Mr N Tiuka	Heretaunga Takoto Nao Maori Standing Committee Representative
<b><u>Officers Responsible</u></b>	
Craig Thew	Group Manager Assets
Mark Clews	Principal Advisor District Development
<b><u>Strategic Work Priority</u></b>	
<b>Oversee Completion of The Hastings District Council Draft 'Eco District Strategy'</b>	
The Eco District Strategy will draw from all relevant Council strategies and policies to become a consolidated single strategy. The Subcommittee will oversee completion of the draft strategy for deliberation by the Strategy and Policy Committee and adoption by Council.	



Water and land resources are used wisely	
Council Priorities	Work programme
<b>Our Natural Treasures</b> <ul style="list-style-type: none"> <li>• Water efficiency/grow water</li> <li>• Protecting good soils, restricted encroachment</li> </ul>	<b>Water Futures</b> <ul style="list-style-type: none"> <li>• Oversight of 3 Waters Strategy</li> <li>• Oversight for HDC TANK response</li> <li>• Water storage strategy</li> </ul> <b>Land Futures</b> <ul style="list-style-type: none"> <li>• Input into HPUD's review</li> </ul>

A better climate and carbon future	
Council Priorities	Work programme
<b>Our Natural Treasures</b> <ul style="list-style-type: none"> <li>• Climate agility</li> <li>• Carbon futures</li> <li>• Coastal hazards</li> </ul>	<b>Sustainability Strategy</b> <ul style="list-style-type: none"> <li>• Oversight of Council's Sustainability Strategy and climate change response</li> <li>• Oversight of Council's obligations and response to new Carbon legislation</li> <li>• Oversee the development and implementation of the Regional Coastal Strategy</li> </ul>

The natural environment is enhanced and protected	
Council Priorities	Work programme
<b>Our Natural Treasures</b> <ul style="list-style-type: none"> <li>• Biodiversity stepping stones</li> <li>• Iconic landscapes / Healthy waterways</li> </ul>	<b>Green Corridor</b> <ul style="list-style-type: none"> <li>• Oversight and coordination with HBRC on Regional Biodiversity Strategy and HDC initiatives</li> <li>• Oversight of Havelock North streams development and other waterway projects</li> <li>• Oversight of any development or conservation initiatives on Te Mata Peak and Council interface with the Te Mata Park Trust Board.</li> </ul>

Council services are green and healthy	
Council Priorities	Work programme
<b>Our Natural Treasures</b> <ul style="list-style-type: none"> <li>• Sustainable infrastructure</li> </ul>	<b>Engineering Code of Practice</b> <ul style="list-style-type: none"> <li>• Oversight of Council's approach to low impact design principles and climate agility within Council's infrastructure</li> </ul>

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Hastings District Council Great Communities Subcommittee Strategic Work Programme Priorities 2020 – 2021	
<b><u>Strategy and Policy Committee (Delegation)</u></b>	
<i>To Develop all Strategic, Policy and Planning Frameworks for Approval by Council.</i>	
<b><u>Great Communities Subcommittee (Delegation)</u></b>	
<i>Responsible for advising the Strategy and Policy Committee by;</i>	
<ul style="list-style-type: none"> <li>• <i>Providing guidance to Council Officers in respect of the drafting of Councils Great Communities Strategy and providing oversight of community engagement through the Special Consultative Procedures.</i></li> <li>• <i>Providing oversight of the implementation of Council's Community Strategies.</i></li> <li>• <i>Providing oversight of the implementation of the Councils Community Plans, Fabulous Flaxmere, Safer Hastings, Civic Pride and Events, Youth Pathways, Keep Hastings Beautiful Strategies, Health, Cultural, Education, Sports, Arts and Heritage strategies, and public space development.</i></li> </ul>	
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Cr Watkins	
Mr A Gilbert	Heretaunga Takoto Noa Maori Standing Committee Representative
<b><u>Officers Responsible</u></b>	
Alison Banks	Group Manager Community Wellbeing
Dennise Elers	Manager Social and Youth Development
<b><u>Strategic Work Priority</u></b>	
<b>Oversee Completion of The Hastings District Council Draft 'Great Communities Strategy'</b>	
The Great Communities Strategy will draw from all relevant Council strategies and policies to become a consolidated single strategy. The Subcommittee will oversee completion of the draft strategy for deliberation by the Strategy and Policy Committee and adoption by Council.	

Communities are safe and resilient	
Council Priorities	Work programme
<b>Enhancing where we live</b> <ul style="list-style-type: none"> <li>Neighbourhood uplift areas/initiatives</li> <li>Community safety/gangs/drug free</li> <li>Marae-based settlement/development</li> <li>Coastal settlement</li> <li>Flaxmere rejuvenation</li> </ul>	<b>Camberley Plan</b> <ul style="list-style-type: none"> <li>Oversee development of the Camberley Plan as a prototype for other neighbourhood uplift areas.</li> </ul>
	<b>Safer Hastings Coalition</b> <ul style="list-style-type: none"> <li>Oversee the work programme of the Safer Hastings Coalition</li> </ul>
	<b>Community Plans</b> <ul style="list-style-type: none"> <li>Oversee the place based community planning programme.</li> </ul>
	<b>Fabulous Flaxmere</b> <ul style="list-style-type: none"> <li>Oversight of the Fabulous Flaxmere initiative and interface with the District Development Committee on structural interventions.</li> </ul>

Smart innovation connects citizens and services	
Council Priorities	Work programme
<b>Enhancing where we live</b> <ul style="list-style-type: none"> <li>Community connectivity</li> </ul>	<b>Smart Innovation Strategy</b> <ul style="list-style-type: none"> <li>Oversee the development and rollout of the Smart Innovation Strategy focused on regional collaboration, digital services, information intelligence and mobility solutions.</li> </ul>

There are great spaces for all people	
Council Priorities	Work programme
<b>Hastings alive</b> <ul style="list-style-type: none"> <li>Putting people in the city</li> <li>CBD vibrancy- things to do</li> <li>Growing the vibe/youth precinct</li> <li>Great public spaces</li> <li>Development and delivery of effective marketing and event strategies that leverage other stakeholder strategies to help deliver on Council economic growth and social priorities.</li> </ul>	<b>Vibrancy Plan</b> <ul style="list-style-type: none"> <li>Oversight of the Vibrancy Plan and Hastings Alive programme.</li> </ul> <b>Reserves</b> <ul style="list-style-type: none"> <li>Oversee the Reserve Management Plan development programme and Council's Play Strategy.</li> <li>Oversee the Reserves Strategy and the acquisition and development of reserve land – interface with District Development Committee on growth nodes as appropriate.</li> </ul> <b>Public Spaces</b> <ul style="list-style-type: none"> <li>Oversee the development of public space initiatives and the Landmarks development philosophy.</li> </ul>

There are pathways for people	
Council Priorities	Work programme
<b>Pathways for people</b> <ul style="list-style-type: none"> <li>Youth employment/outreach hub</li> <li>Connecting people, skills, and jobs</li> <li>School disengagement loop</li> <li>Education/professional sector link</li> <li>Equity – jobs, income and health outcomes</li> </ul>	<b>Matariki Social Inclusion Strategy</b> <ul style="list-style-type: none"> <li>Oversee the Council's interface and responsibilities under the Matariki Regional Social Inclusion Strategy.</li> </ul> <b>Social Wellbeing Strategy</b> <ul style="list-style-type: none"> <li>Oversee the Council's Social Wellbeing Strategy.</li> <li>Oversee Social Wellbeing sub-strategies including Positive Ageing, Joint Alcohol and Youth strategies.</li> </ul>

Civic pride, cultural diversity and relationships are strong	
Council Priorities	Work programme
<b>Diversity is our strength</b> <ul style="list-style-type: none"> <li>Telling our stories – identity, diversity</li> <li>Iwi partnerships</li> </ul>	<b>Multi-Cultural Strategy</b> <ul style="list-style-type: none"> <li>Oversight of the strategy direction and actions within the Multi-Cultural Strategy.</li> </ul> <b>Toi Tu and Toi Toi</b> <ul style="list-style-type: none"> <li>Oversight of the Toi Tu regional cultural framework and Toi Toi strategic plan.</li> </ul> <b>Te Kura Nui</b> <ul style="list-style-type: none"> <li>Oversight of development and progress against the Te Kura Nui framework focussed on embedding the Maori world view into Council activities.</li> </ul>

<b>Hastings District Council</b> <b>District Plan &amp; Bylaws Subcommittee</b> <b>Strategic Work Programme Priorities 2020 – 2021</b>	
<b><u>Strategy and Policy Committee (Delegation)</u></b>  <i>To Develop all Strategic, Policy and Planning Frameworks for Approval by Council.</i>	
<b><u>District Plan &amp; Bylaws Subcommittee (Delegation)</u></b>  <i>Responsible for advising the Strategy and Policy Committee by;</i> <ul style="list-style-type: none"> <li>• <i>Providing guidance to Council officers with regard to the drafting of the District Plan (or sections thereof) and consultation on discussion documents and drafts</i></li> <li>• <i>Providing guidance to Council officers in respect of the drafting of Council's new or revised bylaws, and providing oversight of the special consultative procedures</i></li> <li>• <i>Te Tira Toitu te Whenua – to consider and advise Council how the cultural values of Waahi Taonga and Waahi Tapu are to be integrated within the District Plan</i></li> </ul>	
<b><u>Membership</u></b>  <div> <div> Cr Watkins Cr Corban Cr Barber Cr Nixon Cr Oli Cr Redstone Mr M Apatu Mr N Tiuka Ms T Eden </div> <div> Chair Deputy Chair     Heretaunga Takoto Noa Maori Standing Committee Representative Heretaunga Takoto Noa Maori Standing Committee Representative Heretaunga Takoto Noa Maori Standing Committee Representative </div> </div>	
<b><u>Officers Responsible</u></b>  <div> John O'Shaughnessy Rowan Wallis </div> <div> Group Manager Planning and Regulatory Services Environmental Policy Manager </div>	
<b><u>Strategic Work Priority</u></b>	
<b>Council Priorities</b>	<b>Work programme</b>
<b>1. <i>An up-to-date E-Plan</i></b> <ul style="list-style-type: none"> <li>• RMA legal requirement</li> </ul>	<ul style="list-style-type: none"> <li>• Keep up-to-date at all times</li> </ul>
<b>2. <i>Te Mata Rongokako</i></b> <ul style="list-style-type: none"> <li>• Local priority</li> </ul>	<ul style="list-style-type: none"> <li>• Implement cultural impact assessment</li> <li>• Draft changes to landscape and Wahi Taonga through the Te Tira Tutoi Whenua Sub Committee</li> <li>• Completion early 2021</li> </ul>
<b>3. <i>Class 4 Gambling Review</i></b> <ul style="list-style-type: none"> <li>• Legal requirement – commence by May 2020</li> </ul>	<ul style="list-style-type: none"> <li>• Preliminary work commenced</li> <li>• Pre consultation and publicly notify statement of proposal</li> </ul>

	<ul style="list-style-type: none"><li>• 6 month approx. submission and hearing process</li></ul>
4. <i>Other Priorities</i>	<ul style="list-style-type: none"><li>• Medium Density Strategy</li><li>• Inclusionary Zoning for Housing</li><li>• Landscape section / Wahl Taonga review</li><li>• Engineering Code of Practice</li><li>• Marae Plan Changes</li><li>• Lyndhurst Extension Structure Planning</li><li>• Forestry Slash</li><li>• National Planning Standards (due by 2024)</li></ul>

# HASTINGS DISTRICT COUNCIL

## STRATEGY AND POLICY COMMITTEE MEETING

### THURSDAY, 18 JUNE 2020

#### RECOMMENDATION TO EXCLUDE THE PUBLIC

#### SECTION 48, LOCAL GOVERNMENT OFFICIAL INFORMATION AND MEETINGS ACT 1987

THAT the public now be excluded from the following part of the meeting, namely:

- 8 Environmental Policy Workstream Priorities**
- 9 Lyndhurst Stage 2 - Completion of Bulk Water Services for Development**

The general subject of the matter to be considered while the public is excluded, the reason for passing this Resolution in relation to the matter and the specific grounds under Section 48 (1) of the Local Government Official Information and Meetings Act 1987 for the passing of this Resolution is as follows:

<i>GENERAL SUBJECT OF EACH MATTER TO BE CONSIDERED</i>	<i>REASON FOR PASSING THIS RESOLUTION IN RELATION TO EACH MATTER, AND PARTICULAR INTERESTS PROTECTED</i>	<i>GROUND(S) UNDER SECTION 48(1) FOR THE PASSING OF EACH RESOLUTION</i>
<b>8 Environmental Policy Workstream Priorities</b>	<p><b>Section 7 (2) (b) (ii)</b> The withholding of the information is necessary to protect information where the making available of the information would be likely to unreasonably prejudice the commercial position of the person who supplied or who is the subject of the information.</p> <p>It contains some commercially sensitive development information in respect of a third party which Council may be involved in negotiations with at a future date, as well as containing internal "business information"..</p>	<p><b>Section 48(1)(a)(i)</b> Where the Local Authority is named or specified in the First Schedule to this Act under Section 6 or 7 (except Section 7(2)(f)(i)) of this Act.</p>
<b>9 Lyndhurst Stage 2 - Completion of Bulk Water Services for Development</b>	<p><b>Section 7 (2) (i)</b> The withholding of the information is necessary to enable the local authority to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations). landowners development intentions.</p>	<p><b>Section 48(1)(a)(i)</b> Where the Local Authority is named or specified in the First Schedule to this Act under Section 6 or 7 (except Section 7(2)(f)(i)) of this Act.</p>