Thursday, 10 March 2022



Te Hui o Te Kaunihera ā-Rohe o Heretaunga **Hastings District Council Operations and Monitoring Committee Meeting**

Kaupapataka

Attachment Document 2

<i>Te Rā Hui:</i> Meeting date:	Thursday, 10 March 2022
<i>Te Wā:</i> Time:	1.00pm
<i>Te Wāhi:</i> Venue:	Council Chamber Ground Floor Civic Administration Building Lyndon Road East Hastings

Watch Council meetings streamed live on our website www.hastingsdc.govt.nz



ITEM	SUBJECT		PAGE
10.	PERFORMANCE	AND MONITORING REPORT	
	Attachment 1:	Performance & Monitoring Report Q2 2021-2022	3
	Attachment 2:	Performance & Monitoring Report Q2 2021-2022 Appendices.PDF	105

Watch Council meetings streamed live on our website www.hastingsdc.govt.nz HASTINGS DISTRICT COUNCIL 207 Lyndon Road East, Hastings 4122 | Private Bag 9002, Hastings 4156 Phone 06 871 5000 | www.hastingsdc.govt.nz TE KAUNIHERA Ā-ROHE O HERETAUNGA

Performance & Monitoring Report

Operations & Monitoring Committee

Quarter 2, 2021-2022



Attachment 1

Contents

Executive summary	3
The economic powerhouse	5
Economic Development	
Industrial Land	8
Homes for our people	9
Residential Growth	10
Community Housing	17
Getting around	
Roads and Transport	19
Rural living	21
Bridges and Roads	22
Rural Support	23
Our natural treasures	24
Water Supply	25
Wastewater	
Stormwater	
Refuse	
Environmental Enhancement	38
Hastings alive	
Hastings City Centre	
Pathways for people	43
Youth Development	
Enhancing where we live	
Recreation/Leisure	
Aquatics	57
Playgrounds, Reserves and Sportsgrounds	
Community Planning	
Community Safety	
Multicultural Strategy and Welcoming Communities	
Cemeteries	68

Лајог Projects Summary	69
Corporate Communications	76
Customer Services Risk Management Information Management and Business Transformation (IMBT)	82
Narketing & Communications	87
Media Communications Digital Communications	89
Events	
Community Engagement Activities	
Awards and Recognition	95
Glossary	96
Acronyms, Terms and Māori Translations	97
sppendices	99
List of Appendices	

Executive summary

As Chief Executive I am pleased to present the first of our consolidated quarterly reports to the Operations and Monitoring Committee for the 2022 calendar year.

The year holds the promise of significant delivery against the vision and priorities you have adopted for the Hastings District. Major delivery milestones are forecast in all 6 pillars of the long term plan.

Whilst more detail is contained in the report, I want to highlight some of the major progress against your priorities for our community.

Safe Drinking Water

The small community water upgrades in Whirināki/Esk and Waipātiki are on track to be completed in the first half of 2022 as is the Frimley water storage and treatment plant. Physical works are well underway at Waiaroha and all the CBD pipe work associated with Waiaroha is on track for completion by the end of March.

With the Whakatū water upgrade scheduled to be completed in 2022, we are on track to complete our drinking water improvement programme when Waiaroha is complete in mid-2023. This will see the conclusion of the six year \$82m programme of work that has been Council's highest priority since 2017.

Homes for Our People

Progress continues with construction of services and homes occurring right across the district covering the housing continuum from social, affordable and market homes. Highlights include:

- Civil works underway that will enable 300 homes in Howard Street.
- Civil works underway for 180 affordable homes across three subdivision in Flaxmere.
- Over 150 new social homes to be ready in Mahora, Mayfair, Hastings and Flaxmere for families to move into during 2022.

Fabulous Flaxmere's Time

Significant progress is occurring across multiple developments in Flaxmere. Civil works are underway that will enable the new retail developments including a new supermarket by March 2024.

The construction of the new skate park is scheduled to commence at the end of March with an opening date planned for September.

The civil works are underway for housing developments at the town centre and 244 Flaxmere Avenue. The gum trees have been cleared at Caernarvon Drive and civil works are scheduled to start mid-year.

The RFP for the development partners for the 180 affordable homes for Flaxmere has closed with decisions expected to be made by Council by June this year.

Tarbet Street is progressing well with 18 social homes progressing rapidly with completion expected over 2022. The balance of 17 sections have been sold to first home buyers and a number of homes are under construction.

It is also pleasing to see the civil works that will enable another 49 sections at Waingākau and scheduled for completion by May 2022 and a good number of homes under construction.

CBD Revitalisation

- The Municipal Building and streetscape upgrades are progressing well and still on schedule for reopening in July. The Municipal Building tenancies have been finalised and announcements of the new tenants will occur over the coming weeks.
- The Quest Hotel will open in 2022 and the Tribune development which is fully tenanted will be completed at the end of March 2022
- The redevelopment at the Hastings Medical Centre is progressing with two major anchor tenants. Westpac Bank is due to move in April and 'Ask Your Team' in July.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

10

ltem

10

ltem

The Economic Powerhouse - Commercial and Industrial

The Infometrics economic data for 2021 calendar year has just been received and highlights the huge level of investment being made in our commercial and industrial sectors.

The value of non-residential building consents issued in Hastings during 2021 was \$229.8m, an increase of 59.6% in comparison to a 16.2% increase nationally.

There is significant activity happening in our commercial and industrial zones with two notable examples being the \$100m packhouse by T&G in Whakatū and the \$100m two- stage development by Kaweka Health in Hastings.

Associated with this level of activity has been the huge increase in commercial vehicle registrations. Nationally the growth was 25% on 2020 and the largest on record since 1991. The increase on Hastings was nearly double the national rate with a 45.7% increase in commercial vehicle registrations.

Local Body Elections

2022 is a year of elections – both iwi and Local Government. It will see this year's local body elections in Hasting feature Māori wards for the first time. Hearings have been completed by the Local Government Commission into our Councils proposed representation arrangements and the Commissioners decision is expected by mid-April.

COVID

The impacts of the Omicron spread and the current traffic light settings are having an impact on the Council, our community and businesses.

COVID vaccine mandates for all staff working at Council took effect from January 2022 and COVID Vaccination Certificate (CVC) requirements were also introduced for Council facilities.

The requirement for staff to be vaccinated was strongly supported by staff and unions, with only a small number of staff affected. We are regularly reviewing the risk assessment that underpins both the staff mandate policy and CVC requirements and as signalled by Government, expect to see changes in the coming weeks/months as Omicron moves past the peak.

COVID is also having an impact on Council's financial position with revenue impacts on facilities such as Toitoi, Splash Planet and parking.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Whilst Omicron is impacting broadly there are clearly pronounced impacts on CBD, retail, hospitality and events. We are working with partners following Council's "Think Tank" to prepare a plan that supports a strong recovery with a focus on these sectors and activation activities.

In concluding my report, I would like to acknowledge Hastings winning the "Most Beautiful Small City" at the Keep New Zealand Beautiful Awards held in February 2022. This is the second year in a row we have won and reflects the Council's vision and investment in our parks and reserves and environmental strategies, our staff and our community.



Nigel Bickle Chief Executive

4





Economic Development



Overview

The Hastings District economy grew 5.7%pa in the year to September 2021, according to Infometrics provisional GDP estimates. In comparison, the Hawke's Bay economy grew 5.3%pa and the national economy 3.7%pa. Activity in Hastings in the September 2021 quarter was 2.0%pa lower than in 2020 reflecting the impact of the August 2021 lockdown. Infometrics estimates that 67% of Hastings' workers were able to work under Level 4 lockdown, either remotely or as essential workers, compared with 63% nationally. This is influenced by the number of workers in agricultural and food processing which were deemed essential.

Hastings is benefitting from strong agricultural export prices which, along with robust employment growth, are sustaining consumer spending. The value of electronic card transactions in Hastings grew 9.0%pa in the September 2021 year ahead of 6.6%pa growth across Hawke's Bay region and 4.7%pa nationally.

Employment of Hastings residents grew 2.0%pa in the September 2021 year, bringing the unemployment rate down to an historical low of 3.7% for the September 2021 year. Between the September 2020 and September 2021 quarters, there has been job growth across a wide range of sectors with the greatest gains in construction, healthcare, and manufacturing.

House price inflation is a concern for people wanting to get on the property ladder. The Hastings population grew 1.1%pa in the June 2021 year which, coupled with falling house sales, contributed to 40%pa growth in house values in the September 2021 quarter. House price inflation has been running at double digits since the December 2019 quarter, but the September 2021 quarter result is a new high. The good news is that residential consents are responding to population growth. The 203 residential consents issued in the September 2021 quarter (mainly the result of a spike in retirement village unit consents) was well above the 10-year average of 92, and contributed to 13%pa growth in residential consents in the September 2021 year.

Refer to Appendix 1 for further information about the Hastings District in the Infometrics Quarterly Economic Monitoring report.

Growing Meaningful Work and Higher Valued Jobs

Building Futures Te Matau a Māui pre-employment and life skills programme

The Timber Processing and Manufacturing, Building Supplies and Construction (TPMBSC) industries across the East Coast region of NZ are experiencing exceptional demand for timber and skilled and unskilled timber processing labour.

Tumu Timbers with funding from MSD have employed two dedicated trainers from August 2021 for a pilot programme to deliver nutrition, exercise and pastoral care to six graduates and a further eight in second course. Graduates receive practical skills, drivers licence, forklift licence, first aid certificate and experience a range of potential jobs.

The Building Futures Programme is currently located at Tumu Timbers Irongate location, with plans to expand into a building that can co-locate similar programmes E.g. Apples and Pears Fruition Programme.

Stakeholders-Ministry of Social Development (MSD), Ministry of Business Innovation and Employment (MBIE), Kāinga Ora, EIT, Hastings District Council, Ngāti Kahungunu Iwi, Department of Corrections.

Hastings District Council Economic Development Manager has supported the working group with Business Case Development for MBIE Investment case and a video to attract potential clients into the Building Futures programme.

Business Attraction and the CBD

An assessment of the commercial properties in the CBD demonstrated approximately 97% of available space is leased. Overall positive feedback was given from a range of stakeholders regarding the current state and future of the CBD.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

10

ltem

Hastingsnz.com is currently being updated to provide the additional information requested and early discussions are underway to assist attract tenants to the CBD.

Foodeast

The Board of Foodeast Ltd are currently reviewing the construction estimates from local building companies. The cost of construction for the design has been impacted with increasing material costs.

The Board is working with construction contractors and reviewing options for the design of the building. The 1 hectare site at Tōmoana Food Hub has been acquired and resource and building consents are in place.

Ennabling Innovation in the Primary Sector

Sustainable is Attainable Hawke's Bay

Innovation in the food processing sector in Hastings will underpin growth and the development of outcomes for Foodeast Ltd, HDC is a key investor in the Foodeast Ltd facility. Developing a food processing cluster at Foodeast Ltd will activate innovation, the cluster development focus is Sustainable is Attainable (SiA) a proven waste stream minimisation programme developed in Timaru.

Minimising waste streams has economic, employment, social and environmental benefits for the region.

Three students have been engaged with funding from Callaghan Innovation for three months under the guidance of 3R limited to identify waste streams from participating Hawke's Bay Food Processors. Hastings District Council Economic Development has supported this initiative through funding of 3R Ltd to coordinate information and provide professional support to SiA project.

The next stage is a review of the findings by the participating food processing businesses and identifying opportunities for new businesses utilising processing waste streams while growing a food processing cluster.

Constraints

Like all of New Zealand, Hastings economy is being disrupted by Omicron a variant of COVID-19. Based on a report from Infometrics (based on international experience) the key challenges due to Omicron will be due to a variety of factors but include:

- Limitations on hospitality and events at Red.
- Supply chain shocks, high levels of absenteeism, and lower economic participation as people go out and interact less with business.

Fewer people will be available to work, with a rough estimate of 12% absenteeism based on 25,000 per day peak cases, and 350,000 isolating at that time. For Hastings this is likely to affect our horticulture sector where there is already a shortage of pickers for the season.

Australian examples show considerable challenges for transport, logistics, and supermarket operations. Supply chain challenges will be exacerbated by sustained high levels of spending focused on supermarkets. Medical supplies, pasta, and toilet paper appear vulnerable.

The Leave Support Scheme and Short Term Absence Payment will be important to enable workers to stay home and get paid, and help businesses fund this pay.

Economic participation will drop as the Hassle of Going Out (HOGO) morphs into a Hesitancy of Going Out (also HOGO) and contracting COVID-19 or having to isolate. Overseas data shows a 25% drop in restaurant activity from normal levels.

Overseas data also suggests there will be an immediate and high demand for tests for households and businesses.

10

Industrial Land

Ōmāhu Road (North) Industrial Zone

At the beginning of the year work commenced on the new roundabout at $\bar{O}m\bar{a}hu$ Road and Chatham Road. Officers are working with landowners adjacent to the site to minimise disruptions to businesses and collaborate on related works.

There are currently two resource consent and five building consent applications processing for properties in the zone. A new subdivision in the zone already has several lots under contract. Officers are working with interested parties to provide information on planning and service questions that they may have.

Irongate

Development and subdivision activity in Irongate continue at pace. There are currently four resource consent and five building consent applications processing for properties in the zone. Three of those applications are for brand new activities in the zone, meaning they are not related to already ongoing development or subdivision applications.

A large 9+ hectare subdivision in the zone will be home to several large, new industrial developments and other smaller ones with a focus on the building trades. Cooperation between the landowner and Council asset managers allowed the final section of water services for the zone to be completed under the subdivision works, meaning all properties now have easy access to drinking water.

8

ltem 10





Attachment 1

Residential Growth



Please note: This section is for information purposes only.

Discussions and decision making regarding housing and growthrelated initiatives will be held through the Strategy and Policy Committee.

Areas of interest

The list below provides a snapshot of residential subdivision activity over the fourth quarter of 2021.

Subdivision	Progress	Lots
Kauri Street/ Place	Construction is underway in Kauri Street / Kauri Place with completion due April/May 2022.	40
Cunningham Crescent	Construction is underway to create 16 Kānga Ora residential lots.	16
Te Awanga Downs	Construction underway to create 45 residential lots.	45
Brookvale	Consent has been granted for a 96 lot subdivision.	96
Tōmoana Road	Construction underway to create 28 residential lots.	28
Keirunga , Havelock North	Consent has been granted for a 19 lot subdivision.	18
Corner Fenwick/ Karamū Road	Consent has been granted for a Comprehensive Residential Development for 7 residential dwellings.	7
Lyndhurst	Consent has been granted for a 62 lot subdivision.	62

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Subdivision	Progress	Lots
Flaxmere	There is planned development in the following locations: ~40 lots at 244 Flaxmere Avenue.	133
	~40 lots in the Flaxmere Town Centre. ~60 lots at 72 Caernarvon Drive.	
	Construction is complete for Tarbet Street with 18 MSD units under construction and 17 market sites sold to first home buyers and owner occupiers.	35

Dwellings Consented



2021 was another large year for new dwellings consented yet was lower than the 2020 high. The pipeline of subdivisions in Hastings and Havelock North should continue to see high consent number for the coming years.



The fourth quarter of 2021 showed a decrease in dwelling consents. While this was lower than previous three quarters it was still above the long term average. Rural dwelling consents were largely consistent with previous quarters.



Over 430 lots were consented in 2021 with Quarter 3 recording over 240 lots consented. This was driven by applications in the Brookvale and Lyndhurst Stage 2 development areas.

Kāinga Ora Plans for Hastings

The Regional Housing Programme, as stated by Kāinga Ora, makes the most efficient use of land to build hundreds of new warm and dry homes, to meet the demand for more state housing across the country.

The development programme is accelerating with commencement of 40 houses in Kauri Street, Resource Consents for Tranches 4 and 5 which amount to 75 additional houses have been granted consent. In addition 15 'infill' dwellings are in the construction phase, with completion scheduled for March 2022.

Residential Intensification Design Guide

Over the last year, there has been an increasing interest in residential intensification across the district. The Hastings Residential Intensification Design Guide is providing insights, resources and examples of good design practice for compact housing typologies that encourage two-storey buildings.

Key benefits of the Residential Intensification Design Guide

- 1. Do it once and do it right
- 2. Have confidence you've met criteria
- 3. Council-friendly concepts
- 4. Protection of our plains
- 5. More affordable housing

Update on Greenfield Development Areas

Lyndhurst Stage 2, Frimley, Hastings

A large developer has completed a number of stages totalling around 189 lots. One lot with title is currently available.

An additional consent application has been granted by a separate developer for \sim 50 lots. Construction is planned to begin in the coming months.

Resource consent has now been granted for a large \sim 62 lot subdivision with this land being actively developed.

Construction of 'Portion 3 and portion 4' infrastructure is complete. All Lyndhurst bulk services are now installed.



Lyndhurst Subdivision

Te Awanga Downs, Te Awanga Consent granted for 45 residential sections in Stage 1, 2 & 3. Construction is almost complete for stages 1, 2 & 3 with titles expected in May 2022.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Flaxmere, Hastings

Te Taiwhenua o Heretaunga (TTOH) and its sister company Waingākau housing developments Ltd have launched the build of its ~120 home development 'Waingākau Suburb'. This suburb borders rural land in Flaxmere West.

A 13 lot application for stage 1 has been approved and building of houses is currently underway.

A resource consent application for an additional 42 lots has been granted.

Infrastructure works are underway - with completion scheduled for March 2022.

Brookvale Road, Havelock North

The Stormwater Management Plan for the Brookvale Urban Development Area has been endorsed by the HBRC.

Council has commenced the acquisition process for the required stormwater detention areas.

Area A within the Brookvale Structure Plan is now available for development.

A large Resource Consent for 96 lots has been approved.



Brookvale Future Subdivision

12

Keirunga, Havelock North

Consent granted for 15 residential sections and 4 lifestyle blocks. Earthworks have commenced.

Titles will follow the construction of services in approximately November 2022.

Howard Street, Parkvale, Hastings

Developed design for the internal road and associated services is complete.

Once land acquisition has occurred the construction of internal road and associated services can begin.

Council is now working through the development process with intentions to commence the first portion of external physical works in early 2022.

Iona / Havelock Hills, Havelock North

Officers are working with owners on infrastructure arrangements for the main development area.

Council has installed infrastructure to strengthen network resilience along Campbell Street through Middle Road.

Works are planned to continue along Middle Road and Iona Road to fully service the development area.

Planning and rezoning details can be viewed at <u>www.hastingsdc.govt.nz/iona</u>

Crown Infrastructure Projects

Status Summary

Work Package	Status	Work	Package
oject HPUDS	Stage 1 - Breadalbane Avenue – Completed. Project Flaxmere TC Stage 2 - Campbell Street to Middle Road 3 waters is in the sector time base. Stage 2021		
	construction phase - Completion due December 2021.		
	Stage 3 - Iona and Middle Road 3 Waters, pump station and road re-alignment - Planned to commence in January 2022.		
Overall the work programme is on track.			
Project 244 Flaxmere	Flaxmere Civil Design Contract let 29 March 2021 to Civiltec.		
Avenue	Resource Consent lodged on 27 May 2021.		
	Resource Consent granted 30 July 2021.		
	Detailed Design complete 1 October 2021.	Project 72 Caernarvon Drive	
	Tender to release to the market 6 October 2021.		
	Contract awarded to Downer New Zealand Ltd 28 October 2021.	(Formerly Gum Tree).	
	Sod Turning Ceremony with Minister Woods held 30 November.		
	Construction underway 10 January 2022.		

Physical work expected to dovetail with Flaxmere TC work Q1 2022.

Site clearance works underway 10 January 2022.

Consents

Resource Consents

Total resource consents received October, November, December 2021	142
Applications received that required further information from the applicant	
before they could proceed to decision	64

Themes/Notable Consents

Plenty of residential infill subdivisions and rural lifestyle subdivisions, Kāinga Ora developments, Comprehensive Residential Developments, Papakāinga, Industrial subdivisions/developments, telecoms facilities, earthworks, and a number of notable and complex consent applications.

Notable consents include:

- 10 'super' lot subdivision Flaxmere Gum tree subdivision
- Outfield Festival (for three years) Te Awanga
- Nest Fest A&P Showgrounds
- Relocation of Awakeri Drainage to Mere Road
- 36 lot Farm Park Craggy Range Forest Tuki Tuki Road
- Whakatū water treatment plant
- Rockgas LPG storage and distribution facility Irongate Road East
- 28 lot residential subdivision at Ikanui Road
- 26 industrial units at 1303 Tōmoana Road

Means of managing

Recruiting

We have filled out last vacancy – the new additional Team Leader position. David Bishop starts in our team on 28 February 2022.

Our two new Planning Technicians started in December and January and are learning quickly.

We remain at very high workloads and high levels of pressure in terms of consent processing requirements and related enquiries.

We remain dependant on external consultants to help with workloads.

We are aware of continued consent staff shortages in our adjoining territorial authorities, and to keep working on boosting morale in busy times.

Use of consultants to process resource consents on behalf of HDC

We continue to use consultants where they are available to process resource consents. In the past we have used consultants for more complex consents and we wish to return to this approach.

In the meantime, we have been continuing to use them for more simple to medium complexity consents.

Consent timeframes

Due to the overall complexity and total number of resource consents received, there remains a challenge to meet the statutory working day timeframes on resource consents. This has not been possible to meet consistently at the levels we regularly aim for.

The overall number of consents received was 673 for 2021, (compared to 615 for 2020, 584 for 2019, 566 for 2018, and 523 for 2017). The continued rise of consent numbers and more complex consents is a continual challenge.

10

ltem

Building Control

	Oct – Dec 2021	July – Sept 2021
Amendments Issued	74	90
Amendment over Time	5	19
Amendments % compliance	93%	79%
CCC Issued	341	312
CCC overtime	12	10
CCC % compliance	96%	97%
BC Granted	350	399
BC overtime	55	128
BC % compliance	84%	68%
Value of Building Work	\$126,091,286	\$141,736,630
BC Accepted	319	380
New Dwellings	65	89

Notable Consents include:

- Kaweka Health, Orchard Road (stage 2)
- HB Food Innovation Hub, Hanui Road (stage 2)
- NZ Frost Fans, Ōmāhu Road new industrial building
- Proposed New Drystore, Ōmāhu Road (stage 1)
- Eastbourne Water Treatment Plant
- Lindisfarne Homestead seismic strengthening and alterations
- New dwelling and swimming pool, Tuki Tuki Road
- Demolish existing building, construct two new buildings with showroom, offices and apartments, Karamū Road North
- HB District Health Board, 210 Ōmāhu Road alterations to building
- Masonic Trust, St Aubyn Street (stage 4) 9 new units

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Means of managing

The Building Consents Manager has resigned from Council as from 18 February 2022. Recruitment is currently underway for a replacement Building Consents Manager, however, until such time as an appointment has been made, the Group Manager: Planning & Regulatory will be responsible for this role. There are currently three vacancies in the Building Team and we are actively trying to recruit for these roles by advertising, word of mouth and approaching selected individuals.

Community Housing



Senior Housing

There were some fantastic entrants in this year's Petal Power Garden Competition with two overall winners, Peter from Parkhaven and Michael from Swansea Village, both of whom have won multiple times in the past and have now volunteered to step down as entrants and become mentors and judges for next year.

The annual Christmas BBQs were held during December with a sausage sizzle, burger and candy on offer to wish everyone a Merry Christmas. Our partners from Neighbourhood Support and local Police came along to support.



The wait register is steadily building with 240 now registered, 21 of those being on our priority register. The demand has well outstripped the supply and there are no signs of this easing.







Roads and Transport



Key Routes - Corridors and Roundabouts

- Karamū Road corridor / St Aubyn Street corridor
 Draft study has been reviewed and are currently awaiting revised draft.
- Pakowhai Road corridor (Maraekakāho Road to St Aubyn Street)
 - Draft study almost completed for discussion with Transportation in February 2022
- Omāhu Road / Chatham Road Roundabout
 - Design for this project has been finalised. The project is scheduled to commence construction in early 2022.
- North Eastern corridor

Point of entry updated and currently with Waka Kotahi for approval.

Efficient Streets

- All streetlights have been converted to LED. We are now working through setting up the CMS/RAMM interface this is ongoing as the ripple control for streetlights needs to be adjusted.
- Lux survey completed in December 2021 to measure the effectiveness of the LED streetlights. The findings are:
 - 40% lux improvement
 - 48% improvement in substandard sections (164.5 km down to 84.7km)
- Significant issues with tree shade identified to be addressed by developing prioritised tree trimming programme.

Walking and Cycling

- Tauroa Road shared path
 Boardwalks nearing completion, expected opening in March.
- Middle Road shared path

Construction started, planned completion in April..

• Skills training in schools

Continued as possible around school holidays and COVID-19 alert levels. Training programmes have been delivered to several schools, and have included cycle and scooter skills, excursions on the pathway network and to the skate park, and support for school events. It is also pleasing to see cycling being used as part of school EOTC programmes. An adult confidence cycling course was successfully undertaken and planning to do more.

• Aotearoa Bike Challenge

February is the month for commuters to get out on their bikes. For kids, we will be holding our second annual Pedal 'n' Play event, this year at four locations – Flaxmere Park, Ebbett Park, Cornwall Park and The Village Green.

Pump Track

In cooperation with the Parks team, a pop-up pump track was purchased. This is currently installed in Flaxmere Park and will be moved around to other parks on a quarterly rotation.

Innovating Streets

Planter boxes and seating added to the traffic calming measures installed outside four schools (Kimi Ora, Irongate, Mayfair, and Hastings Central), street art to follow in Term 1. An application is being prepared for Waka Kotahi, with 90% funding available, to enable the programme to be extended to more schools in the district.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

19

Safety Improvements

- Ruahāpia Road / Otene Road boy racer prevention trial to be installed in the next month. Designs continuing for Ruahāpia Road north section.
- Waiohiki Pedestrian safety improvements are installed. Some post-construction alterations are to be made.
- The design for Maraekākaho Road / Stock Road intersection safety improvements is complete, pending safety audit. Construction planned 2022.
- The design for St Georges Road / Hassalls Lane intersection and curve safety improvements is complete. Construction to begin next financial year.
- Napier Road / Crosses Road Roundabout A community information session was held on 2 December 2021 to present detail design drawings and the construction plan.

The session was well attended by the directly affected community and environmental interest groups. Councillors Watkins and Dixon attended the briefing.

The proposed roundabout was well supported by all attendees, although some concerns were raised with regards to some loss of vegetation, noise and lighting impacts. Officers undertook to evaluate alternative proposals for the roundabout position with the design engineers.

The community suggested some very valuable local user information that were taken on board as alterations to the designs.

Feedback will be provided to the community and interest groups early in 2022 once proposed changes had been incorporated and alternatives have been evaluated.

A developed roundabout alignment and landscape plan was presented to Eco District in February. It responds to community calls for increased vegetation while showing the most cost-effective siting solution.

- Caroline Road / Frederick Street improvements traffic study underway.
- Speed Management planning underway beginning with school speed limits. The legal mechanism governing speed limits is changing from Local Bylaws to a National Register and the process is likely be done at a regional level going forward.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Renewals

- Mt Erin Road construction commenced. Warwick Road completion indicated by end of February.
- Maintenance resealing of urban network commenced good weather is allowing good progress.
- Footpath renewals are ongoing.
- Drainage renewals are ongoing as part of AWPT work and some standalone renewals through the maintenance contract.
- Traffic Services Line marking renewals due this summer.



Bridges and Roads



Bridge Strategy

Strengthening Programme

- The programme is progressing well with 74 bridges completing investigations.
- Rissington Bridge construction works have completed.
- Tawa and Heays Gorge Bridge works tendering underway with further design works expected to be complete this financial year.

Ageing Roads

Renewal Escalations

- Unsealed road metalling ongoing activity with a focus on logging routes.
- Maintenance seals urban seals 95% completed, rural seals 75% completed.
- AWPT Kahuranaki Road various sections in last 5kms under construction.
- Mt Erin Road under construction separable portion 1 this financial year and separable portion 2 next financial year.
- Warwick Road nearing completion.
- Te Mata Peak Road, Waimārama Road in design.

Rural Support



Rural Halls Support

To support the district's 21 rural halls, a workshop and networking event was held in October, hosted at the Twyford and Raupare Memorial Recreation Centre. This session focused on not-for-profit law and was delivered by Mark von Dadelszen. Mark is a local lawyer and advises not-for-profit entities, legal firms and individuals throughout New Zealand on issues involving societies and charities, with that work including drafting and amending rules and trust deeds, advising on strategic and governance issues and chairing meetings.

Jamie Macphail from Small Hall Sessions and Jae Sutherland from Hawke's Bay Civil Defence Emergency Management also presented to the group.

21 people representing 12 halls attended the event.

Rural halls funding

Council's rural halls maintenance funding scheme is designed to assist with the building maintenance of halls in the rural and plains areas of Hastings. The following halls currently have council funding:

2021/22 Rural Hall	Project	Received	Update
Kereru Hall Society	Roof repairs	\$8,619.11	Funding approved June 2021 - Work on track
Waimārama Maraetotara Memorial Hall	Amenities upgrade	\$6,427.66	Funding approved June 2021 - Work on track
Maraekākaho Church Hall Trust	External repairs, maintenance and painting of the stage end of the hall	\$7,671.35	Funding approved June 2021 - Work on track
2020/21 Rural Hall	Project	Received	Update
Tūtira community Hall	Re piling and strengthening works	\$64,124.00	Planned for Jan 2022 weather dependent
Patoka Memorial Hall	Bathroom refurbishment	\$3,750.00	Work pushed back to March 2022 due to contractor availability
St Therese Hall, Whakatū	Hall upgrade, including floors and outside painting	\$1,300.00	On track
Twyford Raupare Recreation Hall	Hall upgrades, including wall and ceiling works	\$39,626.76	Work Completed
Kereru Hall	Upgrading the electricity supply	\$4,241.28	Work Completed
Sherenden Hall	Rainwater and gutters project	\$7,000.00	Work Completed
2020 PGF Rural Hall	Project	Received	Update
Waikare and District Sports Club	Roofing and Internal repairs	\$84,664.00	Work Completed
Matapiro and Districts Recreation Hall	Roofing repairs	\$20,407.00	Work Completed
Te Awanga Community Hall	Flooring upgrade	\$2,908.00	Work Completed
Kereru Hall	Flooring repairs and planting	\$11,280.00	Work Completed
Poukawa Hall	External weatherboard repairs	\$34,400.00	Work Completed
Kaiwaka Hall	Building painting	\$4,246.00	Work Completed
Maraekākaho Hall	Electrical and safety enhancements	\$132,489.00	Work Completed

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

23





Item 10

Water Supply

Drinking Water Strategy

Frimley

- Work is continuing in accordance with programme and schedule, with the following major components undertaken during the reporting period:
- Reticulation Pipeline contract works complete.
- Pipeband building relocation to Lindisfarne complete.
- Bore FR2 completed to target depth, with screen installation and bore development and testing completed prior to Christmas. Work then shifts to progressing bore FR4 while bore headworks and reticulation connections for Bores FR1 & FR2 are programmed between January and March 2022. This will ensure we have two completed bores and sufficient water available for commissioning purposes in April 2022.
- Reservoir tank construction complete, filled to 100% and settlement survey undertaken monthly with very good results.
- Water treatment plant construction progressing well with walls and roofing complete prior to Christmas. Major componentry is now being installed within the building, including pumps and motors, UV reactor units, treatment equipment and major wiring underway. Pipeline works connecting the WTP to the Reservoir have also been progressed during this period. Works are still on track to commence testing and commissioning work in April.
- Work on the demolition of the Recreation Services yard in Frimley Park has commenced ahead of schedule, and was a condition of the Frimley project consents.





Frimley Bore



Demolition of Rec Services yard



Frimley Water Treatment Plant

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Waiaroha

Work is concurrently progressing on this project, with the following work completed during the reporting period:

• Eastbourne Pipelines – Good progress was made up to the Christmas shut down period, with major works completed in Eastbourne Street and Heretaunga/Warren Street. 3 of the 4 major connections details were also completed. Additional resources had been added to the contractor capacity, with a focus on completing significant major connection details into the existing network prior to the end of the year, which will allow network shutdowns to be carried out with minimal effect, once pipe laying work are complete. Work in the new year, includes completing the Warren Street section of pipeline and the last connection detail at the Warren/Eastbourne intersection.



Pipe Works

ITEM **10**

26

- Reservoir preloading of the northern reservoir site has shown settlement figures to be less than expected, which has allowed the project to commence construction of the southern reservoir earlier than anticipated. Work commenced in November with all ground and foundation works completed by Christmas. Formwork and reinforcing steel placement is now proceeding with the concrete pour scheduled for the New Year. The steel bolted tank will then progress to construction, commencing with the dome roof through the early part of 2022. Once complete the tank will be filled with water and the weight used to monitor settlement.
- Bore It had been intended to commence construction of the Eastbourne bore once bore FR2 was complete at Frimley, however the early start of the South reservoir has introduced working area restrictions on the site so a decision has been made to delay the bore works and remain at Frimley to complete bore FR4. This change can be accommodated in the programme as there is still a 15 month construction period for the Water Treatment plant.
- Water treatment plant All consents are in place for the WTP and on site stormwater pipeline works were completed prior to Xmas. Ground and foundation works are due to commence in February 2022, once the foundation works are complete for the South reservoir.



Concrete pour of tank pad at Eastbourne

- Waiaroha education building The final building consent and specifications for the Education centre were lodged in December 2021, and expected to be issued in the early part of 2022. Interpretive and co-design processes are advancing now the final site detail has been confirmed. Construction of the Education centre is programmed to commence in June 2022, when site access and staged progress on the reservoirs and Water treatment plant are sufficiently advanced.
- COVID impacts we are managing in this space at this time, however, there continues to be pressure on.
 - Shipping and airfreight from the northern hemisphere.
 - Timber, roofing and steel supplies.
 - Design modifications to allow for available materials.
 - Pressure on specific trades, such as steel reinforcing placers, concrete placers and ready-mix concrete.
 - Cost of Covid down time.

Small Community Water Treatment Upgrades

Work continues on the Small Community upgrades.

- The Haumoana, Waimārama, Te Põhue and Clive Water Treatment Plants are now in full production.
- The Parkhill Booster Pump upgrade is completed and in operation.
- Waipātiki Construction of the Waipātiki plant is progressing well, with all the major site works now complete. Pipelines for the raw and waste water have been laid and connections are currently being made. The electrical fit out is also nearing completion and testing and commissioning of the Waipātiki plant is scheduled to start in March 2022.
- Whirināki Esk Commissioning of the Whirināki Esk Plant is progressing, with upgrades to existing bore and pump operations nearing completion. The testing and commissioning phase is due for completion in late February 2022.
- Whakatū Community engagement and hui at Whakatū has progressed very well, to the extent that Council approval was received on 14 October to progress the

upgrade on Ngāruroro Avenue Reserve and to proceed with the required statutory process. The necessary approvals should all be in place by early 2022. Work on site specific commitments, such as new boundary fencing and site preparations are due to commence in the New Year, while promised park enhancement upgrades are being managed by the Parks team and will proceed concurrently with the Water Treatment Plant construction programme.



Whirināki Eskdale aerial view



Clive completed



Waipātiki under construction

28

Demand Management Strategy

Following the 2020/21 Water Loss assessment, it was identified that uncertainty needed to be improved for usage of non-metered residential properties to better estimate water losses within the network. Currently a 2% sample of properties is used to estimate this component. Planning is underway to increase the confidence in this reporting by installing 2000 additional smart meters to provide high resolution water use data which will equate to a ~10% sample of residential properties. Meter procurement is underway and installations are likely to occur in the next financial year.

Water use and fault counts are being monitored on an ongoing basis with targeted leak detection being deployed where increased usage is identified. Leak detection specialists undertook a survey of the Haumoana/Te Awanga supply in November with identified leaks being repaired by the maintenance contractor.

Modelling is being undertaken to identify and programme future works requirements to facilitate pressure reduction across the Hastings Urban supply following completion of the Frimley and Waiaroha WTPs.

Renewals and Consent Compliance

Renewals

The programme for proactive Copper lateral replacements being delivered through the maintenance contract is being accelerated with additional funding being sought in the Annual Plan for the next financial year.

Planned renewals for this year are being reprioritised due to a combined project not progressing as planned.

Consent Compliance

Level 2 water restrictions were implemented in December for all supplies with the exception of Waimārama where Level 3 restrictions are in place to manage the peak seasonal demand.

Targeted works are being undertaken to identify leakage/high use in the Ōmāhu and Haumoana/Te Awanga supplies to maintain usage within consented limits.

Drinking Water Standards Compliance

All HDC drinking water supplies are compliant with the Bacteriological compliance criteria for Q2 of the 2021/22 compliance year.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

10

ltem

Wastewater



Eastern Interceptor Trunk Wastewater Main (Stage 2)

Tenders for this work closed in November 2021. Only one conforming tender was received, and the tendered price exceeded the estimate and available funding. The tender was not awarded and will be retendered in 2022.

This project will be re-tendered in 2022.

Warwick Road AWPT

The expected completion date for this work is March 2022.

Pump Station Upgrades

Telemetry renewals planning for our pump stations is underway.

Condition assessments to inform the renewals strategy are on-going.

Treatment Plant Renewals

East Clive

- The East Clive WWTP control system upgrade project is currently in the commissioning phase and, once completed, will ensure we have a robust and reliable automated treatment system for the plant using the latest equipment and technology.
- Planning for the commissioning of the Emergency Beach Outfall is currently underway. The purpose of the Emergency Beach Outfall is to ensure effluent can be discharged safely in a controlled manner if critical WWTP infrastructure was to fail and require repairs. As part of this work, an Emergency Management Plan will

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

be developed to bring the Emergency Beach Outfall into operation. Once complete this project will ensure that if ever required the Emergency Beach Outfall can be brought into operation.

- Several key minor renewals projects have been completed and are underway to ensure the ongoing high standard of treatment of the district's wastewater.
- Renewal planning is ongoing to ensure key renewals are carried out over the next 18 months

Waipātiki

- Installation of the campground wastewater connection will be installed and capped to allow connection at a later date.
- Due to the scale of the required upgrades to the existing WWTP to connect the campground and the consent expiry of the WWTP 2025, the connection of the campground has been put on hold while investigations are undertaken as part of the consent renewal process.
- Key renewals and upgrades have been identified to resolve compliance issues (see below for compliance issues).

Consent Compliance

East Clive

- The East Clive WWTP continues to operate within its consent conditions. Routine quarterly sampling has been completed for the second quarter of the 2021-2022 reporting period with no complications.
- Annual compliance report has been submitted to HBRC for 2020/2021. The WWTP was fully compliant for 2020/2021. HBRC are yet to release a compliance summary report.

Waipātiki

- Routine quarterly sampling has identified that the wastewater treatment plant is not meeting the effluent quality required of the consent. This is due to its inability to denitrify and remove nitrate.
- HBRC have been notified and we have agreed on a pathway forward to become compliant in the interim while investigations are carried out as part of the consent renewal process. Water discharged from the new Water Treatment Plant will be combined with the discharge to ensure compliance, installation and operation of the necessary infrastructure will start as part of the commissioning of the new Water Treatment Plant next quarter.

Reticulation

Over the last quarter there were no overflows reported to HBRC.

Trade Waste

As part of our routine compliance inspections, officers monitor compliance with the trade waste users to confirm that they are operating within their approved conditions. This work is ongoing and ensures that industrial discharges do not impact on our resource consent or create adverse conditions within our piped network, e.g. hydrogen sulphide which corrodes the internal concrete linings.

Stormwater



Stormwater Quality Improvement

The bulk of our stormwater quality improvements continues to focus on implementing solutions in the southern catchments of the Ōmāhu Rd industrial areas. This includes Lowes Pit, Barnes Place and James Rochfort catchments which are impacted by the industrial developments around them.

Maintenance programmes are being finalised with HBRC Works Group to maintain our detention basins and stormwater sites as industrial growth expands in Ömāhu North and our maintenance contractor Fulton Hogan has responsibility for inspecting and maintaining our detention dams in Havelock North.

Lowes Pit

Officers and consultants have developed a three barrier "multiple barrier" approach to manage stormwater pollution in and around Lowes Pit and the wider Ōmāhu Industrial Area. The multiple barrier approach is illustrated in the table below.



Design and measurement of sumps in the Lowes Pit catchment has been undertaken to enable the installation of Enviropod catch-pit litter traps with filters to remove gross pollutants and sediment retention and detailed design of the first-flush diversion systems is progressing with the supplier.

Preparation work for the end of pipe treatment devices at Lowes Pit has been completed and a Land use consent application and AEE was lodged on 23 December 2021.

In parallel with this, we have had initial discussions with HBRC and Iwi on the proposed Barrier 1 strategy prior to approaching high risk Ōmāhu industrial sites on "at source" stormwater pollution management requirements. On 12 January 2022, iwi representatives visited Lowes Pit to see the area first-hand and to gather information on water quality. In late December, HDC representatives including Councillor Damon Harvey met with Mr David Renouf to discuss Council's proposed plans for Lowes Pit and to hear his concerns about the project.

Further consultation on the future of Lowes Pit will continue with all parties in parallel with the construction of the multi-barrier treatment systems.

Updated Lowes Pit Delivery Programme		
Consenting	Dec 2021 – Mar 2022	
Industry onsite stormwater pollution management strategy confirmed	Mar 2022	
Construction of first flush and end of pipe systems	Feb 2022 – May 2022	
Implementation of industry stormwater Pollution Management Strategy	Feb 2022 onwards	

Caroline Road Stormwater Extension

A report is being prepared to detail the work required to ensure that stormwater discharges from the Caroline Rd catchment are safely conveyed to the HBRC drainage system. There is a bottleneck at the showgrounds that requires large pipes and a pump station to move stormwater that collects in Kenilworth Rd and floods roads and properties in this vicinity.

We expect to report to Council towards the middle of 2022 on work programmes and options.

Whakatū Industrial Stormwater Catchment

Officers are preparing the consultation plan and information necessary to commence consultation with the Whakatū West Industrial area and progress with Stage 2 of the stormwater scheme. This is necessary to determine the support for building a pump station to reduce flooding to low lying land. This will free up available land to meet industrial demand in the area.

Consent Compliance

A full review and inspection of the Havelock North dams was undertaken in December 2021 and remedial and maintenance activities are underway prior to our independent annual inspection and report.

This work includes the removal and relocation of fences, increased mowing and vegetation control and CCTV inspections of critical assets.

We are in discussion with HBRC on issues identified in the Annual Compliance Reports (2020-2021) with respect to their assessment of our performance in the Hastings urban network. We believe that the significant non-compliance assigned to one condition has been incorrectly assessed and is not reflective of our overall performance.
Refuse



WMMP Waste Minimisation

Henderson Road Refuse Transfer Station and Blackbridge Refuse Transfer Station

(Blackbridge is operated by Bin Hire Company)

Both sites have been fully operational during this quarter and operated under COVID lockdown restrictions in line with government guidelines.

A community engagement process was undertaken in October and November to gather feedback and ideas from the community for improvements that could be made at the Henderson Road Refuse Transfer Station. Once the feedback is collated and analysed, the process forward will be identified.

Rural recycling sites

Fully operational with reported contamination from Waimārama and Pukehamoamoa sites which continue to prove challenging, but overall contamination remains very low less than 2%.

Incidents of illegal dumping and contamination have occurred, and letters have been sent to residents where evidence was found.

Martin Place Recycling Facility

No change - as previously reported; closed due to the cessation of the licence to occupy by the current landowner, no further update.

Kerbside Recycling and Rubbish Services

Kerbside collection and recyclables and refuse over the Christmas/New Year period was relatively quiet, with a noticeable increase in average bin weights and "overfull cardboard and paper crates" being the standout.

The average rubbish wheelie bin weight was 9.87kg, a slight increase from 9.7kg and 67% of the wheelie bins are being presented on a weekly basis.

Recycling volumes increased again on the previous quarter due to the summer holiday period commencing.

Customer Request Managements (CRMs) have also remained relatively low, with only a slight increase in "partial empties" 50% have been provided an orange bag to assist resident's getting rid of their rubbish and the other 50% accepting that they have over compacted their bin and will sort it for the next week.

Council officer has been proactively auditing both kerbside recycling and refuse bins and proactively educating residents on what they could do better to assist them with consistent collections.

Both Kerbside Contractors are engaged and appear to have a solid workforce which is encouraging in these current times.

The infographic below provides more detail regarding the kerbside collection services.



Waste Management and Minimisation Plan Implementation Update

Current Initiatives

- Organic Waste Subsidy and workshops to encourage home composting
- Allocation of the local contestable waste minimisation fund
- The development of a waste education and engagement strategy to guide community engagement.
- The 2021 joint HazMobile collection was held Sunday 21 November at the Mitre 10 Sports Park. The event used the booking system used previously and 464 vehicles attended the service.
- The design drawings have been completed and a building consent application has been lodged to build an education building overlooking the new development area at landfill.
- Staff are preparing to undertake the Solid Waste Analysis Protocol (SWAP) survey in the last quarter of this financial year. The SWAP survey is undertaken every three years to monitor the composition of waste in the region. This will be a joint survey with NCC.

Submissions to Central Government

The waste minimisation team made three submissions to the Ministry for the Environment regarding;

• Te hau mārohi ki anamata, Transitioning to a low-emissions and climate-resilient future (Emission Reductions Plan) - the first emissions reduction plan will set the direction for climate action for the next 15 years. It will also set us on a pathway to meeting our 2050 net-zero greenhouse gas emissions and biogenic methane targets by implementing policies and strategies for specific sectors.

- Te kawe i te haepapa para, Taking responsibility for our waste. Proposals for a new waste strategy and issues and options for new waste legislation. (Waste Minimisation Act Review, New Zealand Waste Strategy Review and Litter Act Review)
- Product Stewardship for large batteries and tyres.

The team are expecting further consultations in 2022 regarding product stewardship, standardising kerbside services and a container return scheme.

Recruitment

Recruitment for a replacement Waste Minimisation Officer has been undertaken and at the end of November we welcomed Zoë Yandell. The team has also welcomed Emma Kay to our new role of Waste Community Engagement Advisor.

The team is still trying to recruit a Regional Construction and Demolition Waste Minimisation Advisor.

Ōmarunui Landfill Development

Ōmarunui Landfill

New landfill charge rates were agreed at the December 2021 Ōmarunui Joint Landfill Committee meeting and these charges will come into effect on 1 July 2022. The charge rate for general municipal waste will increase from \$142 per tonne (excl. GST) to \$145 per tonne (excl. GST).

A change has also been made to the special waste category with skins, pelts and other tannery waste now being charged at the higher rate of \$310 per tonne (excl. GST)

Landfill development work was paused over the winter months but has recommenced with Stage 4 and 3 earthworks. It is planned to have Stage 4 lined and ready for refuse by the end of the 2022 summer and to have Stage 3 ready for clay lining at that time also.

To date a total of 45,762 tonnes of waste was received in the first half of the 2021/22 year. Included in that volume was 6,916 tonnes of special waste. In terms of total tonnes this represents a decrease of 11,410 tonnes on last year's volume for the same period. This decrease is mainly due to lower volumes of special waste and the impact of COVID lockdowns on businesses producing special wastes.

Improvements have been made to the gas capture and destruction system at the site. These improvements, along with the changes to the acceptance criteria of problematic wastes (including increased charges), have resulted in the reduction of odour and other hydrogen sulphide related problems at the site. A deodoriser system that helps minimise and neutralise offensive odour has also been installed at the site.

Next Landfilling Area

The Ōmarunui Landfill lodged resource consent and alteration of designation applications with the Hawke's Bay Regional Council and Hastings District Council respectively so that the landfill can be extended into Area B of the site. This space is required so that waste can continue to be received at the site beyond 2025. The current filling area (Area D) will be full by 2025. The resource consent and alteration of designation applications were publicly notified.

On 1st and 2nd November 2021 a resource consent hearing on the matter was held in front of three independent commissioners. Due to COVID restrictions at the time, the hearing was conducted by way of "Teams" with all parties being able to listen in and participate through the process. In December a decision on the outcome of this meeting was given in favour of granting the consents.

Appeals on the hearing decision were required to be lodged by 19 January 2021. To date no appeals have been received and it is now anticipated that the consents will be formalised.

Closed fill sites

The 2021 Roy's Hill closed landfill annual report was submitted to the HBRC mid December 2021. To date no feedback on the report has been received, however, this is not normally received until March.

The HBRC is currently undertaking stop bank improvement work along Tuki Tuki River in the Haumoana area. This includes investigation work near to and around the Blackbridge closed landfill (this site also operates as a refuse transfer station). The stopbank improvement work may involve the construction of a new bank on the river side of the closed landfill. A new bank constructed in this position would add extra protection to the old landfill and prevent the possibility of any erosion from the Tuki Tuki River.

All other closed landfills reported no issues.

Environmental Enhancement



Pop-up Irrigation

Flaxmere Pop-Up Irrigation has awarded TIC Contracting the contract. Project now delayed due to supply issues. Work will now commence when senior rugby finishes in August.

Havelock North Stream Enhancement

Work has been completed on the right bank of the Karituwhenua at the site of the old landfill.

Clean-up works involved the removal of loose litter and excavation of hazardous material from the bank. A retaining wall was then constructed in the bed of the stream and the bank reinstated with topsoil.

This work was carried out by the HBRC Works Group under HDC supervision.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Palmbrook Care group removed and stored plants prior to removal of rubbish dumped, these have now been replanted along with additional plants that were provided by HDC.

Care Group Support

Ongoing maintenance of winter plantings with Tainui, Tauroa and Palmbrook Reserve care groups. Council supplying irrigation equipment to enable care groups to water during dry periods.

Natural areas team providing support removing weeds when requested however are having difficulty meeting demand due to continued rain.

Conflict between Tauroa caregroup and mountain bikers has reduced and issues are being addressed through the Reserve Management Plan process.

ITEM 10





ltem

Hastings City Centre



CBD Vibrancy and Activation Plan

October

- Delivered first round of Vibrancy events that were delayed due to COVID restrictions
- Street Decals HCBA
- Fringe in The Stings Mural opposite Landmarks Square
- Wyn Drabble Music in the CBD
- Administered second round Vibrancy Fund for Delivery Jan June 2022

November

- Delivered Vibrancy Fund 'Peace Poles' in Civic Square
- Delivery of Christmas installations including six extra across Street LED motifs as part of Unison Xmas Sponsorship (\$5k)

December

- Delivery of second round Vibrancy applications
- HCBA Bumper Boats City Centre Mall
- Wyn Drabble 'Music on the Stage' November/December 2021 and January 2022
- Deliver with HDC Events ' A week of Xmas' in the City Centre singers, choirs, virtual screening on a giant LED screen of Christmas
- Mini Golf in Albert Square
- A Grand Adventure, Baby Grand in Albert Square

Civic Square and Central Mall Projects

- Completion of outdoor hospitality area outside Café Westermans and Breakers Restaurant in the East 100 blocks
- Completion of outdoor hospitality area outside John's Bakery and Café Madeleines in the West 300 block
- Commencement of streetscape upgrade of Heretaunga Street 300 East outside Municipal Buildings (extended outdoor dining area of new granite paving and planter boxes)
- Commencement near completion of new pocket park outside HB Today building including raised seating areas and new paving/planter boxes
- Full streetscape upgrade including new feature snakelights and potentially new 'makirikiri stream' representation across the street
- Completion of three new facade enhancements in Queen Street (former Medical Centre, Public Trust)
- Planning work commence for Eastbourne Street 300 East, for delivery March 2022
- Outdoor hospitality area completed outside Public Trust building on Queen Street

300 Heretaunga Street East

The 300 East Block is progressing well with project completion scheduled for late May 2022.

Municipal Building

The Municipal Building redevelopment is on track for project completion by our lead contractor by 1 June 2022. This is, of course, subject to no further delays created through COVID restrictions and supply chain constraints. All the public spaces and

40

spaces to be managed by Toitoi and the i-SITE are on track and good progress is being made by our tenants to get their fit outs consented and underway to ensure they are ready for opening when the overall project is complete.





ltem 10





Museum Storage and Research Facility

Progress continues with the design of this facility with the Developed Design phase completed in February.

EXTERNAL ARTIST IMPRESSION







Youth Employment

Over the past three months the Mahi for Youth team has hosted several partners and agencies at the Mahi for Youth Centre to strengthen connections with our local youth services providers. This has included meeting newly qualified social workers from Oranga Tamariki, Ministry of Social Development (MSD) youth teams, Family Works, Heretaunga Woman's Centre and counsellors from Awhina Whānau Centre. Regular contact is maintained with various outside agencies to assist in developing ways to work together.

Currently there is a lot of work on offer and often our rangatahi can sign up with the Mahi for Youth team on one day and then be preparing for an interview the next day. There is also a lot of diverse types of work to choose from including; hospitality, building and construction, horticulture and child care.

Apprenticeships

Apprenticeship opportunities are abundant within the building, roofing, and engineering sectors. The Mahi for Youth team works closely with employers and MSD to ensure that employers are aware of what benefits they can claim (e.g. Flexi wage to assist with the placements). There have been several successes in placing rangatahi into roles where apprenticeships are offered. This is something that is encouraged through the team's support to rangatahi as it creates career pathways and sustainable employment.

Training programmes for rangatahi

Employer Connectors have been working closely with local employer Tumu Timbers to support their Building Futures training programme. Tumu Timbers, BBI Wood Products and MSD have developed an eight-week training programme for rangatahi. Training is centered around timber processing, bin and pallet assembly, construction and carpentry. Rangatahi spend the first three weeks developing basic life skills, including exercise sessions and kai preparation. They are then supported into work experience with local employers with the end goal being to offer permanent employment. Tumu's

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

have successfully worked with the Mahi for Youth Team in the past and reached out to the team prior to the programme starting to provide spaces for our clients. Six of our rangatahi have joined the programme with two finding their feet in the industry and gaining permanent contracts.



Site tours

Site Tours have been included in the team's support package for rangatahi. This enables rangatahi to have a 'taster' session of what it might be like to work in these industries before committing to a role. Concrete Structures is a new employer who the team are actively engaging with. They are seeking people who are looking at this as a career (not just a job) and have several openings in their Hawke's Bay Prefab factory along with their Civil Engineering department. The team are working with them to arrange a site tour for those rangatahi who may be interested in this sector.

Serve the Bay

The hospitality sector approached Council earlier in 2021 asking for support to address the skills shortages in the sector.

Attachment 1

A Taskforce was subsequently formed with Council, EIT, MSD, Ministry of Business and Innovation and representatives from the hospitality sector to work together on initiatives addressing the shortages in the sector.

An industry evening was held with the Mayor to give businesses an opportunity to express their concerns and offer feedback and suggestions on how best to move forward. One opportunity identified was to invest in a website to link employers with job seekers.

'Go with Tourism' had recently launched a nationwide website that the Taskforce was able to link a regional landing page too www.servethebay.nz. The 'Job Connector' section allows job seekers to sign up and create their own online job profile to get matched with a Hawke's Bay employer, while the 'Job Search Hub' has vacancies in Hawke's Bay recently listed by businesses in the hospitality and tourism industry. The task force is now connecting with employers and job seekers to get traffic to the site. Plans for next steps include a media release profiling a success story.



Summer Jobs

A summer jobs pack has been recently developed, containing information for rangatahi who are contemplating entering the workforce or are wanting part-time work over the summer holidays. These have been sent to local schools, providers, and other relevant organisations.

Statistics

He

e Poutama Rangatahi Contract – Total numbers since 2018			
	618	Rangatahi Engaged	
	239	Rangatahi in Work	
	65	Training or Study	
	21	Current Job seekers	
	46	Whānau Connector Referrals	
	36	Hinengaro Connector Referrals	

Youth Council

The 2021 Youth Council held its final meeting on the 3rd November 2021.

Keelan Heesterman delivered a humorous and entertaining insight into his year as Chair of the Youth Council and the knowledge and learning that was gained by all involved to the Council meeting held on the 30th November 2021.

Youth Grants

The Youth Grants offer grants for young people aged 15 to 19 who live in or represent the Hastings District and help to support rangatahi to succeed in the areas of music, sport, arts, education (or anything that will help them achieve their goals). The Youth Council annually awards \$200.00 each to 10 recipients. The funding can go towards:

- Help with costs to help start a new career or job.
- Funding towards attending a national conference or Tournament.
- Seed funding to start their own small business.
- Support with costs to represent the region at national sporting competitions.
- Help to purchase equipment to help meet goals.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Twelve applications were received to fund a wide variety of activities, 10 applicants where successful:

Miya Ryder	Gym membership to support entry requirements to NZ Defence Force.
Esta Chaplin	Spirit of Adventure 10 day youth development voyage.
Fessyiden Skipworth	Equipment to help with music and song writing career.
Taygen Elliott	Support attendance to the theatre-based education programme at the Globe Theatre as part of the Young Shakespeare Company.
Monique Poa	To attend Touch NZ Youth Trans-Tasman test series as part of the NZU18 girls touch team.
Te Atawhai Reti Kaukau	Support with course and education related costs.
Tiaana Rolls	Support to attend the Senior Touch Nationals.
Harmony Morris	Attend a course that will help me to have my own business one day.
Hannah Hunt	New Zealand Canoe Polo Training camp.
Francine Sales	Buy art supplies to create paintings that inspire, motivate, and evoke change.

Youth Strategy

Public consultation around the Youth Strategy has now finished, 840 submissions were received. The feedback from the survey was further explored through a number of workshops with young people and youth service providers.

Key themes that are starting to emerge from the consultation are:

- Young people feel a strong sense of belonging and connection in their community.
- There is some great job/ career support in Hastings.
- Young people generally feel safe in their communities.
- Young people want opportunities for more youth friendly spaces/ places.
- Young people want to see more youth specific activities for young people. (some run by young people).
- Young people want opportunities to make connections across different youth communities.

- Young people feel they lack knowledge of how they access support and services.
- Some young people experience negative stigma/ negative stereotypes.
- Young people want to have a voice/ be heard (but feeling like Council doesn't listen Flaxmere).
- Some are struggling with transport access.

Council Officers are working with the Youth Council to review the data and feedback and will develop the first draft version of the new strategy in early 2022.

Youth Space

The need for a Youth Space is being consulted on as part of the larger Hastings Youth Survey 2021. The Survey received 840 responses and 90.8 % of responses agreed that a youth space would be a valuable addition to Hastings.



Youth Potential

Council currently contracts nine different providers to deliver 10 different programmes across the Hastings District. Providers work with many young people of varying ages from primary through to recent school leavers. The programmes expose young people to a diverse range of skills, coaching and teachings aimed to build resilience and leadership to support good citizenship.

The 2021 Youth Potential Awards have had to be postponed for a second year due to COVID restrictions. It is hoped the awards will be held in 2022.



Recreation/Leisure



Arts & Culture Facilities

Impact of COVID lockdowns, Level 2 restrictions, and Vaccine Pass requirement for Arts and Culture Facilities at HDC

The Arts and Culture facilities were in lockdown from 18 August to 7 September 2021. They then opened at Level 2 and operated under Delta Level 2 restrictions throughout October. The facilities moved into increased capacity Level 2 restrictions at the start of November prior to the traffic light system beginning on 3 December.

The impact of these changes on the Hastings City Art Gallery (HCAG) was the reduced number of floor talks able to be held for individual artists exhibiting. Scheduling was managed by pushing some exhibitions out and re-arranging some for 2022. The main impact on the staff workload was therefore the bottle necking of some events to ensure those exhibitions that had been committed to could still go ahead.

The impact of these changes for Toitoi was far reaching with all of the August and September events postponed or cancelled and moved to November / December or into 2022. This has impacted on revenue expectations for this quarter and on the workload of staff having to manage the disappointment of clients. In October, when in Level 2, the staff were determined to work through the guidelines to ensure as many events as possible could be held and the Hawke's Bay Arts Festival event was a testament to the highly skilled and committed staff at Toitoi who ensured the client's success in the safest way possible under the restrictions.

Te Whare Toi o Heretaunga/Hastings City Art Gallery (HCAG)

Visitor Numbers		
October	2,555	
November	2,001	
December	2,037	
TOTAL	8,193	

Average daily visitor numbers over the holiday period in 2020/21 was 47. This year, it was approximately 147 people.

Feedback from out-of-town visitors:

"We're from Wellington, and the Dowse has nothing on this gallery!"

'This gallery always has amazing shows, I live in Napier but hardly ever go there, but I am here all the time.'

"I truly believe this gallery could be anywhere in Europe. The building is elegant, the staff are friendly,

and it has really great shows"

'Excellent shows, the best collection of work I've seen in here for a while. I really enjoyed it.'

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022



10

ltem

Current Exhibitions

Out of the Shadows: a print journey with Carole Shepheard and friends 25 September – 5 December

Out of the Shadows was the feature exhibition in the Main Gallery and was an exhibition that achieved the goals to exhibit work that has relevance to a national audience and curate exhibitions that a wide range of ages, cultures and sub-groups within our community can relate to.

It was a survey exhibition featuring the work of Carole Shepheard and 11 other prominent artists who have shared part of their creative journey with her.

Shepheard is a well-known and high-profile figure in the arts landscape in Aotearoa New Zealand and, in 2002, was appointed an Officer of the New Zealand Order of Merit for her services to the arts.

Despite the fact that many of the events planned around this exhibition had to be cancelled due to COVID disruptions, it was an exquisite and high-quality exhibition showcasing Carole's breadth of skill working in the media of print and attracted local and out of town audiences.

To the best of my Knowledge: Ayesha Green 25 September – 5 December

Ayesha Green (Kai Tahu, Ngāti Kahungunu Heretaunga) is one of the most sought-after artists in the current national gallery environment. It was a real coup for the Hastings City Art Gallery to attract such a high profile artist.



This exhibition looked at the visual language and history of Native Schooling in New Zealand with a focus on Hukarere Girls' College, located in Hawke's Bay.

The rationale to invite Ayesha to exhibit was to fulfill our goal of curating exhibitions that build relationship with tangata whenua, have relevance to a national audience and challenge the audience's thinking.

The floor talks that Ayesha gave generated a lot of interest and open discussions about the concepts and themes that ran through her work.

The Path: An exhibition of surfing artists from around Aotearoa: 18 December – 13 March

The goal for this exhibition was to attract new audiences to the gallery and to have a real summer feel. Our belief is that once people come through the door, they will keep coming back.

The theme of this exhibition has really achieved the goal and many people who came through the door had never been to the gallery before.

Mark Amery, Arts writer for the Dominion Post wrote about *The Path* and our Summer programme while passing through Hawke's Bay titled 'Shows of the Summer'.



Education and Public Programmes

COVID restrictions interrupted programmes and the following programmes were cancelled:

- Carol Shepheard and Ayesha Green's artists talk as part of Hawke's Bay Art Festival.
- Two artist floor talks by Carol Shepheard and Caroline McQuarrie.
- Two sessions of Art for Tot.
- Tu Meke Tui Art workshop and storytelling which was a collaboration project between Toitoi, Hastings Library and HCAG based on the Tu Meke Tui performance which was cancelled at Toitoi.

Only one artist floor talk by two local artists for Young Art exhibition and one Public Art Walking tour session were able to take place.

Many schools followed the Ministry of Education (MOE) advice in regard to minimising outside school trips. Therefore, there was insignificant engagement from schools



during this period. Bledisloe School, Kōwhai Special School and Taradale Intermediate School were those who did still participate in programmes.

One of our most popular children's programmes during the school holidays was adapted due to COVID restrictions which allowed HCAG to run the programme differently, yet very successfully. It alone brought approximately 1000-1200 people to the gallery over four days. In this programme families could pick up Art-to-Go packs from the Gallery and make crafts inspired by our exhibition at home.

The access programme for Kōwhai Special School finished and students received their Work Experience Certificates from the Gallery educator. "The gallery's education team has always done their utmost to ensure our tamariki are able to access the gallery and they have provided a wealth of opportunities and resources to make this happen, including social stories, treasure hunts, opening the gallery earlier for our students who find new environments challenging and even bringing the artwork to our school. Nothing is ever too much trouble for them and our staff and students have had some excellent learning experiences due to the gallery's support."

Angie Dent Deputy Principal, STOS Co-ordinator Kōwhai Specialist School

HCAG submitted a funding application for the next round of MOE Enriching Local Curriculum for the next 3.5 years. The application is for approximately \$240,000. If successful, it will enable the expansion of the education programme to the whole region meaningfully, include Early Childhood Education (ECE), remove barriers, collaborate with mana whenua and put an emphasis on Māori language and local stories.

Reporting to the MOE on our Learning Experiences Outside the Classroom (LEOTC) programme occurred throughout 2019-2021. Despite it being a challenging year, over 90% of our school targets were achieved and a large number students from low decile schools participated. Feedback from the MOE was positive.

"The evidence you have provided certainly indicates that the programmes you offer are making a difference to students. It was so heartening to read about the impact that the programme you developed for Kōwhai Specialist School had on the students. It's great news, also, that you have been able to reconnect with [another school] after their notso-good previous experience – kudos to your perseverance on that one. Using local artists and connecting students to their local stories is a key element of your programmes and something that is becoming increasingly important in education, so you are well positioned to deliver the types of programmes the Ministry is seeking for their next round of funding."

Teresa Maguire

Kairangahau / Kaiwhakawhanake Rauemi Matua, Senior Researcher / Resource Developer NZCER

Toitoi – Hawke's Bay Arts and Events Centre

Statistics		
Performances and Events held at Toitoi	36	
Community Events including HB Arts Festival events	27	
Commercial Events	9	
Tickets Sold	3,886	
Non-ticketed Events attendance	2,210	
Total Performance and Event Attendance	6,096	

Stand Out Corporate Events

HB Chamber of Commerce Business Awards

Hosted under Level 2 restrictions, this event required a complex structural overhaul to maximise capacity whilst keeping 237 attendees comfortable and appropriately spaced.



HB Civil Contractors Awards

Toitoi has a partnership agreement in place with the Hawke's Bay branch of the Civil Contractors Federation. The 2021 event is the first in a series of three annual awards nights contracted at Toitoi. Hosted under Level 2 restrictions. See feedback below.

"Thanks also to the Duty Manager who handled a situation with grace and last but not least to Dish Catering who exceeded our expectations. We look forward to hosting our event again next year at Toitoi. Once again our sincere thanks for a fun and professional evening."

Sue Selwyn

Branch Secretary Civil Contractors NZ

COVID Impact on Corporate Events

The increased capacity Level 2 restrictions allowed Toitoi to host large dinner events in November but required a complete systems and processes rebuild to accommodate the larger groups.

All aspects of the large dinner events were rebuilt around new food and beverage service guidelines, arrival protocols and in particular 'bubble seating'. Bubble seating is a system developed by the Toitoi team in response to the Level 2 guideline that removes capacity limits for individual events subject to spacing parameters. Groups can sit together provided their group are all part of a work bubble. Without the bubble seating concept, Toitoi would not have been able to host the three large dinner events in November.

Notable Postponements

• Business Events Industry Aotearoa Conference Dinner (BEIA)

This event has been postponed in 2020, 2021 and now has new dates booked for 2022. BEIA have committed to a third attempt at hosting this conference in Hawke's Bay.

• New Zealand Event Awards (NZEA – NZ Events Association)

This event has been postponed in 2020, 2021 and will now be hosted at Toitoi in April 2022. This will be the first time the NZ Event Awards have been held outside Auckland with awards being rolled into the NZEA conference as an efficiency during COVID.

Events Cancelled due to COVID - October - December 2021

- Hawke's Bay Hospitality Awards October
- Safer Hastings Older Persons Expo October
- HDC Focus on Business Breakfast October
- Nia Belcher Pasifika Trust Dinner November
- Youth Potential Awards November
- EIT International Students Dinner November
- HDC Focus on Business Breakfast November
- Henare Kaimanu Event December
- Kiwibank End of Year Celebration December
- Red Cross Xmas Market December

Events Postponed into 2022 during October – December 2021

- Progressive Meats Dinner October
- BEIA Conference Dinner October
- Blockchain Forums NZ Ltd November
- HB Wine Auction November
- NZEA NZ Event Awards December

Stand Out Presenter Services Events:

Hawke's Bay Arts Festival

The Hawke's Bay Arts Festival went ahead with a remodelled Festival delivering 12 events at Toitoi (approx. 50% of programme delivered). There are a further 4 events postponed until March 2022. Audience numbers were restricted to 174 per performance. Overall audience numbers were 1,269 across all events. This year Functions on Hastings was set up as the Festival Hub. It was well supported, with customers praising everyone how it contributed to an exceptional experience.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022



Edible Fashion Awards

Originally booked for September, this event was postponed until December and remodelled (normally 3 days, reduced to 1 day). The focus was on young people with public showcases throughout the day with mostly friends and family in attendance.

COVID Impact on Presenter Services Events

Throughout the last three months of 2021, our focus was on ensuring during multiple COVID changes promoters and the community received clear and thorough information, to keep event confidence buoyant and provide a safe and exceptional event experience.

The COVID capacity increases which took effect in early October (100 capacity increased to unlimited with 1m spacing) allowed the Hawke's Bay Arts Festival to hold a slightly larger capacity (174 in our Opera House).

After the Festival this capacity was reviewed (increased to 300 based on experience, industry experience and consultation) which took effect for events starting from 16 November. For this capacity to work, hospitality services during this period were ceased.

10

ltem

In late November, the Government's announcement of the new COVID-19 Protection Framework (traffic light system) required all systems and processes to be redesigned again, with Toitoi becoming a full vaccination pass venue. This allowed, at Orange, to operate the Opera House at full capacity. The timeframe between this announcement and the first event was two weeks. Toitoi worked closely with the HDC Health and Safety team, promoters and the community to ensure a smooth transition into the new framework.

The challenges during these transitions were:

- The rebuilding of systems and processes twice.
- Working with promoters to ensure systems and processes were clearly communicated and fully understood through each redesign.
- Clear communication to ticket holders and the general public to ensure clarity around new systems and processes.

The successes during these times were:

- Promoters viewed Toitoi as industry leaders due to communication and thorough system and process redesigns.
- Promoters and customers praised all Toitoi staff (management, technical and front of house) for their constant professionalism, and exceptional care taken to ensure that everyone received a safe and exceptional event experience.
- Increased confidence from November and December events due to increased capacity and systems and processes.

Events Cancelled due to COVID - October – December 2021

- Tu Meke Tūī October
- The Path Concert November
- Orokohanga Music Trust Concert November
- Remembrance Concert November
- Battle in the Bay November
- Rezpect Dance End of Year Showcase December

Events Postponed into October – December 2021 (or within same period)

- Twford School Production September to November
- Edible Fashion Awards September to December
- Hotel California October to November

Events Postponed into 2022 during October – December 2021

- Hawke's Bay Art Festival October (4 events)
- Tom Sainsbury November
- Don McGlashan November

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Hastings District Libraries

October was a slow month in terms of events due to ongoing restrictions with only one held during this month. However, events and programmes, as well as regular library run groups have gradually restarted over the November and December months, working differently within the new government guidelines. Some groups are now held outside of normal opening hours and operate as a CVC site while some have moved offsite for the meantime. 13 events were held in November and 13 also in December.

The Summer Literacy programmes started on 29 November and ran until the end of January. Summer Sparks is for children aged 5 to 12 years old, while the Meh. Programme is aimed at 13-18 year olds. These programmes are designed to be fun and keep children engaged and learning over the long summer period away from school. Both programmes can be completed either within the library spaces or virtually.

41 Skinny Jump face to face sessions were held. Skinny jump provides a means of Internet access to homes that may not be able to access the internet otherwise.

Almost 5,154 items have been digitised as part of the externally-funded digitisation of Local History material project that runs through until the end of June 2022.

Visitor Numbers October – December 2021		
Hastings	41,192	
Havelock North	23,380	
Flaxmere	9,694	
TOTAL	74,266	

Community Centres

Camberley Community Centre (CCC)

The Centre saw new Kaiwhakahaere, Julia Carmichael, appointed in November and new Centre Assistant, Ali Beal, join the team. All systems have been reviewed and where needed new systems implemented for bookings, breakfast club, user groups and administration. Various training sessions are underway for the new staff.

There have been increased numbers (132) coming into the centre on Nourish for Nil days and morale and rapport have been building with the volunteers and community. At Orange the CCC was able to operate as a non-CVC site with signing-in and mask protocols.



Nourish 4 Nil

The Sport Hawke's Bay classes are still ever popular with the Kaumātua group coming in 3-4 times a week for fitness classes. These classes require all participants including staff and the instructor to show COVID-19 vaccine passes.



Camberley Community Step Class

Breakfast club numbers sit around 50 per morning and has been replaced with lunch during the holidays. The introduction of some healthier options and offering the tamariki things they have never tried before has been fun.

The team has put together activities for the holidays for the tamariki and the Programme Facilitator and Youth Coordinator have planned a Holiday Programme in the last 2 weeks of the school holidays and have set activities for this. The Centre has been short staffed during most of November and December and so have kept the activities flexible to accommodate numbers.

The Youth Coordinator delivered a fantastic Christmas party to the Youth Space youth.

3,568

CCC Visitor Numbers October – December

Flaxmere Community Centre (FCC)

Staff have launched a new programme #JustLift which focuses on weight training and learning the fundamentals of lifting weights correctly to educate and transform whānau who want to improve their taha tinana, taha wairua, taha hinengaro and taha whānau. This programme was delivered in conjunction with #lamshe, our wahine bootcamp.



The FCC and Youth Development team worked in collaboration to acknowledge and deliver Mental Health Awareness events from Monday 29 November – Thursday

2 December 2021 at the Flaxmere Community Centre. The purpose of the events was to create a safe space for service providers and community to connect, share and gather information around how whānau members can be more proactive with their own mental health and the mental health of their tamariki, whānau and wider community. Events consisted of suicide prevention workshops, mental health expos and our Flaxmere locals coming in as guest speakers to share their stories about mental health.



FCC Visitor Numbers July-September*

12,131

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Sports Centre

Hastings Sports Centre (HSC)

The final round of community engagement workshops for the Wellbeing Wall project were held in October and November. A draft concept design was presented and signed off by the Group Manager with the mural scheduled to be completed in early 2022.

The Hastings Sports Centre became a CVC site from Friday 3 December at Orange as part of the COVID-19 Protection Framework. All visitors to the Centre aged 12 years and older are now required to have vaccine pass for entry. Operational processes have been implemented to ensure all vaccine passes are validated on entry. The community have transitioned and are cooperating well with the new entry system with very minimal resistance received.

The final chess tournament for the year was held in November under COVID-19 Level 2 restrictions. 135 competitors from 19 primary schools across the district participated in

the Hawke's Bay District Junior tournament, now in its 42nd year. There were approximately half the number of entries usually received, however, a successful tournament was had. The tamariki were pleased it went ahead given a number of activities were being cancelled due to COVID-19.



Basketball Hawke's Bay held their Under-13 Regional Invitational Tournament at the Centre during the October school holidays with teams visiting from different regions of New Zealand. Strict COVID-19 protocols were in place to ensure safety of staff, players and support staff.

Modifications to the glass balustrade on the mezzanine floor has improved the strength and weight loading of the wall. This has been a project spanning a year and was great to see it completed.

Maintenance on the main hall floor over the Christmas holiday period saw the floor resurfaced and resealed. The feedback from user groups and visitors to the Centre has been extremely positive.

7.830

Visitor Numbers October – December

Aquatics



Splash Planet futures

With the return to heightened COVID alert levels during the quarter, previous operating procedures were reviewed given the increased knowledge and information available when compared to the previous year. As part of the review, through consultation with Work Safe, Splash Planet was reclassified from an Event Facility to a Public Venue. However with the change in alert levels, when compared to the previous year, and the new highly contagious Delta strain, Officers have had to review the potential impacts of opening Splash Planet and model scenarios to present to Council. This was a complex exercise in what is a very changeable environment. Outcomes considered came with a significant range of risk in multiple areas and presented a complex decision for Councillors to make.

On 28 October 2021, councillors made the decision to not open with the public health and financial risks being considered too high. Following the decision, officers have been completing the operational duties necessary for shutting the park down, as much of the preoperational work for opening had already taken place. Opportunities for what could be achieved due to the extended period of closure were explored, including looking to bring forward capital projects planned for the next two years, if practical.

On 14 December 2021, officers presented to council on long and short term options for Splash Planet.

On 16 October 2021, the Splash Planet car park was used as a location for a drive through vaccination event as part of the national 'Super Saturday' campaign. Multiple organisations came together to run the event which was successful in delivering the highest volume vaccinations for the region through any one clinic. Over 1,000 vaccines were administered. A follow up event was held to encourage those who had attended on 16 October to have their second vaccination, this was another successful day with over 700 vaccinations. Following on, the car park has continued to be used, in cooperation with Hawke's Bay District Health Board, to run regular vaccination drive through clinics, as well as testing stations.

Work to upgrade security systems at Splash Planet was completed in December. Significant improvements to CCTV, intruder alarms and duress system have been made.

Providing connectivity with council CCTV systems, these upgrades have created a much safer environment for our staff and patrons.

Aquatics

Village and Frimley Pools opened up on 29 November 2021. Due to the move from Alert Level 2 to the traffic light system, this meant that for just under a week pools needed to operate in a different way in order to be following government guidelines. For the first week the pools (as public facilities) ran with three sessions per day with capacities limited to 100 swimmers and 50 spectators. With the weather not being favourable and schools still being open, no issues were experienced due to the limited capacity. With the government introducing the traffic light system and the region being at Orange, the pools were able to move to an operational capacity of 1m squared per customer. This meant that capacities could be increased and the capped sessions were no longer needed.

Village Pools – Visitors December 2021			
School Bookings (7 schools)	1,450		
Club Bookings	1,650		
General Public	5,341		
Total	8,471		

Frimley Pools – Visitors December 2021			
School Bookings (7 schools)	450		
Club Bookings	269		
General Public	3,150		
Total	3,869		

Works are underway for the security upgrades, with Village Pools having had the majority of works completed in December. Once the work at the Village Pools is complete, Advanced Security will move on to the other pools as directed.

Clive Memorial Pool recorded a total of 26,418 visits for the quarter. An increase of 2,223 from the previous quarter. Normally a decrease would be expected from the previous quarter due to the summer pools opening in December. It is likely the increase is due to the closure in the previous quarter and subsequent restriction in Alert Level 2.

The main use of the pool continues to be the Learn to Swim programme representing 45% of the visitation, facilitated by growth in enrolments of 33 from the previous term to a total enrolment of 654. Following this, 21% of visits came from club users, 18% from general public swimming, and the remaining 16% from other bookings and events.

Clive Memorial Pools Visitors October - December 2021		
Learn to Swim	11,888	
Other Bookings and Events	4,227	
Club Bookings	5,548	
General Public	4,755	
Total	26,418	

Flaxmere Pool recorded 22,346 visits for the quarter. This was a significant increase from the previous quarter where the impacts of the COVID-19 pandemic resulted in 6059 fewer visits. A small growth of 17 in enrolments in the Learn to Swim programme saw this continue to be the main purpose of use for Flaxmere pool at 40% of the use. The consistent running of the well-established clubs, also, providing good levels of use, and representing 33% of the visitation. The General Public represented 14% of the users and the remaining 13% coming through mainly school bookings and a gala event run by the Sundevils Swimming club.

Flaxmere Pools /isitors October – December 2021			
Learn to Swim	8,938		
Other Bookings and Events	2,905		
Club Bookings	7,374		
General Public	3,129		
Total	22,346		

Т

Work continues on the strategic review of the Aquatics facilities. The main part of this work will progress once the new Regional Sports Park's Aquatic facility opens mid-2022 so the impacts can be understood fully. However, officers are working on sourcing further information to help offer direction with digital surveys going out to our target groups to assess satisfaction and perception of the pools, as well as commissioning energy performance assessments to look at the assets and help determine how fit for the future they are with regards to rising energy costs and carbon reduction incentives.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

ltem 10

Playgrounds, Reserves and Sportsgrounds



Playgrounds

Construction commenced on St Aubyn Street Playground in November (due for completion in mid March 2022).

New portable pump track added to Flaxmere Park in December (for 12 weeks).

Full basketball court completed in Ron Giorgi III and Flaxmere Parks.

Construction complete of Whenua Takoha playground upgrade.

Planning commences on Ron Giorgi III playground and Village Green shade and surfacing upgrade ready for delivery mid 2022.

Finalised design of accessible playground at Cornwall Park (adjacent to the tea kiosk building).

Reserve Upgrades

 $\ensuremath{\mathsf{Expressions}}$ of interest for Cornwall Park accessible playground and tea kiosk advertised.

Stage 1 Community consultation completed for three Reserve Management Plans (Frimley Park, Eskdale Park and Havelock Hills Reserves - Hikanui, Tainui, Tainner and Tauroa) - Draft Plans expected to be ready mid year for formal consultation with public.

Maintenance sheds at Frimley Park removed except for cricket blocks.

Contractor selected for Te Awanga Domain replacement toilet, work to commence February.

Toilet extension at Evers Swindell Reserve completed.

Design finalised for former Cornwall Park tea kiosk community space, expressions of interest called for building contractor.

New shade sails at Frimley Park and Meissner Reserve.

Sportsground Changing Rooms

Akina, Frimley, Ron Giorgi, Kirkpatrick, St Leonards, Flaxmere Parks

Flaxmere Park Changing Room – earthquake strengthening work being assessed for upgrade to commence at end of senior rugby season.

Akina upgrade is being reassessed and consideration given to an upgrade of Ron Giorgi rooms due to no club utilising Akina but some initial interest shown in Ron Giorgi Park by Bridge Pa rugby.

Akina softball space – HDC assisting in the design of the softball clubrooms extension that will include a public toilet.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

ltem

Community Planning



Place Plans

Camberley

Super Saturday vaccination sessions were held at Kirkpatrick Park in October supported by HDC and Te Taiwhenua o Heretaunga. Since then, Te Taiwhenua o Heretaunga has continued to run weekly pop-up vax days at the park.

Local resident Richie Hira is running a free daily community fitness programme (CMB Fitness) in Fitzpatrick Park.

In November, Minister Peeni Henare visited Camberley School to meet with the Principal and other school staff to discuss engaging local whānau and the Rongo Mauri programme.

Due to COIVD-19 restrictions, the Camberley Kaumātua Christmas Dinner looked slightly different this year with a Christmas lunch delivered by volunteers to people's homes and Council's Senior Housing complexes in Camberley.

Cape Coast

The community resilience group has met with good representation from the community including Matahiwi Marae, both local campgrounds, a local winery, support agencies, and residents. A tsunami hikoi is planned for early 2022 to support residents to practice their evacuation routes as identified in the Cape Coast Resilience Plan. The hikoi will be supported with a community event at the school with Safer Hastings partners sharing safety messaging.

Consultation for the playground upgrade at Te Awanga Domain will start in the new year. The replacement toilet block has been consented with the contract for work currently being signed. Work will soon commence on the reshaping of the front lot at Te Awanga Terraces, HDC will then complete the purchase.

Clive

A community catch-up was held on Sunday 28 November at the Clive Community Hall with key partners and community. Residents were concerned at the number of burglaries that are occurring in Clive.

Six key outcomes came from the meeting which include:

- Focus on Community Safety
- Reactivate the Clive Community Group
- Approach NZTA to investigate safety options at the intersections of Mill and School Roads and State Highway 51
- Form a working group to develop a community garden
- Investigate the opportunity of a Community Hub in Clive

Stakeholders at the hui included residents, police, HB Emergency Management and Cape Coast community patrol.

Flaxmere

Flaxmere Community Plan Engagement

A Community Survey has been completed with the data currently being analysed. Once this is completed the findings will go back out to the community for confirmation of themes. The survey was conducted through a range of different channels.

Skate Park

Consultation with skaters and young people on the development of the new Skatepark in Flaxmere Park is complete and the designs finalised with the community and Council.

Pop Up Pump Track

The Pop-Up Pump Track opened to the public on Friday 17 December just in time for the school holidays. This project was a jointly funded by Council and additional funding was obtained from Sport Hawke's Bay.

The Pop-Up Pump Track will stay in Flaxmere Park until March then it will move to another park in the district. The construction for the new skate park will then start in the same area.



Hoops in Parks

Hoops In Parks was opened in Flaxmere Park on 6th December. Due to COVID restrictions, schools were invited to participate in ball-handling skills and games at separate set times. This was undertaken by members of the Hawkes and Tall Blacks.



Mahora

The survey for the development of the Mahora Community Plan has been finalised and will be conducted via a three-phase approach from February 2022:

- 1. Electronic copies to go onto My Voice My Choice and also sent to schools at the beginning of Term 1, 2022.
- 2. Engagement with stakeholders including churches, the Cornwall Cricket Club, neighbourhood support groups and Kāinga Ora residents.
- 3. Hard copies will be available at various locations such as some shops.
- 4. Engagement through the Multicultural Association Community Connector.

Maraekakāho

Focus MKK held a highly successful community walk along the Ngāruroro River to promote mental health and wellbeing. Three different trail distances catered for people of all abilities and showcased picnic spots along the river. The walk was well supported

ltem

by people from outside of the area looking to explore new trails, with many staying on to enjoy a BBQ picnic in the church dell afterwards.

Ground preparation for future planting for traffic calming has been completed on Kereru Road.

A community meeting was held with HB Regional Council (HBRC) to discuss the impact on local transport routes with the upcoming extraction of river gravel. Several options were discussed and put forward as alternatives for consideration. Focus MKK will continue to liaise with HBRC and residents on the extraction route.

Mayfair

The Mayfair community have not requested another plan, however, a number of meetings have occurred to establish the community's needs and demands for a community hub. A number of options are being considered and next steps will be agreed at the next community meeting.

Raureka

Council continues to implement actions within the Raureka Community Plan.

A new half court has gone into the Whenua Takoha Reserve with the opening currently being planned. The BBQ and drinking fountain will go in by the end of 2021. Traffic calming measures outside the schools is in the 2024 budget.

Te Pōhue

Just recently, a new committee has been formed to take over the running of the community hall. To celebrate this milestone, the committee and a number of the locals are holding an official open day on 12 January.

Te Pohue Camp has also relocated to the old fire station just down the road from the community hall, providing camp sites, caravan sites as well as private rooms

Waimārama

An action plan was developed with the community with input gathered at the June community drop-in meeting.

Officers are working through these actions identified.

PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

Waipatu

The Waipatu plan is mostly complete after the key upgrade to and along SH51. The plan has been reviewed and was sent out to the planning committee in November for feedback. The community will decide if they wish to develop a new plan.

Members of both the Waipatu and Ruahāpia communities in particular the residents on Ruahāpia and Otene Roads have been pushing for some time now for something to be done about the speeding and other anti-social behaviours that occur on those roads. As of March next year, Council will put in place a trial road closure on the Ruahāpia and Otene bend. Bollards will be put in place just past the last residents' driveways on both roads. Across the tracks on the old Ruahāpia Road where there has also been lots of boy racing, the road will be narrowed to one lane to deter and hopefully remove the issues for the residents on that side of the road.

Whakatū

The current plan is now completed and has been reviewed. The community are taking this time to see if they would like to develop a new plan. There are two major projects currently underway:

Creating the water storage facility at Ngāruroro Reserve 1.

> The water storage facility is proceeding following sign-off at a community meeting on 17 November. The facility will include an upgrade to the Reserve including new play and recreational equipment. A follow-up meeting was held on 8 December to inform the wider community of the reserve enhancements.

2. Road plan for Railway and Station Roads

> The new road concept community consultation started with the community meeting on 8 December followed by individual meetings with those directly affected and a letter drop to every resident in the community

Community Safety

Earthquake-Prone Buildings

Progress on Flaxmere Park Changing Rooms.

Safe Communities Coaliton

The Safe Communities Foundation NZ has wound up its operations. A Safe Communities Network Transition Working Group is exploring community-led options going forward.

Te Puni Kōkiri hosted the Strategic Group meeting in November where we welcomed the new Transport Manager for Hawke's Bay Regional Council to the coalition.

The "Next Steps" Older Persons Expo planned for International Day of the Older Person was not able to go ahead in October under COVID-19 alert levels and has been postponed until 2022.

International Day of Persons with Disabilities was celebrated in December with a morning tea for the Disability Focus Group, and a strategy launch for Sport Hawke's Bays "A journey to increasing opportunities for disabled people – play, active recreation and sport."

Promotional campaigns were run in the Hastings Leader to promote these International Days, with the features reaching 20,000 households in the Hastings District.





Goal 1: Safe where I live

'Homelessness in Hastings - A Discovery Study' was presented and adopted by the Strategy and Policy Committee in November. The study gives effect to action 1.8 of Kāinga Paneke, Kāinga Pānuku - Hastings Medium and Long Term Housing Strategy and includes the characteristics, needs, and causes of homelessness, together with recommendations aligned to the Aotearoa New Zealand Homelessness Action Plan strategic framework. An implementation plan to progress the recommendations is being developed.

Goal 2: Safe transport

The Older Persons Focus Group piloted their first mobility scooter training package at Summerset in the Vines in Havelock North in November. The training is in response to many residents indicating they brought their scooters second-hand and may not have received safety training and information at the time of purchase. Aimed at building confidence and reducing injury, the training covered scooter maintenance, legislation, and safe operational use including a scooter down to the local Four Square. Supported by Police, Age Concern Havelock North and the Mobility Centre Hastings, the training was well-received by participants who indicated they feel more confident to use their scooter more often. A Council Transportation Officer attended the training and is actioning footpath improvements to support the residents to be able to safely scooter to Four Square.



"I love it – I've got a bad back and find walking pretty difficult – I use the scooter a lot and others have been watching me getting around and thought 'that's what I need'." Judy Clarkson, Summerset in the Vines resident

The Disability Reference Group has recently formed a transport sub-committee and have made a priority for 2022 to scope the accessibility of public transport in Hastings for people with a disability.

Goal 3: Safe in my community

Our Disability Focus group is supporting two beach accessibility initiatives. CCS Disability have sourced two beach wheelchairs surplus to requirements in Tairāwhiti and work is currently underway to have these based at Waimārama over the summer season.

Hawke's Bay board riders have received funding through the Sport Hawke's Bay $T\bar{u}$ Manawa fund to purchase adaptive surfing equipment and are looking to deliver 5 adaptive surfing sessions over the summer.

Neighbourhood Support

Two new groups have been established in Clive. This came about due to a recent rise in burglaries involving car break-ins and thefts from numerous sheds and garages in the area.

As of December, we currently have 335 Neighbourhood Support Groups in the District, 282 are Street Groups (Urban) and 63 Rural Groups.



Multicultural Strategy and Welcoming Communities



Hastings Multicultural Strategy

The Hastings District Multicultural Strategy was adopted by Council at the end of 2020 and launched by Mayor Hazlehurst in July 2021 and can be found here:

www.hastingsdc.govt.nz/community-development/welcoming-communities

In Quarter 2, the following actions from the Hastings Multicultural Strategy have been completed.

GOAL 1, Multiculturalism and diversity is celebrated in the Hastings district		
Develop a cultural calendar that highlights a range of cultural events that take place in the Hastings District	Completed Cultural event calendar created	
Linked to the cultural calendar – promote opportunities for the community to experience different art & cultural events in the Hastings district	Completed Marketing and Communications have developed a standard list of Marketing Options and opportunities to promote events in the cultural calendar	
Increase the acknowledgement, promotion and celebration of language weeks	Ongoing Celebration of additional Language Weeks the Hastings District Libraries as per the cultural calendar	
GOAL 2, Hastings district is a welcoming, inclusive and safe place for all		
Arrange a Marae visit for newcomers to HB	Complete for 2021. A marae visit to Te Aranga Marae took place on 12 June. Planning for further annual visits underway	
Explore the Welcoming Communities Accreditation when offered by NZ Immigration	Completed Funding approved	
Host the HB Harvest Festival (An event to acknowledge RSE workers)	Completed Has evolved into an event on 5 June "Celebrating Pasifika" – to thank our RSE workers & also acknowledge Samoan Language Week & Samoan Independence Day	
GOAL 3, People of all cultures have equitable access to council services and resources		
Develop a database (& keep it updated) of local cultural group contacts to facilitate communication between Council and the community	In Progress	
Socialise the Multicultural Strategy across Council to ensure the Council's contribution to the strategy's goals are maximised across Council	In Progress / Ongoing	
GOAL 4, All residents feel empowered to participate in council decision-making		
Explore ways to add value to the citizenship ceremonies	In Progress	

Attac	hme	nt	1
-------	-----	----	---

	The Multicultural Association has been invited to all Citizenship Ceremonies.
GOAL 5, Council to be a role model for cultural diversity in the workforce	
Start to develop a Diversity Workforce Policy	In progress A Diversity Workforce Policy is being drafted.
Create and deliver cultural competency training to staff	Started, In progress Currently exploring options for providers to deliver Te Ao Māori learning modules Unconscious Bias training for HDC staff this financial year is planned

Welcoming Communities Accreditation

One of the actions in the Multi-Cultural Strategy is to explore the Welcoming Communities accreditation when offered by NZ Immigration.

Hastings District Council has been successful in applying to the Welcoming Communities Scheme and will receive a grant of \$50,000.00 per annum for 3 years from Immigration NZ to employ a Welcoming Communities Coordinator.

The Welcoming Communities Coordinator will provide support for all newcomers to Hastings including domestic and international relocations as well as refugees and our RSE workers. Although the Welcoming Communities Coordinator would not only be connected to the multicultural community the delivery of the multicultural strategy will also be a core focus of the position.



Multicultural Mural

Funding was received from the Office of Ethnic Affairs to create a 'Multicultural Mural'.

Eight community design workshops were facilitated with various people and community groups to support the design of the mural, Artist Dali Susanto was approached to take the ideas from the design workshop and paint the final Mural.

The location of the mural will be at 503 Railway Road, in the carpark of the Hastings Sports Centre.





Cemeteries



Cremator Maintenance

A refractory inspection was carried out by Pyrotek in late December 2021 and identified an urgent need to place a temporary patch on the cremator hearth - this will be scheduled in the next month. The work is only expected to create a day's disruption and is expected to last approximately six months prior to more permanent repairs being done.

Combustion Solutions (Hamilton) have carried out a full service on the cremator which has been overdue for some time due to COVID and issues with engineers entering New Zealand.

Source Testing NZ will be conducting annual compliance testing in early February 2022.

Mangaroa Cemetery Extension

All concrete work has now been completed in the new extension. The new bench seats have also been installed.

Two new Columbaria are being installed in January 2022.

Landscape works have commenced in new extension.

Mangaroa Cemetery (existing)

Preliminarily work to connect to the water mains has been carried out and the installation of taps at each entry gate is in progress.

The plans for the proposed new building to replace the existing work shed are still in the concept stage but are progressing.

Tree work to commence in March.

Hastings Cemetery

Bronze Plaques NZ have installed a new Columbaria at Hastings cemetery to boost capacity.

Tree work commencing in late February.

Havelock North Cemetery

Tree work complete.


PROJECT MANAGER: PROJECT START DATES: PROJECT END DATE:	DESIGN	Lowes	ss Pit	CONSTRUCTION		Steve Cave	
SCOPE OF THE PROJECT To address, develop, install and maintain stormwater pollution management in Lowes Pit, James Rochfort Place and Barnes Place area. The filling of the pit is a separate stage/option for council to consider after assessing the effectiveness of the multiple barriers. The implementation of Barrier one (on property controls) has been discussed with HBRC and TTOH, but further work with stakeholders and property owners.	ement in Lowes F Intation of Barrier	Pit, James Rochfort r one (on property c	Place and Barnes Pla ontrols) has been disc	ace area. The filling of cussed with HBRC an	f the pit is a separate d TTOH, but further v	stage/option for cour vork with stakeholder	ncil to consider rs and property
RISKS Financial Risks Finalised contractor pricing due at the end of the month. Covid induced material supply shortages and inflation	xed material supp	ly shortages and in	flation.				Moderate
Programme Risks Weather delays due to construction starting late Summer and continuing over Autumn and into early Winter	uing over Autumr	ר and into early Win	ter.				Moderate
Quality Risks Quality risks are classed as low for the Barrier 2 and 3 devices given the level of consultancy support coupled with the detailed design, supply and construction processes being followed.	en the level of co	nsultancy support c	oupled with the detaile	ed design, supply and	l construction process	ses being followed.	Low
PROGRESS UPDATE Officers and consultants have developed a three barrier multiple be Design and measurements of sumps in Lowes Pit catchment has b Prottype litta traps being installed mid March. Detail design of the t expected April - May	arrier approach to oeen undertaken : first flush diversic	o manage stormwat to enable the install on and bioscape sys	er pollution ation of Environpod c; stems is completed. C	atch-pit litter traps witi ontractor pricing of w	h filters to remove gro orks package in progl	ss pollutants and seress. Construction an	diment retention. rd installation
expected April - May Land use consent has been obtained for bioscape construction Discussion with iwi and HBRC are progressing well Initial discussions with Cervus Equipment, Hynds and Bridgemans for construction and maintenance access positive Percentage of project to completion	for construction a	and maintenance a	ccess positive				10%
KEY MILESTONES Community Consultation							
Design							In progress
Procurement To be undertaken as part of the 3 Waters maintenance contract							
Construction start date March / April 2022							
FINANCIAL SUMMARY	_						
Lowes Pit	2021/22 Actual 214,848	2021/22 Revised Budget 2,030,000	Carry forward to 2022- 23 500,000	Total Revised Budget (Up to 2021/22) 2,246,000	Total Project Expenditure to date 420,013	Percent Spent to Budget 19%	Amount still to spend 1,825,987
TOTAL PROJECT COST	214,848	2,030,000	500,000	2,246,000	420,013	19%	1,825,987
	For	-ForecastProje	Lowes Pit Project Allocation	Project Spend			
52,500,000			\$2,246,000	_			
\$2,000,000							
\$1,500,000							
\$1,000,000							
5- Jul-21 Aug-21 Sep-21 Oct-21	Nov-21	Dec-21 Jan-22	2 Feb-22	Mar-22 Apr-22	May-22 J	Jun-22 Jul-22	Aug-22

Opposition to removal/relocation of vegetation may slow the construction phase. Early engagement with the local community has been undertaken to understand community concerns and factor those in to the programme.	ion of vegetation n	nay slow the o	construction p	hase. Early engag	ement with	the local com	nmunity has been	undertaken t	to understan	d community conce	erns and fact	or those	
Quality Risks Construction phase delayed resulting in potential seal during winter months, this would be managed by delaying the reseal to spring.	I resulting in potent	ial seal durin	g winter mont	hs, this would be m	nanaged by	delaying the	reseal to spring.						Low
PROGRESS UPDATE Tender period closed on 2 March 2022. Four tender submissions received. Tender evaluation is in progress. The target award date is mid March 2022 with the intent to have the contractor taking possession of site before the end of March 2022.	h 2022. Four tender	submissions r	eceived. Tende	ar evaluation is in pro	ogress. The t	arget award d	ate is mid March 20	022 with the in	itent to have t	he contractor taking	possession o	f site	
													л%
KEY MILESTONES												0	December 2021
Conversations continuing with the community Design	n the community											0	Completed
Procurement												ΓŢ	February 2022
Construction start date												ح	March 2022
Construction Completion												Þ	August 2022
FINANCIAL SUMMARY (Cost)	Cost			2021/22 Actual	2021/2: BL	2021/22 Revised 0 Budget	Carry forward to 2022- Total Revised Budget	2- Total Revi (Up to	ised Budget 2021/22)	Total Project Expenditure to date	Percent Spent to Budget	Spent to get	Amount still to spend
Transportation	Napier Road safety project	y project	-	10,845	<u>с</u> л_	2,485,000	400,000	0	2,485,000	118,303	<u> </u>	5%	2,366,697
TOTAL PROJECT COST				10,845	5	2,485,000	400,000	00	2,485,000	118,303	ä	5%	2,366,697
				Nap	oier / Cro	osses Roa	Napier / Crosses Road Roundabout - Major sa	ıt - Majo	r safety p	ifety project			
000 000 55	-	-	-	······Forecast		 Project Allocation 	1	Project Spend				-	
\$3 500 000											\$2,485,000		
000 000 55													
¢1 500 000									•				
									· · ·				
\$200.000 \$7,000,000							••••••• •••••						
<u>ج</u>													
Jul-21	Aug-21	Sep-21	Oct-21	Nov-21 De	Dec-21	Jan-22	Feb-22 N	Mar-22	Apr-22	May-22 J	Jun-22	Jul-22	Aug-22



Jun-22	May-22	.2 Apr-22	Feb-22 Mar-22	Jan-22 F	Dec-21	21 Nov-21	Sep-21 Oct-21	Aug-21	Jul-21	
									ې	
\$1,891,000	\$1,89								\$2,000,000	
									\$4,000,000	
									\$6,000,000	
									\$8,000,000	
									\$10,000,000	
,000	\$9,676,000								÷±£,000,000	
			Project Spend		Project Allocation	····· Forecast			\$17 000 000	
				Landfill Development - Valley B & C	ill Developmen	Landfi				
9,673,000	0%	3,000	9,676,000	7,620,000	9,500,000	0			TOTAL PROJECT COST	TOTAL
9,673,000		3,000			9,500,000	0		Valley B & C		Landfill
Amount still to spend	Percent Spent to Budget	Total Project Expenditure to date		Carry forward to 2022- Total Revised Budget 23 (Up to 2021/22)	2021/22 Revised Budget	2021/22 Actual				
		-	-						FINANCIAL SUMMARY	FINA
									Construction Completion	Const
									Construction start date	Const
									Procurement	Procu
									E	Design
completed	_								Community Consultation	Comn
									KEY MILESTONES	KEY
5%								mpletion	Percentage of project to completion	Perce
	agreement for the	Also need to alter the heads of agreement for the		eriod expired 19th Janu	ed and the appeal ρε	Γhe consent was grant	PROGRESS UPDATE The Environmental Court hearing was held November 2021 for Area B. The consent was granted and the appeal period expired 19th January 2022. Joint Landfill committee to include mana whenua representative(s) Waiting for Regional Council to formalise the consent.	aring was held Nov nclude mana whenua to formalise the co	PROGRESS UPDATE The Environmental Court he Joint Landfill committee to ir Waiting for Regional Counci	PRO The Joint Wait
Moderate									<u>Quality Risks</u>	Qual



	55,000,000 54,000,000 53,500,000 51,500		TOTAL PROJECT COST	Flaxmere Housing development Flaxmere Housing development Flaxmere Housing development	FINANCIAL SUMMARY	Construction Completion 244 Flaxmere Avenue Flaxmere Town Centre 72 Caemarvon Drive	<u>Construction start date</u> 244 Flaxmere Avenue Flaxmere Town Centre 72 Caemarvon Drive	Procurement 244 Flaxmere Avenue Flaxmere Town Centre 72 Caemarvon Drive	KEY MILESTONES <u>Community Consultation</u> <u>Design</u> 244 Flaxmere Avenue Flaxmere Town Centre Flaxmere Town Centre 72 Caemarvon Drive	72 Caernarvon Drive Resource Consent Granted 9 Decem capacity. Physical work expected to c Percentage of project to completion	Flaxmere Town Centre Resource Consent Granted 14 July 2 Construction Works Underway 10 Ja Percentage of project to completion	PROGRESS COMPLETE 244 Flaxmere Avenue Resource Consent Granted 30 July 2 Construction Underway 10 January 2 Percentage of project to completion
\$5,000,000 \$4,000,000 \$3,000,000 \$2,500,000 \$2,500,000 \$1,500,000 \$1,500,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$2,500,000 \$1,000,000 \$1,000,000 \$2,500,0000 \$2,500,0000\$2,500,0000 \$2,500,0000\$2,500,0000\$2,500,0000\$2,500,0000\$2,500,0000\$2,500,00	28-21-21 48-21-22 48-22 48-21-22	Forecast 72 Caernaryon Drive		Flaxmere Town Centre 72 Caernarvon Drive 244 Flaxmere Avenue			Site clearance started 10 January	Awarded to Downers Awarded to Fulton hogan Tender to start in April		2 Caernarvon Drive Resource Consent Granted 9 December 2021 Detailed Design Expected to be Complete 28 February 2022. Project likely to run consecutively to Project Flaxmere Town capacity. Physical work expected to dovetail with Flaxmere TC work Q2 2022. Site Clearance Works underway 10 January 2022. Intercentage of project to completion	laxmere Town Centre Resource Consent Granted 14 July 2021. Detailed Design Complete 1 October 2021. Physical works Contract Awarded 4 November 2021 to Fulton Hogan Ltd. Sod Turn Construction Works Underway 10 January 2022. Precentage of project to completion	PROGRESS COMPLETE 244 Flaxmere Avenue Resource Consent Granted 30 July 2021. Detailed Design Complete 1 October 2021. Contract Awarded 28 October 2021 to Downer New Zealand Ltd. Sod Turning Cerr Construction Underway 10 January 2022. Percentage of project to completion
21 Oct-21 Nov-21	1040411 10406411 1040000000000	Project Spend	337,453	2021/22 Actual 266,110 0 71,343						e Complete 28 Februar .Site Clearance Works	er 2021. Physical works	ver 2021. Contract Awa
244 Flaxmere Avenue Project Alexation Project A	-14- 		6,100,000	2021/22 Revised Ca Budget 2,080,000 1,920,000 2,100,000						y 2022. Project likely tu underway 10 January	s Contract Awarded 4 1	rded 28 October 2021
	\$4,500,000 \$4,000,000 \$3,000,000 \$2,200,000 \$2,200,000 \$2,200,000 \$1,000,000 \$1,000,000,000 \$1,000,000,000 \$1,000,000,000,000 \$1,000,000,000,000,000,000,000,000,000,0	\$5,000,000	4,200,000	Carry forward to 2022- 23 1,300,000 1,600,000 1,300,000 1,300,000						o run consecutively to 2022.	November 2021 to Fult	to Downer New Zealar
Project Spend	Sep-21 Oct-21 Nor-21 Dec-2:	•••••• Fo recast	5,400,000	LTP YEAR 3 2022-23 Total I (U) 2,820,000 2,580,000 0 0						Project Flaxmere Tow	on Hogan Ltd. Sod Ti	nd Ltd. Sod Turning C
Jul-22 Aug-22 Sep-22	Oct-21. Nov-21. Dec-21. Jan-22. Feb-22. Mar-22. Apr-22. May-22. Jun-22.	Flaxmere Town centre	11,500,000	Revised Budget 5 to 2022/23) 4,900,000 4,500,000 2,100,000							Irning Ceremony held	eremony Held 30 No
		centre Project Spend	948,013	Total Project Expenditure to date 722,983 0 225,031	-					Centre due to professional services and contractor	ing Ceremony held 30 November with Minister Woods.	emony Held 30 November with Minister Woods.
		\$4,900,000	8%	Percent Spent to Budget 15% 0% 11%		כס		≥ z 0	2 1 1	contractor	vlinister Woods.	Woods.
	1. Nov-22 Dec-22		10,551,987	Amount still to spend 4,177,017 4,500,000 1,874,969		September-2022 December -2022 June-2023	10-Jan-2022 10-Jan-2022 June 2022	Oct-2021 Nov -2021 April 2022	1-Oct-2021 1-Oct-2021 1-Oct-2021 28-Feb-2022	10%	5%	20%

PROJECT MANAGER: PROJECT START DATES: DESIGN 1 Oct 2021 CONSTRUCTION Dave Bishop SCOPE OF THE PROJECT Date: Desing a critical housing shortage. Council approached the government in 2020 seeking Crown Infrastructure Partners funding to develop four areas of council-owned residential and in Flaxmere. Council received \$13.5m to go towards building the water and roading infrastructure to support 150 affordable, quality housing across 4 sites. Tarbet Street, 244 Flaxmere Avenue, Flaxmere Town Centre and 72 Caemarvon Drive (Gum Tree Block). RISKS RISKS Financial Risks Moderate Moderate	DESIGN 1 2020 seeking Crown 3 across 4 sites. Tarb	Flaxmere Housing development 1 Oct 2021 1 oct 2021 1 oct 2021 1 oct 2021 1 oct 2021	CONSTRUCTION CONSTRUCTION of council-owned residential land in Flaxmere. Coun tre and 72 Caemarvon Drive (Gum Tree Block).	Dave Bishop 10 January 2022 rcll received \$13.5m to go towards building the Moderate
RISKS Financial Risks	1			Moderate
Programme Risks Stornwater Design for Gum Tree and Town Centre. Additional SW quality requirements and downstream capacity issues are impacting on the stornwater design. HBRC Consenting for Discharge. Covid 19 – Material Delays & Cost Inflation. Tight Contractors Market.	/ requirements and du tion. Tight Contractor	ownstream capacity issues are impacting on the storr ·s Market.	ıwater design.	Moderate
Quality Risks				Moderate

PROGRESS UPDATE The Municipal Building Stage 2 redev contingency, for code of compliance velopment project is in the final fitout stages. Tenancies have I and certificate of public use issuance and allowing tenancies and the Toitoi s d and agre staff to co are in place. n their space as

92%

Pe ntage of project to completion

KEY MILESTONES The next key milestone is project completion.	completion.							
FINANCIAL SUMMARY								
		2021/22 Actual	2021/22 Revised Budget	Carry forward to 2022- 23	Total Revised Budget (Up to 2021/22)	Total Project Expenditure to date	Percent Spent to Budget	Amount still to spend
Toitoi	Toitoi - Municiple strengthening	4,122,295	6,750,000	0	20,990,895	18,362,237	87%	2,628,658
TOTAL PROJECT COST		4,122,295	6,750,000	0	20,990,895	18,362,237	87%	2,628,658
			Municipal Strengthening	rengthening				
¢ 37 0000		Forecast	Project Allocation	nProject Spend	bend			
\$20,000,000						0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		
\$15,000,000								
\$10,000,000								
\$5,000,000								
•								

ż

Sel 21

Oct-21

Ň

22

Feb 22

Š 2

S ≥ Ń

	Municipa	Municipal Building	
PROJECT MANAGER:			Bruce Allan
PROJECT START DATES: PROJECT END DATE:	DESIGN	CONSTRUCTION	June 2022
SCOPE OF THE PROJECT			
Stage 1 of the Municipal Building project involved earthquake strengthening and this was completed in February 2021. Stage 2 is now underway and involves a redevelopment and repurposing of the ground floor of the Municipal Building to include 5 tenancies, a new community/flexible space with integrated laneways.	pleted in February 2021. Stage 2	2 is now underway and involves a redevelopment and repurpo	sing of the ground floor of the Municipal Building to include 5
RISKS			
Financial Risks	al Ruilding project The curren	It costs to project completion are being managed within a	proved budgets with the exception to
the final fitout costs which are proving challenging in the current supply constrained and inflationary pressured environment <u>Programme Risks</u>	and inflationary pressured env	ironment.	Moderate
The programme to project completion, currently scheduled for 1 June 2022 is on track, although there are the obvious Covid related risks at play which could affect this project completion target if the site has to be locked down due to an infection.	:k, although there are the obvi	ious Covid related risks at play which could affect this prc	ject completion target if the site has to be

Attachment 1

\$20,000,000 \$15,000,000 \$5,000,000 \$5,000,000 \$1,1 Aug 21 Sep 21 Ott 21 Nov 21 Dec 21 Jan 22 Feb 22 Mar 22 A Fright Allocation Fright Sp \$25,000,000 \$25,000,000 \$10,000,000 \$5,000,000 \$5,000,000 \$5,000,000 \$5,000,000 \$5,000,000 \$10,000,000 \$10,000,000 \$10,000,000 \$21,000,000 \$21,000,000 \$21,000,000 \$22,000,000 \$22,000,000 \$22,000,000 \$22,000,000 \$22,000,000 \$22,000,000 \$22,000,000 \$22,000,000 \$22,000,000 \$23,000,000 \$23,000,000 \$23,000,000 \$24,000,000 \$24,000,000 \$25,000,000 \$25,000,000 \$24,000,000 \$25,000,000 \$25,000,000 \$25,000,000 \$25,000,000 \$20,000,000,000,000 \$20,000,000,000,000,000,000,000,000,000,	Sma	KEY MILESTONES Havelock North Booster Pumping Station: complete Frimley - Retoutation Ppework complete, Bore FR2 completed to target depth, with screen installation, bore development and testing complete, Reservoir construct Eastbourne/Maiaroha: All consents are in place for the WTP and in site stormwater pipeline works are completed. Education building final site detail has been con Small Community Water Treatment Plants: Haumoana, Waimarama, Te Pohue and Clive Water Treatment Plants are now in full production. Parkhill Booster Pun FINANCIAL SUMMARY FINANCIAL SUMMARY 2021/22 Actual 2021/22 Revised Carry forward to 2022. Total Revised I (Up to 2024) Water Supply - Hastings & Havelock North Stage 1A Havelock North Booster Pump sta 3,651,268 2,93,44,000 9,950,000 20,24 20,2172 Water Supply - Hastings & Havelock North Stage 1A Havelock North Booster Pump sta 3,651,268 9,384,000 9,950,000 20,2 20,2 Water Supply - Hastings & Havelock North Stage 1A Havelock North Stage 1C Frinkev 3,78,586 9,384,000 9,950,000 20,7 20,7	Waircha % of project to completion Eastbourne/Waircha: Pipelines progressing well, Reservoir Work has commenced on the southern reservoir. WTP ground and foundation works are due to commence in February once foundation are complete on southern reservoir. Education Building consents have been lodged and interpretive and co-design processes are advancing now, construction is programmed to commence in June. Small Communities % of project to completion Small Communities Water Treatment Plants: work continues on Small communities upgrades with construction of the Waipatiki plant progressing with all major site works complete, with electrical connection still to be completed. Commissioning of the plant is scheduled for April/May. Whirinaki-Esk commissioning is progressing with upgrades to exiting bore and pump operations nearing completion. Testing and commissioning phase due for completion in late March and the jurated upforced with the required statutory process, the necessary approvals should all be in place by early 2021. The Park enhancement (mananed by Parks Team) and Water Treatment Plant will increased concurrently with the Water Treatment Plant construction increase.	With the advanced nature of the wider small communities programmes and with the last site entering the construction phase, as a replicate of the through appropriate project management and quality control measures. FINING FINI	controlled through the construction phase by a commitment to sound rethod to control quality risks through the various phases. The commenced on the reservoirs and water treatment elements of the being applied to this project from Frimley, with the same contractor phase and this support will be taken into the construction phase. The second struction from second the support will be taken into the construction phase.	Frintey All required materials and equipment are on site or being installed so the risk for this project primarily relate to ongoing effects of Covid and the risk to workers and s Walaroha All consents are in place for all elements of the Waiaroha project, with the exception of the Education building that is currently in for building consent. Work is well an floor has been porcer and work is commencie on the Water treatment plant foundation in January. The Education building that is currently in for building consent. Work is well an floor has been procured for this project so this is not expected to be a significant issue for these contracts. Risk of impacts of Covid continue to be the highest risk find being and consents are now in place for all plants, with containerised plants constructed for each site. Other material requirements are considered manageable risk of impacts of Covid on workers, contractors and sub contractors continues to be the biggest risk issue. Whakatu site construction on site is starting March 2022 Quality RiskS	nanageable at this time, due to the advanced nature of the material requirements. rd storage component of this project is relatively well contro are still going through the final design and building consen at various external additional funding sources to assist with at various external additional funding sources to assist with unities programme is now well advanced, with 4 sites comp unities but there is pressure on some material cost increas	SCOPE OF THE PROJECT These projects involves upgrades including treatment of all sources, the inclusion of reservoir storage (including booster pumping) and a fundamental change to the source water reconfigurations to provide primary sources to the urban areas of Flaxmere. Hastings East, Hastings West and Havelock North which operate as four area. The Projects deals with the new water treatment plants at Frimley and Eastbourne with associated pipeworks as well as reservoir storage, a booster Pump st Small Communities consists of upgrading, extending or building water treatment plants and reservoirs including new bores at the following rural sites Whrinaki-Esk, each of these sites is connected to local distribution networks isolated from the main Hastings relation. The schemes all draw water from local groundwater sup require upgrades to increase capacity, increase redundancy, increase resilience and meet the requirements of the Drinking Water Standards for New Zealand.	PROJECT MANAGER: PROJECT START DATES: PROJECT END DATE: D
Spend Spend Sap-22 May-22 Jun-22 Spend Spe	end	een installation, bore c beline works are compl Dive Water Treatment 2021/22 Actual 3.051.268 3.708 5.86	he southern reservoir. and co-design process rades with constructior minissioning is progres ministria to progres ministring is progres ministring in the required statuto a Water Treatment Pla a Water Treatment Pla	stle entering the cons r components underta nnections for Bores FF or to Christmas, major	oject management and oning phase will be the project and these are b subcontractors involve	project primarily relate to of the Education building tition in January. The Educ sue for these contracts. R structed for each site. Oth the biggest risk issue. Wh	project and that most significant material items bled with most major component parts committed t phase and there will be pressure on budget price challenge once final costs and commitments and challenge once final costs and commitment and commissioning price s over the period of the contract commitment.	ervoir storage (includir e, Hastings East, Hasti e with associated pipes e with associated pipes and reservoirs includin stings reticulation. The set the requirements of	DESIGN
530,000,000 525,000,000 515,000,000 515,000,000 515,000,000 525,000,000 515,000,000 510,000,000 510,000,000 510,000,000	31,884,431	development and tes leted. Education buil Plants are now in ful 2021/22 Revised C Budget C 20,346,000 9.384,000	WTP ground and fo es are advancing no of the Waipatiki pla ising with upgrades i unity engagement ar ny process, the nece ny process, the nece	ruction phase, as a ken during the repor t1 & FR2 are progra componentry is now	quality control proce most challenging re eing controlled in the ed. Further expertise	ongoing effects of Covid that is currently in for bu ration building is due to c task of impacts of Covid c task of impacts of Covid task of impacts of covid task of impacts of covid task of impacts of the task that is the construction of the task task of the task of the task of the task task of the task of the task of the task task of the task of the task of the task task of the task of the task of the task task of the task of the task of the task task of the task of the task of the task of the task task of the task of the task of the task of the task of the task task of the task of tas	nt material items have nt parts committed to o sure on budget provisic commitments are ma commissioning phase act commitment. This is	ig booster pumping) ngs West and Haviel works as well as rese y new bores at the fr a schemes all draw the Drinking Water	l
	9,950,000	ting complete, Reser ding final site detail I production. Parkhill arry forward to 2022 9,950,000	undation works are c w, construction is pro nt progressing with a to exiting bore and pu to exiting bore and pu to exiting bore and pu to stary approvals shou sary approvals shou amme Site construct	eplicate of the other ing period: nmed between Janu being installed withi	edures by our consult amaining risk for this asame manner and a and specialists have	s of Covid and the risk to workers y in for building consent. Work is v s due to commence construction i of Covid continue to be the higher of Covid continue to be the higher struction on site is starting March	ve been purchased. Res o or purchased and wor sions for this section of nade. re and 1 commencing co	pumping) and a fundamental d and Havelock North which oper vell as reservoir storage, a boos es at the following rural sites W s all draw water from local group ing Water Standards for New Z	
	13,903,900 82,154,570 Forecast Eastb	ervoir construction com Il has been confirmed fill Booster Pumping St Total Revised Budget (10 to 20:148,670 20:248,670 20:248,670 20:248,670 20:248,670	lue to commence in F igrammed to commen Il major site works co In the in October 20 nt well in October 20 nt well be in place by Jd all be in place by Ind works due to sta	tes, the quality ris and March 2022, e building, Pipew	ge ge	vorkers and sub contractor ork is well advanced on th fuction in June 2022. A ran highest risk to worker her manageable for the remain March 2022.	esidual risks prk now adv f work, inclu construction eable for th		CONSTRUCTION
00 6412469 70 70 70 70 70 70 70 70 70 70 70 70 70	oject Al	tion complete firmed station upgrade is complete mping Station upgrade is complete Budget Total Project Exponditure to date Pe 20 ,014,095 48 ,670 10 ,582,062 45,000 15 ,386,827	% of project to completion ance in February once foundation are commence in June. % of project to completion works complete, with electrical connec works complete, with electrical connec ns nearing completion. Testing and tober 2021 to extent Council approval tober 2021 to extent Council approval	nsks are well understood and managed % of project to completion 2. this will ensure we have 2 completed work's connecting to the WTP to the	stones project.	s. ge of cont alth and st ning work.	s are around covid and construction delays d vancing on site. The Waiaroha education and uding marked cost increases to material and n. Contractual commitments for all major ne remaining work programme.	way the network is operated. It includes new bores as part of the separate functional supply areas, with limited connectivity between ead ation in Havelock North and pipeworks. Clive, Whakatu, Haumoana, Waimarama, Waipatiki and Te Pohue, piles and all include differing degrees of treatment. The plants all	
	89% 71%	plete. Percent Spent to Budget 39% 74%	npletion are complete ation are complete and a single formation still to an and approval was k enhancement	od and managed npletion ave 2 completed le WTP to the	and hold points have Experiences and ng and groundworks	contract, the 1st reservoir tractor and client supplied upporting sub contractors. As for other contracts the	and bui	It includes new borr as, with limited conn ipeworks. Vaimarama, Waipatii legrees of treatment.	Graeme Hansen
513,434,549 May-22 Jun-22		Amount still to spend 234, 575 16, 554, 804 5, 4480, 043	80%	75%		Moderate	Moderate to access to sub Id	ectivity between eac and Te Pohue, The plants all	



Customer Services

Customer Experience

Customer Interaction Summary: 1 October to 31 December 2021

Council business activities continue to be busy as the Hastings economy flourishes. Although phone and face to face customer interactions have declined this is balanced by increasing numbers of electronic enquiries (emails and online forms) and in many cases more demanding customers.

Activities impacting on demand over the quarter included:

- Building and Planning high volumes of consent applications; inspections and general enquiries.
- Rates due in November.
- Rate Rebates: working with the retirement villages to assist residents with applications.
- Noise complaints with more people outside.
- Parks related summer events and activities.

In order to monitor trends and compare seasonal fluctuations, a summary of the various channels of enquiry over the past eighteen months is enclosed.

HDC Contact Centre

- The October to December quarter is normally the quietest each year. 2021 was no different and the trend of declining phone calls continued with the total calls received (20,318), much lower than the same period in 2020 (22,993), representing a 13% decrease.
- On the contrary, call handling times have increased by 20 seconds per call (now averaging 4 minutes and 25 seconds each) indicating increased complexity of enquiries.
- Calls are quickly answered by a person, ensuring the service remains highly accessible to customers.



After-Hours Contact Centre

- Calls received after-hours between 1st October and 31st December 2021 (4,140) were very similar to the same period in 2020 (4,181).
- For the after-hours team this is the "busy period" of the year, with Council holiday closures, service changes and more people at home resulting in higher volumes of calls.
- In Hastings the drivers are increased summer noise complaints and animal control issues; waste collection enquiries (which increased threefold in December); and recreation facilities/parks related which doubled from a normal month.
- The service level dipped in December with longer handling times resulting in increased wait times for callers.



Emails to Customer Service (includes online web forms)

- Although declining from the highs of the previous quarter, the number of electronic enquiries were up on the same period in 2020 the 8,279 emails received were an increase of 23% (+ 1,920).
- The top activity areas in the electronic space are: Building (20%); General customer service (16%); Waste (11%); Finance (including rates 10%) and Animal Control (9%).



PERFORMANCE & MONITORING REPORT | QUARTER 2, 2021-2022

80

Customer Service Centre (CSC)

- Utilisation of the face to face element of the business continues to fall, in part due to COVID related reduction in service, however the ongoing trend is that more customers do things online.
- The service offered is very much focussed on providing convenience (some things are easier to do in person) whilst also ensuring those in the community who are not comfortable utilising or do not have access to technology can interact with Council easily.



Looking Forward

• Business Continuity: the team will be implementing continuity plans to ensure services remain available and as normal as possible in the event of widespread Omicron in the local community. This includes a mix of split teams and remote working (both from home and a secondary location).

Risk Management

Risk and Assurance

The Risk & Assurance Committee assessed emerging factors facing the Council in the new operating context caused by the ongoing COVID-19 out breaks. The key factors being considered are:

- Inflationary pressure
- Supply chain impacts
- Talent retention and attraction
- Future energy cost

The Committee also continues to monitor the following areas that present an elevated risk profile for Council:

- Legislative reform, including 3 waters, Resource Management Act and Local Government reform. The general theme is that there is still a great deal of uncertainty about the nature of the reform and changes facing Council. Ongoing monitoring will continue.
- Delivery of the major capital work programme for roads and water projects. The main challenge remains the ongoing supply chain disruption resulting from COVID-19.
- Treasury management continues to be compliant with policy, but moving the amount of fixed debt to higher level considering the uncertainty around future interest rate changes.

Strategic Risk Profile

The strategic risk profile has not changed dramatically in the last three months and, on the whole, most risk areas are stable. A copy of the full strategic risk register is included as an appendix to this report. The possible areas of future concern are indicated below.

Potential Future Issues

ID	Description	Details	Notes
26	Failure of climate adaptation	Council internal work programme is focused on establishing a carbon budget benchmark and resulting action programme. Response for community adaptation is focused on awareness of hazard areas.	The pace of climate adaption continues to receive attention from the scientific community. Ensuring this receives adequate attention is important despite immediate work programme challenges.
28	Significant operations failure	Council is focused on business continuity planning to respond to the continually changing circumstances.	Despite having robust plans in place, it is still a likelihood that COVID-19 will cause unsustainable absenteeism levels affecting service delivery.
23	Financial sustainability	Council is monitoring its financial forecasts in the current financial year given reduced income and increased costs with the impacts of the COVID-19 protection framework. Current Annual Plan commitments are being reviewed to achieve an acceptable rate rise.	Pressures from COVID-19 interruptions, possible inflation pressure (see emerging risks) and a significant central Government legislative review programme, may require reassessment of the targeted Annual Plan work programmes.

Signals for Change

The following table provides a brief note on a sample of signals, or indicators, in the national and global operating context that may present risk to Council in the future.

	Hi Impact / C	Critical	
Predictable	Response: Plan Post COVID Talent: Possible retention and recruitment issues from workforce preferences post COVID Supply Chain Disruption: Increased supplier risk events due to extreme weather events, unplanned outages, supplier financial challenges, pandemic-induced lockdowns and cyberattacks.	 Response: Understand (Construct Scenarios) 3 Waters, Resource Management & Local Government Reform: These significant reforms are progressing at a relatively fast pace and there is still significant uncertainty about the specific impacts of all three reforms. 	Uncertain
•	Response: Monitor Pressures to de-carbonise are likely to put pressure on electricity supply, while fuel prices continue to show upward trends. Both of these factors are likely to make energy more expensive in the medium term.	Response: Review Inflationary pressure including interest rates rises and increasing cost of insurance are beginning to show. 	
	Low Im	npact	

Refer to Appendix 4: Full Strategic Risk Register

Information Management and Business Transformation (IMBT)

The IMBT team manage and support Council's technology systems and IT infrastructure. The following summarises key project innovations and operational improvements over the reporting quarter (October-December).

	Recruitment	Why? Five IMBT staff moved to new opportunities to further their development. This required the recruitment of a CIO, GIS Team leader, IT Operations Team leader and two GIS team members. Status Recruitment has now been completed with all new team members on board from February 2022.
	Heretaunga House IT Infrastructure relocation	Why? Council core IT infrastructure incorporates the Heretaunga House building. Given the future of Heretaunga House, Council needs to redesign and relocate core equipment. Status A network redesign encompassing relocating critical equipment and running a new fibre network has now been completed.
infocouncil technology / kiteworks	System Updates	Why? Software updates were required to ensure Council's systems remain safe from security vulnerabilities as well as allowing integration with new solutions like CM9 (HPRM upgrade). Status Numerous system updates were completed. These included TechnologyOne Finance, InfoCouncil and Kiteworks.

Achievements in the Quarter (Whakaaahu Whakamua)

Ŵ	Project Phoenix	Why? Council's GIS systems required an upgrade and reconfigured to follow industry best practices. This underpins Council's enhanced GIS service delivery model. Status Council's GIS systems have been upgraded and configured to follow best practice.
CYBER SECURITY CYBER SECURITY B	Cyber Security (Ransomware simulation)	Why? To ensure Council's data and systems remain safe from cyber-attacks, constant improvement and testing of security measures is required. Status Council's systems were tested by an external cyber security company against a simulated ransomware attack. Council's current security was considered above average within the industry. Additional security measures are now being implemented to further Council's security posture.

Ongoing Projects

CONTENT MANAGER	Project WorkSpace (HPRM upgrade)	Why? Project WorkSpace provides user friendly options to ensure records are kept within Council's records management system. This includes integration with Microsoft Office and Teams. Status Good progress has been made to ensure the upgrade integrates correctly with Council's current systems. This required significant system updates and user testing.
	Project OX (Server & Storage refresh)	Why? Project OX ensures Council's underlying IT infrastructure is always reliable and supported by the manufacturers. This is done through a five-year replacement cycle. Status Implementation is underway and expected to be completed in April 2022.

FREE	Free Wi-Fi (Phase 2 – Flaxmere and Havelock North)	Why? Following the success of free Wi-Fi in the CBD, Council is expanding the free Wi-Fi to Flaxmere and Havelock North. Status Work is currently underway and expected to be completed in March 2022.
SHOP	Project Shop (Procurement through to Contract Management)	Why? Project Shop provides Council with a formal contract management system which manages the complete lifecycle of purchasing following robust procurement practices. Status Work is currently underway and expected to be completed in June 2022.
	Technology Strategy	Why? Engage with Council's lead management team to ensure technology under- pins Council-wide objectives. Status Given the change in IMBT management, this project's approach is being adapted.
	Urban Aerial Mapping	Why? Council needs to renew aerial imagery in order to ensure decision making and planning is based on up-to-date and accurate GIS data. Status Work is currently underway and expected to be completed in June 2022.
	Project Moonlanding (BI dashboards and enhanced reporting)	Why? Council has a silo of data which could provide far more value to leadership (Reporting), Customer services (CRM) and the public (Digitisation) Status Consultation with an external service provider has been completed and a report with recommendations received. Due to a shortage of resources, this project is currently paused.



Media Communications

Releases

Forty-three media releases were issued this quarter, mainly picked up by local media, except for one about the decision to close Splash Planet this season which attracted national attention. Coverage from media releases was about 50 per cent positive. Topics ranged from the Splash Planet closure to updates on the Flaxmere skate plaza, Flaxmere housing, the announcement of a new supermarket for Flaxmere, the final proposal to increase the number of councillors as a result of the representation review, and updates on playgrounds, public art installations, the new museum storage facility and the regional economic development agency.

Media Coverage

There were 193 items published across various media related to Hastings District Council this quarter. The tone across this coverage was 62 per cent balanced, 34 per cent positive and four per cent negative. The closure of Splash Planet attracted the most attention - widely publicised across local and national media. Three waters reform was also dominant in coverage – like with Splash Planet - attracting national media attention on Mayor Sandra Hazlehurst's response.

The key topics of media interest (incorporating releases and media driven stories) included:

October	November	December
Splash Planet closure	Three Waters reform	SH5 speed limit decision
Three Waters	HDC and NCC debt levels	Proposed showgrounds sale
New Flaxmere supermarket	Proposal to sell showgrounds	Regional development agency
HDC adopts proposed representation	Heretaunga House demolition	Museum design plans
New Flaxmere skate plaza design	Flaxmere housing	Havelock North Christmas tree damage

Digital Communications

Social Media

Council's social media continues to grow in reach, with 341 new likes on Facebook across the quarter (22,156 followers as at 31 December), 1,605 Instagram followers and 1,839 LinkedIn followers. 262 posts including 43 videos were shared, with reach and interactions driving 160,175 engagements with the content including 11,539 clicks, with all metrics increasing on the previous quarter's results. Social media continues to be a very useful tool for sharing Council news as well as for explaining complex issues and gathering community feedback. During the quarter, Council has used social media to help gather community feedback on aquatic facilities (lane pool facilities) and Splash Planet, encourage Vibrancy Fund and Youth Councillor applications, share reminders on water restrictions, provide updates on projects and more.

The channel remains heavily weighted towards COVID-19 information and guidance, with one of our top-performing posts (up by 300% at 12,708 engagements) being the sad announcement that Splash Planet would not be able to open for the 2021/22 season. We still had great engagement with posts such as dogs available for adoption (always popular), flower baskets, Christmas activations in the city centre, a safety video about temporary pool regulations, and our 'Flight of the Kahu' video showcasing all the great projects underway across our district.

The top Facebook posts for the quarter were:

Rank	Caption	Reach	Likes and Reactions	Link Clicks	Comments	Shares
1	Aquatics Hastings will be introducing small price increases ranging from 50c to \$1 at all four Hastings pools to help cover increased operational costs	49,247	117	2,594	79	15
2	It is with great sadness that Council made the hard decision today not to open Splash Planet this summer	42,886	1,264	9,866	1,399	242
3	Sunshine and summer colours. The flower baskets are looking amazing! #hastingsproud	38,383	190	348	18	15
4	We love Cornwall Park and it's so great to hear that others that come to visit love it too. Thanks for the awesome letter Flynn! #hastingsproud	38,151	231	751	12	3
5	This is one popular little pup! Thanks to your incredible response, we are no longer accepting applications for Biggie.	34,853	525	3,009	475	32
6	We all know that keeping cool in the pool is essential during our hot Hawke's Bay summers But did you know that by law,	34,077	211	2,481	26	19
7	UPDATE - Good news! Bozi has found his forever home	30,237	463	2,149	248	39
8	Some welcome sunshine makes for dappled light coming through the spring growth on Historic Oak Avenue. #hastingsproud	29,699	234	302	7	12
9	Great news! Sasha-Bella has found her forever home	29,417	498	2,208	286	48
10	Exciting news for Flaxmere! Foodstuffs North Island and Hastings District Council today announced that a brand-new retail complex	28,966	622	3,100	173	31

Website

The HDC website has dropped further in activity from the last quarter as measured by page views (333,237 down from 367,527 in the past quarter), with new users at 147,140 (down from 161,844 new users in Q1). There has been a continued focus on improving page content including readability as well as ensuring the site is a good source of detailed information on the large number of projects underway in the district such as housing, drinking water and City Centre upgrades.

A new Flaxmere splash page was also published to help showcase the diverse range of projects underway in this community (housing, skate plaza, basketball courts) <u>https://www.hastingsdc.govt.nz/flaxmere</u>. A splash page was also created to support the promotion of the latest Hastings Proud video showcasing major projects across Hastings District. <u>https://www.hastingsdc.govt.nz/hastings-proud/</u>

The most popular pages for the quarter were:

Top News Items	1. 2. 3.	Splash Plant closed New Flaxmere New World supermarket Water restrictions
Search terms (search was used by 3.31% of users)	1. 2. 3. 4. 5.	HazMobile
Popular Pages	 1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 	Cemetery Database Collection Days Rates



Events

This quarter COVID-19 has once again had a significant impact on events resulting in the cancellation and postponement of a large number of events.

Typically the summer quarter, like spring, is full with events and we had a full schedule of events lined up which was a combination of earlier postponements and annual events. With the move to the new Protection Framework (traffic light system), we envisaged this would provide the industry with more stability to future plan events. However, the new settings have created more confusion especially where free community events are concerned. There were a total of seven cancelled events and a further 11 postponements which follows the trend from last quarter. The largest impact on the region being the cancellation of the Hawke's Bay A&P Show, cancelled for the first time in almost 80 years, and two iconic events Blossom Parade and Carols in Cornwall Park unable to proceed. Future planning for the next few months will be challenging and we anticipate further disruption to an already stressed event sector.

Forward planning with event organisers is once again our key focus to provide some confidence for events and work with key stakeholders to ensure longevity of events going forward working under the new Protection Framework.

Council-owned

8 November	Te Ara Kahikatea Pou Blessing
14 November	Rose Sunday
30 November	Flaxmere Housing – Turning of the Sod
17 December	Flaxmere Pump Track Opening



Council-sponsored (funded/supported)		
2 October	Hawke's Bay Racing Spring Carnival – Windsor Park Plate Race Day	
3 October	Ross Shield Tournament	
9 October	Waiata Māori Music Awards (virtual event only)	
16 October	Hawke's Bay Racing Spring Carnival – Livamol Classic Race Day	
20-31 October	Hawke's Bay Arts Festival – reduced programming	
4 November	Hastings City Celebration Awards	
1 December	Holly Jolly Havelock North	
4 December	Christmas in the Park (virtual event only)	
7 December	Edible Fashion Awards (virtual event only)	
11 December	East Coast Skate Jam	

Cancelled (Q2 Event Date)	
1-9 October	Fringe in the Stings
9 October	Blossom Parade
20 October	Hawke's Bay A&P Show
6 November	Havelock North Village Street Carnival
13 November	Hawke's Bay Wine Auction
26 November	Court in the Bay
18 December	Carols in Cornwall

Postponed (Q2 Event Date)	
8 October	Taste Hastings
14 October	Hawke's Bay Wine Awards
29 October	Targa Rally
5 November	Pick the Bay Expo
5-14 November	Summer FAWC!
13 November	NZ Cider Festival
13 November	Cape Kidnappers Trail Run
15 November	Mayor's Taskforce for Jobs
20 November	Urban BBQ Festival
22 November	Youth Potential Awards
14 December	Eventing the Future Conference
18 Dec – 9 Jan	Fiesta of Lights

92

Key Projects

COVID-19

The Marketing & Communications team remained heavily involved in the COVID-19 Response group, communicating the changing levels to staff as well as keeping community updated as required by national level changes. With the change from alert levels to the traffic light system, information on facilities was updated to reflect 'life at orange'. HDC continues its commitment to support the HB DHB with public messaging and is actively sharing posts related to COVID-19 and vaccination campaigns.

Drinking Water – Our Number One Priority

Communications including <u>project website pages</u>, community updates and targeted campaigns relating to projects were shared, mostly relating to the works in Eastbourne Street that will connect Waiaroha to the network once constructed.

Three Waters Reform

Councils across New Zealand were surprised by the sudden announcement by government they would mandate all councils to join the national 3-waters reform programme. HDC's <u>webpage</u> has been kept updated with the Council's position, with a focus on clearly communicating our position (what we agree with and what we disagree with). The page includes FAQs, recent news and talking points by Mayor Sandra Hazlehurst.

News that government was delaying the legislation by four months was welcomed by the Hawke's Bay councils, which came as Hastings Mayor Sandra Hazlehurst and Central Hawke's Bay Mayor Alex Walker travelled to Wellington to present the regional model at the invitation of the Government-convened Three Waters Working Group. The group was set up in November in response to deeply held concerns about the Government model by councils across New Zealand.

Housing Supply

Flaxmere Housing

An event held at the Flaxmere Town Centre officially marked the start of the infrastructure build for three new housing developments that will provide about 150 new homes to the suburb. The event was attended by Housing Minister Dr Megan Woods, along with Tukituki MP Anna Lorck, who joined Hastings Mayor Sandra Hazlehurst to turn the sod for the start of the groundworks.

Flaxmere Development

Foodstuffs North Island and Hastings District Council announced a brand new retail complex to media in November, which includes a new generation New World supermarket and retail shops to be built by Foodstuffs North Island on the vacant land earmarked for development behind the village shops. The announcement followed the revealing of a new skate plaza for the township in October, which was designed with input from Flaxmere students.

Community Engagement Activities

This quarter was a very busy period in terms of community consultations. Ten different opportunities were provided to the community to share their views on Council projects to help inform future planning.

The community was invited along to the annual open day on 27 November at the East Clive wastewater treatment plant providing visitors with a chance to get a behind-the-scenes tour of the plant and how it works.

In addition to online feedback from the wider community, HDC's Parks planning team also spent time with a group of Irongate School children to get their input into the redevelopment of the play area on Ron Giorgi III Park.

Consultations

Consultation	Description	Publish Date	Close Date
Proposed Installation of Traffic Calming Measures in Whakatū	Consultation on action plan for the Whakatū community to address public concerns about speeding and high numbers of heavy vehicles travelling through the residential area.	8/12/2021	28/02/2022
Mahora Community Plan Survey 2021	Consultation with Mahora community to develop a new community plan.	2/12/2021	28/02/2022
Raureka Reserve Management Plan amendment	Consultation on 2022 planned upgrade of St Leonards Park playground layout and play equipment for the playground and the new off-street car parking.	2/12/2021	14/01/2022
Ron Giorgi III Park Playground upgrade	Inviting input to new playground and equipment for Ron Giorgi III Park.	21/10/2021	26/11/2021
City Centre Parking Time Limits	Consultation on longer parking time limits in our city centre based on feedback from LTP consultation.	26/10/2021	26/11/2021
Proposed Reclassification of Recreation Reserve (Ngāruroro Avenue Reserve)	Hastings District Council proposes to reclassify the land in the Ngāruroro Avenue Reserve, from Recreation Reserve to Local Purpose (Public Utility) Reserve.	20/10/2021	19/11/2021
Representation Review Final Proposal	Submissions on Final Proposal for HDC representation arrangements for the 2022 elections.	20/10/2021	26/11/2021
Flaxmere Community Plan Survey 2021	Community input to update the Flaxmere Community Plan (aspirations, ideas, issues).	20/10/2021	3/12/2021
Henderson Road Transfer Station Survey	Consultation to convert Henderson Road site from a refuse transfer station into a resource recovery centre.	4/10/2021	5/11/2021
Hastings Youth Survey 2021	Consultation to help shape the future for youth in Hastings.	23/09/2021	30/11/2021

Awards and Recognition

Events Venues Association of New Zealand (EVANZ) Awards

Winner – Small Venue of the Year (announced November 2021)

Awaiting Outcome:

Keep New Zealand Beautiful Awards (final judging postponed to 2022 due to COVID-19) Finalist - Most Beautiful Small City – Hastings

2022 New Zealand Bridges Awards (winners announced March 2022)

Finalist - Excellence in Asset Management & Maintenance - Best practice and innovation in asset management and maintenance - Bridge Maintenance and Renewal Forecasting Tool – (Hastings District Council & WSP)



Acronyms, Terms and Māori Translations

Acronyms	
AWPT	Area Wide Pavement Treatment
BAU	Business As Usual
BBHB	Basketball Hawke's Bay
BBNZ	Basketball New Zealand
BCA	Building Consent Authority
CACTUS	Combined Adolescent Challenge Training Unit
CBD	Central Business District
ССС	Code of Compliance Certificate
CDEM	Civil Defence Emergency Management
СНР	Community Housing Provider
CMS/RAMM	Central Management System/Road Asset Maintenance Management
CRM	Customer Request Management
DWSNZ	Drinking Water Standards of New Zealand
EOTC	Education Outside the Classroom
ESG	Executive Steering Group
FENZ	Fire and Emergency New Zealand
FOH	Functions on Hastings, Toitoi, Hawke's Bay Arts and Events Centre
HBAL	Hawke's Bay Airport Limited
HBCFCT	Hawke's Bay Community Fitness Centre Trust
HBMT	Hawke's Bay Museums Trust

Acronyms	
HBRC	Hawke's Bay Regional Council
HPUDS	Heretaunga Plains Urban Development Strategy
HTST	Heretaunga Tamatea Settlement rust
JFH	Jobs for Heretaunga
КО	Kāinga Ora
LGOIMA	Local Government Official Information and Meetings Act 1987
LEOTC	Learning Experiences Outside the Classroom
LTP	Long Term Plan
MBIE	Ministry of Business Innovation and Employment
MGG	Matariki Governance Group
MSD	Ministry of Social Development
N4N	Nourished for Nil
NCC	Napier City Council
NZTA	New Zealand Transport Authority
PDS	Project Definition Sheet
PGF	Provincial Growth Fund
RMP	Reserve Management Plan
RSE	Recognised Seasonal Employer
RTA	Residential Tenancy Act
SEO	Search Engine Optimisation

Acronyms	
ΤΑΝΚ	Tūtaekuri, Ahuriri, Ngāruroro and Karamū – management of freshwater in the greater Heretaunga catchments
WMMP	Waste Management and Minimisation Plan
YTD	Year To Date

Terms	
Assets	An item of property owned by a person or company, regarded as having value and available to meet debts or commitments
Capital Spend (Expenditure)	Funds used by a company to acquire, upgrade, and maintain physical assets such as property, plants, buildings, technology, or equipment
Columbarium Wall	A place for the respectful and usually public storage of urns, holding a deceased's cremated remains
Cosplay	Costume play (designed to portray a character)
Defects	A warranty period
Depreciation	A reduction in the value of an asset over time, due in particular to wear and tear
Enterprise Systems	Large-scale enterprise software packages that support business processes, information flows, reporting, and data analytics in complex organisations
FoodEast	Hawke's Bay Food Innovation Hub
Hog Fuel	Wood chips or shavings, residue from sawmills, etc. used as a boiler fuel
Kāinga Ora	A Crown entity set up under the Käinga Ora Homes and Communities Act 2019. It brings together the Kiwibuild Unit, Housing New Zealand and its subsidiary. It has two key roles: public housing landlord and partnering with the development

Terms	
	community, Māori, local and central government and others on urban development projects.
Leachate	A liquid produced by precipitation coming in contact with waste and infiltrating through landfills, seeps through the sides and bottoms of the landfill
Manga	Comics or graphic novels which originate from Japan that conform to a specific style
Residual Risk	The amount of risk associated with an action or event remaining after natural or inherent risks have been reduced by risk controls
Revenue	The income generated from normal business operations
Procurement	The process of finding and agreeing to terms, and acquiring goods, services, or works from an external source, often via a tendering or competitive bidding process
Statement of Intent	Local Government Act requirement for Council Controlled Organisations

Māori Translations	
Kaumātua	Elders in the Māori community
Manaaki	Hospitality
Rohe	Area
Taonga	Treasure
Tīkanga	Formality/Custom
Wharekai	Dining hall



List of Appendices

- 1. Infometrics Hastings District Quarterly Economic Monitoring Report
- 2. Hastings Economic Development Quarterly Update
- 3. Infometrics Hastings District Annual Economic Profile 2021
- 4. Full Strategic Risk Register
- 5. Contract Summary and Trends
- 6. Contract Indicators
- 7. Contract Schedule
- 8. HDC Projects Master List
- 9. HDC Forward Works Programme



List of Appendices

- 1. Infometrics Hastings District Quarterly Economic Monitoring Report
- 2. Hastings Economic Development Quarterly Update
- 3. Infometrics Hastings District Annual Economic Profile 2021
- 4. Full Strategic Risk Register
- 5. Contract Summary and Trends
- 6. Contract Indicators
- 7. Contract Schedule
- 8. HDC Projects Master List
- 9. HDC Forward Works Programme

Overview of Hastings District

The Hastings District economy grew 5.7%pa in the year to September 2021, according to Infometrics provisional GDP estimates. In comparison, the Hawke's Bay economy grew 5.3%pa and the national economy 3.7%pa. Activity in Hastings the September 2021 quarter was 2.0%pa lower than in 2020 reflecting the impact of the August 2021 lockdown. Infometrics estimates that 67% of Hastings' workers were able to work under Level 4 lockdown, either remotely or as essential workers, compared with 63% nationally. This is influenced by the number of workers in agricultural and food processing which were deemed essential. Ð.

Hastings is benefitting from strong agricultural export prices which, along with robust employment growth, are sustaining consumer spending. The value of electronic card transactions in Hastings grew 9.0%pa in the September 2021 year ahead of 6.6%pa growth across Hawkes Bay region and 4.7%pa nationally.

Employment of Hastings residents grew 2.0%pa in the September 2021 year, bringing the unemployment rate down to an historical low of 3.7% for the September 2021 year. Between the September 2020 and September 2021 quarters, there has been job growth across a wide range of sectors with the greatest gains in construction, healthcare, and manufacturing.

House price inflation is a concern for people wanting to get on the property ladder. The Hastings population grew 1.1%pa in the June 2021 year which, coupled with falling house sales, contributed to 40%pa growth in house values in the September 2021 quarter. House price inflation has been running at double digits since the December 2019 quarter, but the September 2021 quarter result is a new high. The good news is that residential consents are responding to population growth. The 203 residential consents issued in the September 2021 quarter (mainly the result of a spike in retirement village unit consents) was well above the 10-year average of 92, and contributed to 13%pa growth in residential consents in the September 2021

Indicator	Hastings District	Hawke's Bay Region	New Zealand
Annual Average % change			
Gross domestic product (provisional)	5.7 %	5.3 % 🔺	3.7 %
Traffic flow	10.1 %	9.3 %	7.1 %
Consumer spending	9.0 %	6.6 % 🔺	4.7 %
Employment (place of residence)	2.0 %	2.6 %	0.6 %
Jobseeker Support recipients	11.0 % 🔺	10.5 %	15.0 %
Tourism expenditure	22.6 % 🔺	14.8 % 🔺	4.2 %
Health enrolments	0.7 % 🔺	1.1 % 🔺	1.1 %
Residential consents	12.8 % 🔺	10.8 %	25.4 %
Non-residential consents	59.1 % 🔺	46.5 %	10.3 %
House values *	39.8 % 🔺	37.1 %	29.5 %
House sales	-4.7 % 🗸	-2.8 % 🗸	21.6 %
Car registrations	18.5 % 🔺	25.0 %	8.5 %
Commercial vehicle registrations	41.0 % 🔺	29.2 %	13.0 %
Level			
Unemployment rate	3.7 %	3.9 %	4.2 %


- GDP in Hastings District was provisionally up 5.7% for the year to September was higher than in New Zealand (3.7%). 2021 compared to a year earlier. Growth
- Provisional GDP was \$4,776 million in Hastings District for the year to September 2021 (2020 prices) Annual GDP growth in Hastings District peaked at 7.9% in the year to June 2021.

Annual GDP growth in Hastings District peaked at 7.

National overview

This latest economic setback has pulled down annual economic activity, with growth slowing from 4.2%pa higher over the 12 months to June 2021 to growth of 3.7%pa in the 12 months to September 2021. Although the supply of goods and services has been constrained, demand continues to be strong, causing rising inflationary pressures and intense labour market tightness that will persist into 2022, with the New Zealand economy still showing resilience in the face of the The Delta lockdown and extended economic restrictions in Auckland dragged economic activity in the September quarter lower. Provisional estimates from Infometrics point to a 3.7% fall in national economic activity in the September quarter compared to September 2020, with a strong six-week stint before the Delta lockdown softening the economic blow. The economy has started to bounce back from the Level 4 hit, but this bounce is more subdued than after the original lockdown pandemic

Traffic flow



Highlights for Hastings District

Traffic flows in Hastings District increased by 10.1% over the year to September 2021. This compares with an increase of 7.1% in New Zealand.

National overview

Traffic activity fell 14%pa in the three months to September 2021, as Level 4 and 3 restrictions kept motorists off the roads and limited freight movements. This fall in quarterly traffic flows saw annual flows grow at a slightly slower pace of 7.1%, as the weakness in the September quarter, and the weakness in the June 2020 quarter, throw traffic volume comparisons around. Some of the recent traffic falls in tourist hotspots undercook the decline, given current activity is being compared to a lower base given the pandemic. Strong traffic growth in the North Island last year is also exacerbating the drop in traffic in the September 2021 quarter. Looking ahead, construction and export strength will bolster freight activity, although supply chain restrictions and still-low tourism activity will counteract some of this strength.

 \sim



Electronic card consumer spending in Hastings District as measured by Marketview, increased by 9% over the year September 2021 compared to the previous year. This compares with an increase of 4.7% in New Zealand. ð

National overview

The Delta lockdown delayed a net \$1.2b in card spending in the September quarter, an 8.5% drop from the rebounding September 2020 quarter and nearly 6% below a pre-pandemic September. Marketview card spending data also shows that again, metro regions and tourism hotspots have been hit hardest, with Auckland, Otago, Wellington, and the West Coast all seeing steeper spending falls. Prior to the Delta lockdown in late August, strong demand and spending was apparent, with spending across New Zealand sitting 4.7% higher on average than pre-pandemic. Although spending bounced back at Level 2, extended restrictions, COVID-19 in the community, and lower consumer confidence are likely to limit the speed and size of the spending bounce

Employment (place 9 residence



Highlights for Hastings District

- Employment for residents living in Hastings District was up 2% for the year to September 2021 compared to a year earlier. Growth was higher than in New Zealand (0.6%).
- An average of 42,041 people living in Hastings District were employed in the year to September 2021

Annual employment growth for Hastings District residents peaked at 4.5% in the year to March 2018

National overview

The labour market remains incredible hot, with unemployment falling to record lows as employment rises fast. Filled jobs by residences rose 3.1% in the September 2021 quarter, the fastest rate in nearly four years. This strength in employment has bolstered employment on average over the 12 months to September to sit 0.6% higher than a year earlier. Healthcare, construction, professional services and the public sector all continue to drive higher employment, but gains are being seen across the board. Pay rates are heading higher, job ads remain high, and firms report the most difficult period to find staff, across the highest levels of job turnover, since the 1970s. Labour market pressures are intense and set to continue, with across the board. skills shortage increasing in scale and scope.

Infometrics

ω



- Jobseeker Support recipients in Hastings District in the year to September 2021 increased by 11% compared with previous year. Growth was lower relative to New Zealand (15.0%).
- An average of 3,267 people were receiving a Jobseeker Support benefit in Hastings District in the 12 months ended September 2021. This compares with an average of 2,324 since the start of the series in 2012.

National overview

pre-pandemic Jobseeker Support recipient growth over the last year has slowed further to 15%pa (down from over 27%pa reported last quarter). The downwards trend in benefit support has recommenced, with the tight labour market helping to get people into jobs. However, there were still 193,600 Jobseeker Support recipients at the end of September 2021, nearly 51,000 more than Improving Jobseeker Support levels suffered a setback during the Delta lockdown, with nearly 6,800 more people on this benefit at the end of September compared to pre-Delta (a 3.6% boost). This setback erased around four months of falling Jobseeker Support improvements. However, the sustained fall in benefit numbers throughout 2021 means that average

Unemployment rate



Highlights for Hastings District

- earlier. The annual average unemployment rate in Hastings District was 3.7% in September 2021, down from 4.6% 12 months
- The unemployment rate in Hastings District was lower than in New Zealand (4.2%) in September 2021
- Over the last ten years the unemployment rate in Hastings District reached a peak of 8.0% in June 2013

National overview

The unemployment rate plunged further to 3.4% on a seasonally adjusted basis in the September quarter. This unemployment rate is the equal lowest on record (since 1986), in line with the December 2007 result ahead of the Global Financial Crisis. Underutilisation has also fallen to a 14-year low of 9.2%, underscoring the intense heat in the labour market. The labour cost index grew 2.4%pa, as the tight labour market is forcing employers to pay more to attract and retain staff. However, labour costs are still rising slower than pre-pandemic levels and are certainly slower than the 4.9%pa inflation recorded in September

4



- Hastings District total dairy payout for the 2020/2021 season is estimated to have been approximately \$33 8 million.
- Hastings District's dairy payout for the 2021/2022 season is expected to be approximately \$35 million, \$2 million higher than last season, assuming that production levels from last season are maintained.
- The total dairy payout for New Zealand is estimated to have been approximately \$13,537 million in the 2020/2021 season, and is expected to be \$1,148 million higher in the 2021/2022 season.

National overview

Strong demand and more limited supply has sent dairy prices spiralling upwards. Fonterra has revised their midpoint farmgate milk price to \$8.40/kgms, which would be a record-equalling pay-out. Milk production remains high, despite slowing growth in recent times and coupled with the higher milk price means that the total pay-out could total more than \$16.2b in the 2021/22 season, more than \$1.5b higher than the 2020/21 season. Our internal estimates suggest that the farmgate milk-price could go 10c/kgms higher, although were still early in the stronger milk price will be farmgate milk-price could go 10c/kgms higher. important for farmers facing higher input costs, with feed costs sitting around 43%pa higher over the last 12 months

Tourism expenditure



Highlights for Hastings District

- Total tourism expenditure in Hastings District increased by 22.6% in the year to September 2021. This compares with an increase of 4.2% in New Zealand.
- Total tourism expenditure was approximately \$179 million in Hastings District during the year to September which was up from \$146 million a year ago. r 2021

National overview

. .

Visitor spending over the 12 months to September 2021 was sitting 4.2% higher than a year earlier, given the strength in domestic tourism activity over 10 of those 12 months. However, relative to 2019 (pre-pandemic) levels, tourism spending is still down nearly 8%, with over \$1b less being spent. The Eastern and Northern parts of the North Island continue to have the strongest regional tourism activity, as domestic tourists concentrate their trips nearer to home. The popping of the Trans-Tasman bubble has deflated expectations for stronger tourism activity until into the new year, and all eyes are now on how confident Kiwis are feeling to spending over summer, with COVID-19 now in the community.

СЛ



- The number of people enrolled with a primary health organisation in Hastings District in the year to September increased by 0.7% compared with previous year. Growth was lower relative to New Zealand (1.1%). 2021
- An average of 82,722 people were enroled with primary healthcare providers in Hastings District in the 12 months ended September 2021. This compares with an average of 78,921 since the start of the series in 2014.

National overview

Population growth continues to slow even further, as annual net international migration drops into the hundreds not tens of thousands. Health enrolments, a proxy for population growth, rose 0.8%pa in the September 2021 quarter, a further slowdown. This growth is the slowest in seven years, and comes as the population continues to age and MIQ limits restrict inbound migration. Recent Stats NZ subnational population estimates back up these slowing trends, and also highlight the sustained focus of regional migration into provincial centres and out of metro areas.

Residential consents



Highlights for Hastings District

- A total of 203 new residential building consents were issued in Hastings District in the September 2021 quarter compared with 183 in the same quarter last year.
- On an annual basis the number of consents in Hastings District increased by 12.8% compared with the same 12-month period a year ago. This compares with an increase of 25.4% in New Zealand over the same period.

National overview

Residential consents continue their record climb, with 47,331 consents issued over the 12 months to September 2021 – another new record high, up 25% on the same period a year earlier. Townhouses continue to rise, becoming a larger portion of consents. Recently announced bipartisan policy will make townhouse consents even easier, with consents for three dwellings on an individual property no longer requiring additional resource consent. Despite record consents, capacity constraints in the industry will make translating rising building intentions into actual activity more difficult. Migration forecasts are now higher because of the 2021 Resident Visa, making underlying demand stronger, keeping expectations of consents stronger for longer

σ



- September 2021. Non-residential building consents to the value of \$204.6 million were issued in Hastings District during the year ð
- The value of consents increased by 59.1% over the year to September 2021. By comparison the value of consents increased by 10.3% in New Zealand over the same period.
- Over the last 10 years, consents in Hastings District reached a peak of \$204.6 million in the year to September 2021.

National overview

The value of non-residential consents climbed 10% over the year to September 2021. However, we have begun to see more softness these last few months, particularly in Auckland, as lockdown makes firms more likely to delay large investment decisions until they have some more certainty. Non-residential building consents in the September quarter alone were up by only 2.2%. We don't expect this weakness is likely to be an abandonment of consents, but rather a deferral until a more normal level of activity returns. Public consents remain strong, up 30% over the year. Private consents comparatively are starting to soften, up a modest 4.0% in the same period

House values



Highlights for Hastings District

- The average current house value in Hastings District was up 39.8% in September 2021 compared with a year earlier Growth outperformed relative to New Zealand, where values increased by 29.5%.
- The average current house value was \$854,177 in Hastings District in September 2021. This compares with \$970,174 in New Zealand.

National overview

House values continue to grow, up 30% on average over the year to September 2021. House price inflation continues to trend upwards and remains widespread across the country. The limited supply of housing remains a considerable contributor to the growing prices. These record high prices remain the result of low property availability, coupled with strong demand driven by low interest rates. However, growing inflation concerns have resulted in the Reserve Bank lifting the official cash rate, with further rate raises likely to come. Increasing interest rates, coupled with harsher loan-to-value ratio official cash rate, with further rate raises likely to come. Increasing interest rates, coupled with harsher loa restrictions, and likely incoming debt-to-income restrictions will help to flatten price growth going forward

 $\overline{}$



- House sales in Hastings District in the year to September 2021 decreased by 4.7% compared with the previous year. Growth underperformed relative to New Zealand, where sales increased by 21.6%.
- A total of 1,094 houses were sold in Hastings District in the 12 months ended September 2021. This compares with the ten year average of 1,119.

National overview

House sales over the year to September 2021 are up 22%. However, despite the strong annual result, in recent months sales have begun to soften, being impacted by both a limited supply of housing and COVID restrictions. The impact of COVID restrictions is most apparent in Auckland. Sales in Auckland over the September quarter have fallen by 24% in those three months compared to a year earlier. However, these latest lockdowns make it difficult to identify how much of the recent softening in sales is driven by COVID restrictions and how much is a being driven by supply issues – which will remain once restrictions are lifted

Car registrations



Highlights for Hastings District

- The number of cars registered in Hastings District increased by 18.5% in the year to September 2021 compared with the previous 12 months. Growth was higher than in New Zealand (8.5%).
- year average of 2,511. A total of 2,913 cars were registered in Hastings District in the year to September 2021. This compares with the ten

National overview

. .

The nationwide lockdown in August was a blow to car sales that have otherwise been booming, which limited car sales. However, strong growth over the rest of the year means that total car registrations still grew 8.5%pa in the 12 months to September. Ongoing restrictions in the upper North Island appear to be slowing sales but nowhere near to the degree that happened during the original COVID-19 outbreak. New car registrations have been performing better than used cars, with this trend appearing to be driven largely by available supply. Rental car registrations have recovered slightly, but tight border controls and ongoing lockdowns are still severely limiting rental vehicle demand.

Infometrics

 $^{\circ\circ}$



- The number of commercial vehicles registered in Hastings District increased by 41% in the year to September compared with the previous 12 months. Growth was higher than in New Zealand (13.0%). 2021
- A total of 1,125 commercial vehicles were registered in Hastings District in the year to September 2021. This is higher than the ten year annual average of 829.

National overview

The recent lockdown was merely a blip for commercials registrations, and annual registrations are now sitting 13% higher than in 2020. More recent commercial registrations data also supports this trend of resilience. Strong construction activity continues to support solid demand for commercial vehicles. General road freight has been supported by strong domestic spending and very low unemployment. Some buyers are also bringing forward commercial vehicle purchases ahead of the introduction of fees for higher-emitting vehicles in April next year, which is particularly the case for light commercials.

9

Building Consents

dwellings is the measure for residential consents. buildings and alterations. Building consents data is sourced from Statistics New Zealand. The number of residential consents issued for new dwellings is the measure for residential consents. For non-residential consents, the measure is the value of both new

Consumer Spending

The consumer spending data is sourced from Marketview. It measures total electronic card spending using spending through the Paymark network and adding to it an estimate of non-Paymark network spending using the pattern of BNZ card holder spending at non-Paymark retailers. For further breakdown of the data by storetype and other variables contact Marketview

Employment (place of residence)

months, with previous quarters being backcasted using the percentage change in the quarterly Business Data Collection dataset published by Statistics New Zealand. Employment data is based off a range of Stats NZ employment datasets, and represents the number of filled jobs, based on the area of residential address for the employee (rather than workplace address). This place of residence location means that the employment series reflects trends in employment of an area's residents, which may be different to trends in employment at businesses in an area, particularly when there are strong commuting flows. The most recent quarter is based off the average of Monthly Employment Indicator (MEI) filled Jobs from Statistics New Zealand for the past three

Gross Domestic Product

quarters is based on a model which uses the various partial economic indicators presented in this report as inputs. Estimates of GDP for these most recent quarters are provisional until Infometrics updates its annual GDP series in the Regional Economic Profile at the beginning of each year. Gross domestic product is measured in 2020 dollar terms. Gross Domestic Product is estimated by Infometrics. A top-down approach breaks national industrial production (sourced from production based GDP measures published by Statistics New Zealand) to TA level by applying TA shares to the national total. Each TA's share of industry output is based on labour market data from LEED. GDP growth in recent

Health Enrolments

Health enrolments are sourced from the Ministry of Health. They record the number of people in each area who are enrolled with a Primary Health Organisation (PHO). Enrolment is voluntary, but most New Zealanders enrol at a general practice for health reasons and for the benefits of enrolment, such as cheaper doctors' visits and reduced costs of prescription medicines. Changes to how the Ministry of Health recorded this data led to Infometrics revising our approach to health enrolment figures for the March 2019 Quarterly Economic Monitor onwards. Our new approach completely revises our timeseries of health enrolments, so care should be taken when comparing the March 2019 report with previously downloaded reports.

Previously, the data provided was only for those people whose addresses are able to be accurately recorded by the Ministry of Health. We have now switched to breaking down TA-level health enrolments based on trends in stated health enrolments by area, to ensure that the total number of enrolees published in the Monitor align with the national-level figures published by the Ministry of Health. A new system for classifying and recording health enrolment addresses from March 2019 onwards by the Ministry means significantly higher numbers of unallocated enrolees, resulting in the need to the need to the second review our model

House Sales

The number of house sales is sourced from REINZ. The indicator measures the number of house the sale becomes unconditional. The unconditional date is the date when all the terms of an agree satisfied and the sale and purchase can proceed to settlement. ouse sales at the point when agreement have been

House Values

House values (dollar value) are sourced from CoreLogic. The levels quoted in the report are average values for the e quarter

Infometrics

10

In July 2013 the New Zealand's welfare system changed to better recognise and support people's work potential. As part of this the Jobseekers Support benefit was introduced. This benefit is for people who can usually look or prepare for work but also includes people who can only work part-time or can't work at the moment, for example, because they have a health condition, injury or disability.

Data presented for the September 2013 quarter onwards is provided by the Ministry of Social Development (MSD). Data prior to September 2013 are Informetrics estimates based on re-grouping pre-July 2013 benefit categories to be consistent with the post-July 2013 benefit categories. The pre-July 2013 benefit categories used to estimate the number of Jobseekers Support recipients are: Unemployment Benefit and Unemployment Benefit Hardship; Unemployment Benefit Training and Unemployment Benefit Hardship; Sickness Benefit and Sickness Benefit Hardship; Domestic Purposes Benefit - Sole Parent (if youngest child is 14 or over); Women Alone and Widow's Benefit (without children or with children 14 or over)

Tourism Expenditure

New Tourism Electronic Card Transactions (TECTs) are an interim replacement for the Monthly Regional Tourism Estimates (MRTEs). We have removed our previous timeseries of MRTEs and published the three annual snapshots provided in the TECTs. The TECTs reflect the expenditure for all electronic card transactions (ECTs) in New Zealand related to tourism. Marketview use a base of spending on the Paymark network (approximately 70 per cent of total ECT spend) to scale up to total ECT spend.

Traffic Flow

Traffic flow growth rates are calculated from the number of vehicles passing Zealand Transport Agency. Each of the sites has been mapped to a territorial approximately 110 sites monitored by New authority.

Unemployment Rate

Regional level unemployment rates are sourced from Statistics New Zealand's Household Labour Force Survey. Trends in the number of Jobseekers are used to break down regional unemployment rates to TA levels. The TA level unemployment rates are benchmarked on census following the release of each census. To reduce volatility the unemployment rate is presented as an average for the last four quarters.

Vehicle Sales

Car and commercial vehicle sales data are sourced from New Zealand Transport Authority. Sales are based on new registrations which include the first time registration of new vehicles and used vehicles imported from overseas.

Weekly Rents

Rents (\$ per week) are sourced from monthly data provided by MBIE and averaged across each quarter or year using weighted geometric means. Rental data pertains to averages from data collected when bonds are lodged and does not control for specifications of the home (eg. size, number of bedrooms, age of home, etc).

Infometrics

www.hastingsnz.com	ANNUAL AVERAGE UNEMPLOYMENT RATE DECEMBER 2021 B.2% DEC 2020 50%	Car Registrations	Residential Consents 1.2% HASTINGS 24%	House Values	ANNUAL AVERAGE % CHANGI	Hasting Quarter
Source: Infometrics	Employment PASTINGS	Commercial Vehicle Registrations 45.7% HASTINGS 25.4%	CONSENTS Non-residential Consents 59.6% HASTINGS 16.2%	Tourism Expenditure 15.7% HASTINGS 3.9%	ANNUAL AVERAGE % CHANGE FOR YEAR TO DECEMBER 2021 Gross Domestic Product (provisional) 7.4% 7.4% 5.5% NZ Consumer Spending 10.4% HASTINGS 5.0% NZ	Hastings District Conomic Development Quarterly Update

Economics put simply

Intometrics

Hastings District



Downloaded: 31 January 2022



ITEM 10

Infometrics

_

Hastings District Annual Economic Profile

2021

PAGE 121

 \sim

ECONOMY

The New Zealand economy in 2021

The New Zealand economy contracted 1.2% in the March 2021 year, following revised 2.2%pa growth in the year 2020 year. The March 2021 year captures the initial turmoil of COVID-19 in New Zealand, including the vast majority of the Level 4 lockdown in April 2020. The period also includes the August 2020 Auckland outbreak and resulting Level 3 restrictions, as well as further Auckland restrictions in February and March 2021.

The 1.2% fall in economic activity in the 2021 year was slightly less of an economic blow than the 1.3% experienced in 2009 as the Global Financial Crisis (GFC) hit. New Zealand's economic response to COVID-19 has been different, with substantial fiscal spending support and incredibly accommodative monetary policy with record-low interest rates fa

growth. Retail trade also helped limit the economic blow, with higher spending on groceries and more spending on goods in New Zealand as households direct their holiday funds into other areas. Unsurprisingly for a health crisis, the health care and social assistance sector also helped bolster activity. administration and safety industry as the largest positive contributor to growth in 2021. Expanded work with MIQ, administering the Wage Subsidy, and more work across government has contributed to this A need to expand the public sector to support New Zealand through COVID-19 has seen the public

tourism hit the transport sector particularly hard, with a 20% collapse in activity. Administrative and support services also fell, as travel agency work plummeted. However, 11 out of 19 headline sectors experienced a contraction in activity. The collapse of international

The fall in economic activity is many sectors of the economy was largely due to the re at higher Alert Levels. For example, the contraction in construction output was due to at higher Alert Levels, with workers having to stay home. to the inability to build

resources are reallocated across New Zealand. sectors have seen considerable increases in their workforce, Employment activity held up better, with a limited 0.1% increase in the number of filled jobs across New Zealand. The Wage Subsidy enabled businesses to keep more workers employed than otherwise. Som , and others have seen ۱ large drops, as . Some

The economy showed stronger signs towards the end of the 2021 year, with expectations for better activity to be reported for the 2022 year.





New Zealand

-1.2%



ω

Hastings District Annual Economic Profile 2021

This section measures economic performance in Hastings District during the year to March 2021 and previous years. All GDP estimates are measured in constant 2021 prices.

How fast has Hastings District's economy grown?

Figure 2: Annual average GDP growth, 2001-2021

Hastings District Annual Economic Profile 2021



torg

2020

1027

2019

2020

2021



This section describes the structure of the economy in terms of the broad sectors of primary industries, goods-producing industries, high-values services and other services. Primary industries make direct use natural resources. They extract or harvest products from the earth. Goods-producing industries produce manufactured and other processed goods. High-value services include the higher value-adding, knowledge-based service industries. More detail of the sectors is given in the technical appendix. <u>o</u>f

What is the industrial structure of Hastings District's economy?



	Hasting	Hastings District	New Zealand	aland
Industry	Level	Share of total	Level	Share of total
Manufacturing	\$637m	13.4%	\$30,248m	9.3%
Agriculture, Forestry and Fishing	\$521m	11.0%	\$17,030m	5.2%
Health Care and Social Assistance	\$423m	8.9%	\$20,217m	6.2%
Construction	\$320m	6.7%	\$21,578m	6.6%
Rental, Hiring and Real Estate Services	\$300m	6.3%	\$21,591m	6.6%
Professional, Scientific and Technical Services	\$259m	5.5%	\$28,779m	8.8%
Retail Trade	\$253m	5.3%	\$17,105m	5.2%
Wholesale Trade	\$211m	4.4%	\$16,581m	5.1%
Public Administration and Safety	\$171m	3.6%	\$15,570m	4.8%
Electricity, Gas, Water and Waste Services	\$153m	3.2%	\$8,804m	2.7%
Financial and Insurance Services	\$144m	3.0%	\$18,745m	5.7%
Education and Training	\$142m	3.0%	\$11,730m	3.6%
Transport, Postal and Warehousing	\$140m	3.0%	\$11,507m	3.5%
Administrative and Support Services	\$102m	2.1%	\$5,577m	1.7%
Accommodation and Food Services	\$74.8m	1.6%	\$6,405m	2.0%
Other Services	\$57.3m	1.2%	\$5,615m	1.7%
Arts and Recreation Services	\$25.1m	0.5%	\$3,984m	1.2%
Information Media and Telecommunications	\$21.8m	0.5%	\$12,158m	3.7%
Mining	\$3.77m	0.1%	\$3,378m	1.0%
Owner-Occupied Property Operation	\$440m	9.2%	\$25,112m	7.7%
Unallocated	\$359m	7.5%	\$24,586m	7.5%

PAGE 125



Table 2: GDP by 54 industries, 2021				
	Hastings District	istrict	New Zealand	land
Industry	Level (Share of total	Level	Share of total
Health Care & Social Assistance	\$423m	8.9%	\$20,217m	6.2%
Property Operators & Real Estate Services	\$256m	5.4%	\$20,779111 \$18.164m	5.6%
Wholesale Trade	\$211m	4.4%	\$16,581m	5.1%
Horticulture & Fruit Growing	\$199m	4.2%	\$1,638m	0.5%
Construction Services & Hunting	\$171m	3.6%	\$11,036m	3.4%
Central Gov Admin, Defence & Safety	\$145m	3.0%	\$13,720m	4.2%
Education & Training	\$142m	3.0%	\$11,730m	3.6%
Other Store & Non Store Retailing	\$131m	2.8%	\$9,631m	3.0%
Electricity & Gas Supply	\$113m	2.4%	\$7,272m	2.2%
Beverage & Tobacco Product Manu	\$113m	2.4%	\$2,640m	0.8%
Finance	\$112m	2.4%	\$12,476m	3.8%
Administrative & Support Services	\$102m	2.1%	\$5,57/m	1./%
Heavy & Civil Engineering Construction	\$85.3m	1.8%	\$5.815m	1.8%
Meat & Meat Product Manufacturing	\$83.0m	1.7%	\$2,365m	0.7%
Supermarket & Specialised Food Retailing	\$81.0m	1.7%	\$5,098m	1.6%
Sheep, Beet Cattle & Grain Farming	\$78.9m \$74.8m	1./%	\$3,315m \$6.405m	1.0%
Road Transport	\$73.8m	1.6%	\$4.621m	1.4%
Machinery & Other Equipment Manu	\$66.9m	1.4%	\$4,270m	1.3%
Postal, Courier & Warehousing Services	\$64.3m	1.4%	\$5,882m	1.8%
Duilding Construction	357.3m	1.2%	\$4,7∠7111 \$5.615m	1.4%
Forestry & Logging	\$55.1m	1.2%	\$2,039m	0.6%
Rental & Hiring Services	\$43.5m	0.9%	\$3,427m	1.1%
Fabricated Metal Product Manufacturing	\$43.5m \$40.3m	0.9%	\$2,555m \$2.376m	0.8%
Water, Sewerage & Waste Services	\$39.6m	0.8%	\$1,532m	0.5%
Local Government Administration	\$26.9m	0.6%	\$1,849m	0.6%
Auxiliary Finance & Insurance Services	\$25.8m	0.5%	\$3,415m	1.0%
Wood Product Manufacturing	\$23.3m	0.5%	\$1.762m	0.5%
Furniture & Other Manufacturing	\$21.6m	0.5%	\$950m	0.3%
Textile, Leather, Clothing, Footwear Manu	\$20.6m	0.4%	\$703m	0.2%
Dairy Cattle Farming	\$18.0m	0.4%	\$6,461m	2.0%
Inionitation Media Services	\$13.1m	0.3%	\$1.386m	0.4%
Poultry, Deer & Other Livestock Farming	\$11.6m	0.2%	\$462m	0.1%
Basic Chemical & Chemical Product Manu	\$10.3m	0.2%	\$1,818m	0.6%
Fishing & Aquaculture	\$10.2m	0.2%	\$500m	0.2%
r olymer ribuduct & Nabber ribuduct Manu Telecomms, Internet & Library Services	\$8.50m	0.2%	\$8.801m	2.7%
Transport Equipment Manufacturing	\$6.85m	0.1%	\$1,571m	0.5%
Insurance & Superannuation Funds	\$5.81m	0.1%	\$2,855m	0.9%
Mining	\$4./9m \$3.77m	0.1%	\$661m	1.0%
Dairy Product Manufacturing	\$3.77m	0.1%	\$1 800m	0.6%
Rail. Water. Air & Other Transport	\$2.23m	0.0%	\$1.004m	0.3%
Primary Metal & Metal Product Manu	\$1.35m	0.0%	\$727m	0.2%
Seafood Processing	\$0.79m	0.0%	\$501m	0.2%
Petroleum & Coal Product Manufacturing	\$0.00m	0.0%	\$1,421m	0.4%
Owner-Occupied Property Operation	\$440m	9.2%	\$25,112m	7.7%
	meces	/.5%	\$24,586m	/.5%

Infometrics

 ∞

Attachment 2

Which broad industries made the largest contribution to economic growth?

Although an industry may be growing rapidly, if it is small relative to a region's total economy its contribution to overall GDP growth may also be small. This section therefore investigates which broad industries made the largest contribution to the overall growth of Hastings District's economy taking into account their relative sizes.

- Agriculture, Forestry and Fishing made the largest contribution to overall growth in Hastings District between 2020 and 2021. The industry grew by 7.6% over the year and contributed 0.80 percentage points to the district's total growth of 3.1%.
- The next largest contributor was rental, hiring and real estate services (0.54 percentage points) followed by manufacturing (0.32 percentage points).
- The largest detractor from growth over the year was Construction which declined by 3.2% and contributed -0.23 percentage points to the total growth of 3.1%. Transport, Postal and Warehousing (-0.12 percentage points) was the next largest detractor.

-
в
ĉ
A
NZ
Ë
Ŧ
ß
Ē
d
st
Si
2
- Re
ed by
ž
~ П
6 point c
Ħ
9
Ē
ontributio
<u>i</u>
đ
5
р ю
No.
able 3: ANZSIC 1-digit industries ranked by % point contribution to GDP growth, 2020-2021
, 2
020
2
121

				% point	
	Industry	2020	2021		Annual Growth
Agriculture, Forestry and Fishing		484	521	0.80%	7.6%
Rental, Hiring and Real Estate Services		275	300	0.54%	9.0%
Manufacturing		622	637	0.32%	2.3%
Retail Trade		238	253	0.31%	6.0%
Health Care and Social Assistance		409	423	0.30%	3.4%
Public Administration and Safety		158	171	0.30%	8.7%
Professional, Scientific and Technical Services		250	259	0.21%	3.9%
Wholesale Trade		203	211	0.19%	4.2%
Administrative and Support Services		94	102	0.16%	7.8%
Financial and Insurance Services		142	144	0.03%	1.1%
Electricity, Gas, Water and Waste Services		152	153	0.03%	0.8%
Mining		4	4	-0.01%	-6.8%
Other Services		58	57	-0.01%	-1.0%
Accommodation and Food Services		76	75	-0.02%	-1.4%
Education and Training		144	142	-0.05%	-1.5%
Arts and Recreation Services		28	25	-0.06%	-10.3%
Information Media and Telecommunications		26	22	-0.08%	-15.0%
Transport, Postal and Warehousing		146	140	-0.12%	-3.9%
Construction		331	320	-0.23%	-3.2%
Owner-Occupied Property Operation		419.3	439.9	0.45%	4.9%
Unallocated		355.8	358.5	0.06%	0.8%

Tota

.1%

Infometrics

G

growth? Which detailed industries made the largest contribution to economic

The following table shows a ranking of the detailed industries by their contribution to economic growth over the past year.

- Horticulture & Fruit Growing made the largest contribution to overall growth in Hastings District between 2020 and 2021. The industry grew by 14.8% over the year and contributed 0.56 percentage points to the district's total growth of 3.1%.
- The next largest contributor was property operators & real estate services (0.52 percentage points) followed by health care & social assistance (0.30 percentage points).
- The largest detractor from growth over the year was Construction Services which declined by 3.8% and contributed -0.15 percentage points to the total growth of 3.1%. Electricity & Gas Supply (-0.14 percentage points) was the next largest detractor.

Table 4: 54 industries ranked by percentage point contribution to growth, 2020-2021	ige point contr		i growth,	12020-2020	
	Industry	2020	2021	% point contribution to	Annual Growth
Horticulture & Fruit Growing		173		0.56%	14.8%
Property Operators & Real Estate Services Health Care & Social Assistance		232 409	256 423	0.52% 0.30%	10.3%
Central Gov Admin, Defence & Safety		132	145	0.28%	9.9%
Agric Support Services & Hunting		138	149 250	0.22%	7.5%
Protessional, Scientific & lech Services Wholesale Trade		250 203	259	0.21%	3.9% 4.2%
Supermarket & Specialised Food Retailing		73	81	0.18%	11.4%
Water, Sewerage & Waste Services		32	40 03	0.17%	24.4%
Meat & Meat Product Manufacturing Administrative & Support Services		75 94	102	0.16% 0.16%	10.0% 7.8%
Beverage & Tobacco Product Manu		108	113	0.12%	5.0%
Fruit, Cereal & Other Food Product Manu		118	122	0.10%	3.9% 3.5%
Non-Metallic Mineral Product Manu		6 171	13	0.09%	45.7%
Auxiliary Finance & Insurance Services		22	26	0.07%	14.9%
Forestry & Logging		52	55	0.06%	5.0%
Motor Vehicle Parts & Fuel Retailing		39	40 40	0.04%	9.2%
Fishing & Aquaculture		9	10	0.03%	16.4%
Machinery & Other Equipment Manu		66	67	0.03%	1.8%
Rental & Hiring Services		43	27 27	0.02%	1.7%
Transport Equipment Manufacturing		6	7	0.01%	6.6%
Postal, Courier & Warehousing Services		64	64	0.00%	0.3%
Dairy Product Manufacturing		4 0	4 0	0.00%	4.7%
Seafood Processing		_	_	0.00%	0.3%
Petroleum & Coal Product Manufacturing		0	0	0.00%	
Primary Metal & Metal Product Manu Eabricated Metal Product Manufacturing		44	43	0.00%	-3.4% -0.5%
Dairy Cattle Farming		18	18	-0.01%	-1.3%
Mining		4	4	-0.01%	-6.8%
		ວ໋ ວິບ	¹ υ	-0.01%	-6.0%
Finance		112	112	-0.01%	-0.4%
Other Services		58	57	-0.01%	-1.0%
Information Media Services		14	13	-0.01%	-4.9%
Polymer Product & Rubber Product Manu Accommodation & Food Services		76	75	-0.02%	-9.1%
Furniture & Other Manufacturing		23	22	-0.02%	-4.8%
Heavy & Civil Engineering Construction		86	85	-0.02%	-1.3%
Insurance & Superannuation Funds		111	140	-0.03%	-19.9% -1 5%
Road Transport		.144 76	142 74	-0.05%	-1.5%
Building Construction		67	64	-0.06%	-4.0%
Sheep, Beef Cattle & Grain Farming		82	79	-0.06%	-3.3%
Arts & Recreation Services Telecomme Internet & Library Services		128	25	-0.06%	-10.3%
Rail. Water. Air & Other Transport		о F	2 0	-0.07%	-59.7%
Pulp & Paper Product Manufacturing		96 Ŭ	- 92	-0.08%	-4.0%
		25	21	-0.09%	-17.5%
lextile, Leather, Clothing, Footwear Manu		120	113	-0.14%	-5.4%
Electricity & Gas Supply		8/L	0 057	-0.15%	-3.8%
Textue, Learner, Llorning, Footwear Manu Electricity & Gas Supply Construction Devices		4 3	400.0	0, 04, 0	4.3/0
Textue, Learner, Clorning, Footwear Manu Electricity & Gas Supply Construction Services Owner-Occupied Property Operation		מ עעני	ת מתנ	7020 0	70 Ø U

Infometrics

 \exists

In which industries does Hastings District have a comparative advantage?

A high concentration of certain industries in a region may be indicative of that region having a comparative advantage in those industries. This may be due to its natural endowments, location, skills of its labour force or other reasons. The location quotient indicates in which industries a region has comparative advantage. A region has a location quotient larger (smaller) than one when the share of that industry in the regional economy is greater (less) than the share of the same industry in the national economy.

The following table shows a ranking of 54 industries by their location quotients.

The industries in which Hastings District has the largest comparative advantages are Horticulture & Fruit Growing (location quotient = 8.3), Pulp & Paper Product Manufacturing (6.6), and Agric Support Services Hunting (3.9). Qo

Table 5: Location Quotient, 2021			
Industry	Hastings District	District Share of total GDP	New Zealand Share of total GDP
Horticulture & Fruit Growing	8.3	4.2%	0.5%
Pulp & Paper Product Manufacturing	3 <u>6</u>	1.9%	0.3%
Agric Support Services & Hunting	3.9	3.1% 2.6%	0.8%
Beverage & Tobacco Product Manu	3.2 2.9	2.0%	0.8%
Meat & Meat Product Manufacturing	2.4	1.7%	0.7%
Textile, Leather, Clothing, Footwear Manu	2.0	0.4%	0.2%
Forestry & Logging	1.9	1.2%	0.6%
Poultry, Deer & Other Livestock Farming	1.7	0.2%	0.1%
Sheep, Beef Cattle & Grain Farming	1.6	1.7%	1.0%
Furniture & Other Manufacturing	1.6	0.5%	0.3%
Fishing & Aquaculture	1.4	0.2%	0.2%
Administrative & Support Services	1.2	2.1%	1.7%
Fabricated Metal Product Manufacturing	1.2	0.9%	0.8%
Notor venicie, Parts & Puel Retailing	11	U.o%	0.7%
Supermarket & Specialised Food Retailing	1.1	1.7%	1.6%
Machinery & Other Equipment Manu	1.1	1.4%	1.3%
Electricity & Gas Supply	4 1.	2.4%	2.2%
Heavy & Civil Engineering Construction	1.0	1.8%	J.4 %
Local Government Administration	1.0	0.6%	0.6%
Property Operators & Real Estate Services	1.0	5.4%	5.6%
Other Store & Non Store Retailing Building Construction	0.9	2.8% 1.3%	3.U% 1.4%
Wood Product Manufacturing	0.9	0.5%	0.5%
Wholesale Trade	0.9	4.4%	5.1%
Rental & Hiring Services	0.9	%6'0	3.6%
Accommodation & Food Services	0.8	1.6%	2.0%
Postal, Courier & Warehousing Services	0.8	1.4%	1.8%
Central Gov Admin, Defence & Safety	0.7	3.0%	4.2%
Non-Metallic Mineral Product Manu	0.6	0.3%	0.4%
Professional, Scientific & Tech Services	0.6	5.5%	8.8%
Finance	0.6	2.4%	3.8%
Auxiliary Finance & Insurance Services	0.5	0.5%	1.0%
Arts & Recreation Services	0.4	0.5%	1.2%
Polymer Product & Rubber Product Manu	0.4	0.2%	0.5%
Basic Chemical & Chemical Product Manu	0.4	0.2%	0.6%
Iransport Equipment Manufacturing	0.3	0.1%	0.5%
Dairy Cattle Farming	0.2	0.270	2 0%
Rail, Water, Air & Other Transport	0.2	0.0%	0.3%
Dairy Product Manufacturing	0.1	0.1%	0.6%
Insurance & Superannuation Funds	0.1	0.1%	0.9%
Primary Metal & Metal Product Manu	0.1	0.0%	0.2%
Seatood Processing	0.1	0.0%	U.2%
Telecomms. Internet & Library Services	0.1	0.1 /0	2.7%
Petroleum & Coal Product Manufacturing	0.0	0.0%	0.4%

Β

MPLOY MENT

How fast has employment grown in Hastings District?

Employment growth provides new opportunities for the region's population to earn income and contribute to the region's economy. This section contrasts Hastings District's recent performance in creating jobs with other regions in the country.



- . Total employment in Hastings District averaged 47,976 in the year to March 2021, up 3.3% from a year earlier. Employment in New Zealand increased by 0.1% over the same period.
- . Employment growth in Hastings District averaged 2.1%pa over the last 10 years compared with 1.9%pa in the national economy.
- Employment growth in Hastings District reached a high of 6.3% in 2002 and a low of -3.1% in 2010.

.





What is the industrial structure of employment in Hastings District?

This section describes the structure of the labour market in terms of the broad sectors of primary industries, goods-producing industries, high-values services and other services. Primary industries m direct use of natural resources. They extract or harvest products from the earth. Goods-producing industries produce manufactured and other processed goods. High-value services include the higher value-adding, knowledge-based service industries. More detail of the sectors is given in the technical appendix. make



- . . Primary industries accounted for 15.7% in Hastings District compared with 5.9% in New Zealand.
- Zealand. Goods-producing industries accounted for 22.2% in Hastings District compared with 20.1% in New
- . Other services industries accounted for the largest proportion of employment (38.2%) in Hastings District, which is lower than in New Zealand (42.2%).
- High-value services accounted for 24.0% in Hastings District compared with 31.8% in New Zealand

.

Б

Which are the largest employing industries in Hastings District?

This section identifies the broad industries that make the largest contribution to employment in Hastings District.

<u></u>
B
1
-
able 6:
Z
NZSIC
<u>,</u>
Ξ.
9
ŝ
Ŧ
industries ranl
a
<u>भ</u>
Ξ.
P
2
2
Ξ.
\overline{a}
ĽĽ
Ξ.
¥
ŝ
N.
ē
0
1
9
Ξ.
핃
0
\leq
<u> </u>
e -
, H
nked by size of employment, 20
ö
Ň
-

		Hastin	Hastings District	New 2	New Zealand
	Industry	Level	Share of total	Level	Share of total
Agriculture, Forestry and Fishing		7,488	15.6%	148,313	5.7%
Health Care and Social Assistance		6,327	13.2%	262,664	10.1%
Manufacturing		5,984	12.5%	242,053	9.3%
Construction		4,139	8.6%	264,339	10.1%
Retail Trade		3,558	7.4%	230,256	8.8%
Education and Training		3,144	6.6%	199,597	7.6%
Administrative and Support Services		3,069	6.4%	130,569	5.0%
Professional, Scientific and Technical Services		2,591	5.4%	252,284	9.7%
Accommodation and Food Services		2,386	5.0%	165,223	6.3%
Public Administration and Safety		1,747	3.6%	139,448	5.3%
Wholesale Trade		1,684	3.5%	124,512	4.8%
Other Services		1,557	3.2%	101,262	3.9%
Transport, Postal and Warehousing		1,315	2.7%	103,968	4.0%
Rental, Hiring and Real Estate Services		919	1.9%	63,943	2.4%
Financial and Insurance Services		826	1.7%	70,182	2.7%
Electricity, Gas, Water and Waste Services		524	1.1%	19,188	0.7%
Arts and Recreation Services		474	1.0%	47,872	1.8%
Information Media and Telecommunications		222	0.5%	41,212	1.6%
Mining		24	0.0%	5,818	0.2%
Total		47,976	100%	2,612,700	100%

Among broad industries Agriculture, Forestry and Fishing was the largest in Hastings District in 2021 accounting for 15.6% of total.

.

- The second largest was Health Care and Social Assistance (13.2%) followed by Manufacturing (12.5%)
- The table on the following page shows the 50 detailed industries among the approximately 500 7-digit ANZSIC industry categories which employ the highest number of people in Hastings District.
- Hospitals (except Psychiatric Hospitals) was the largest 7-digit industry in Hastings District in 2021 employing 2,796 persons and accounting for 5.8% of total employment in the district. By contrast this industry accounted for 3.0% of total employment in New Zealand.
- The second largest employing industries were apple and pear growing (2,703) followed by other agriculture and fishing support services (1,996).

PAGE 136

Table 7: 50 largest employing ANZSIC 7-digit industries, 2021

Park Industry Joke Yer from Yer from Yer from Yer from 1 Hespitals (accept Paychinic Hospitals) 2,703 5,85 3,00 7,703 5,85 3,00 7,703 5,85 3,00 7,703 5,85 3,00 7,703 5,85 3,00 7,703 5,85 3,00 7,703 5,85 3,00 7,703 5,85 3,00 7,703 5,85 3,00 7,703 5,85 3,00 7,70 2,55 2,25 3,00 7,70 2,55 2,25 3,00 7,70 1,267 2,25 3,00 7,70 1,267 2,25 3,00 1,27 2,25 3,00 1,27 2,25 3,00 1,27 2,25 3,00 1,28			Ha	Hastings District	strict	New Zealand
Hogsitals (except Psychiatic Hogsitals) 2766 5.6% Apple and Pseudormal Forcessing 2776 5.6% Full and Vegetable Processing 1966 4.2% Full and Vegetable Processing 1966 4.2% Calles and Restaurants 1967 2.76 Priming Pounces 1967 2.76 Supermarket and Groeny Stores 1067 2.76 Supermarket and Groeny Stores 1027 2.5% House Construction 1027 2.5% Presence Education 1027 2.5% Other Residential Carle Services 1027 2.5% Other Residential Carle Services 640 1.4% Other Residential Carle Services 451 0.5% Correstonal and Detention Services 451 0.5% Carles Services 451 0.5% Corres Social Antinistration 357 0.5% Corres Social Services 354 0.5% Corres Residential Carles Services 354 0.5% Corres Residential Carles Services 356 0.5% Corres Residential Carles Services 354 0.5% Corres Residential Services 354 0.7% Corres Residential Services 354 0.7%	Rank	Indu			6 of total	% of total
Apple and Para Coving 2.703 5.6% Other Approximation and Feihing Support Services 1.993 4.2% Fruit and Vigerable Processing 1.944 2.8% Primary Education 1.947 2.8% Packaging Services 1.057 2.5% Mail Processing 1.057 2.5% Supermarked and Groepy Stores 1.057 2.2% Care Residential Services 1.055 2.2% Correctional and Delevices 1.065 1.4% Other Alsoid Health Services 4.61 1.0% Accommodation Services 4.10% 1.0% Correctional and Delevices 4.10 0.9% 1.0% <td>1 Hospitals (exce</td> <td>pt Psychiatric Hospitals)</td> <td>2,7</td> <td>96</td> <td>5.8%</td> <td>3.0%</td>	1 Hospitals (exce	pt Psychiatric Hospitals)	2,7	96	5.8%	3.0%
Other Agriculture and Fishing Surport Services 1.96 4.2% Final and Vigenile Processing 1.96 4.2% Prinzy Education 1.96 4.2% Prinzy Education 1.96 2.4% Prinzy Education 1.96 2.4% Prinzy Education 1.96 2.4% Processing 1.96 2.4% Supermarket and Grovery Stores 1.96 2.2% House Construction 800 1.05 2.2% Management Advice and Other Consulting Services 665 1.4% Preschool Education 665 1.4% Other Agriculture and Other Consulting Services 665 1.4% Other Agriculture and Other Consulting Services 665 1.4% Other Asit Consultang Services 665 1.4% Other Asit Consultang Services 464 1.0% Other Asit Consultang Services 464 1.0% Consultang Services 365 1.2% Other Asit Consultang Services 367 0.8% Conser Services 366 0.8		r Growing	2,7	03	5.6%	0.2%
Fruit and Vegetable Processing 1.34 2.8% Cales and Residuration 1.347 2.8% Prackaging Services 1.057 2.5% Mater Processing 1.057 2.5% Supermarked and Groomy Stores 1.057 2.2% House Construction 1.057 2.2% Management Advice and Other Consulting Services 1.057 2.2% Preschool Education 7.07 1.0% 2.2% Other Residential Services 6.65 1.4% Other Residential Services 6.65 1.4% Other Assistance Services 4.97 1.0% Other Social and Detention Sorvices 4.97 1.0% Other Social and Detention Sorvices 4.97 1.0% Accounting Services 4.97 1.0% Other Social and Detention Sorvices 4.97 1.0% Coll Social Services 3.97 0.8% Coll Social Services 3.97 0.8% Coll Social Services 3.97 0.8% Coll Social Services 3.97 0.8% </td <td></td> <td>re and Fishing Support Services</td> <td>1,9</td> <td>96</td> <td>4.2%</td> <td>1.0%</td>		re and Fishing Support Services	1,9	96	4.2%	1.0%
Crista and Restaurats 1.20 2.5% Prinzary Education 1.49 2.5% Mat Processing 1.05 2.3% Natar Processing 1.05 2.3% Secondary Education 1.05 2.3% Aged Cars Recidential Services 1.05 2.3% Preschool Education 600 1.7% Other Alised and Other Consulting Services 600 1.4% Other Alised and Detention Services 641 1.4% Other Alised and Detention Services 641 1.4% Other Alised and Detention Services 641 1.0% Correctional and Detention Services 441 1.0% Accounting Services 441 1.0% Correctional and Detention Services 451 0.9% Accounting Services 451 0.9% Accounting Services 357 0.8% Drift False and Detention Services 357 0.8% Correctional and Detention Services 357 0.8% Drift False Services 357 0.8% <		table Processing	1,3	44	2.8%	0.2%
Primary Education 1.149 2.4% Packaging Services 1.067 2.3% Meat Processing 1.067 2.3% Mater Processing 1.067 2.3% Mater Processing 1.067 2.3% Supermarket and Grocery Stores 1.02 2.3% Aged Care Residential Cenvices 1.02 2.1% Read Freight Transport 600 1.7% Supermarket and Services 664 1.4% Other Alleid Health Services 664 1.0% Other Alleid Health Services 664 1.0% Correctional and Deterion Services 467 1.0% Correctional and Deterion Services 461 1.0% Accounting Services 369 0.9% Core for Alchoic Destruction 367 0.8% Dien Festion Service		taurants	1,2	07	2.5%	2.9%
Packaging Services 1,022 2,3% Mail Processing 1,057 2,3% Numar Processing 1,057 2,3% Supermarket and Grocery Stores 1,057 2,3% Marge Create Residential Services 1,057 2,3% Preschool Education 1,057 2,3% Margement Advice and Other Consulting Services 665 1,4% Preschool Education 665 1,4% Cher Alled Harth Services 447 1,0% Cher Alled Familys 441 1,0% Cher Social Assistance Services 441 1,0% Accommodation 367 0,9% Pulp, Pager and Paperboard Manufacturing 441 0,9% Accounting Services 367 0,9% Cher Alcoholic Bovices 367 0,9% Cher Machine and Storage Services 367 0,9% Diff Machine and Storage Services 367 0,9% Plurbing Services 354 0,7% Cher Machine and Storage Services 300 0,7%		tion	1,1	49	2.4%	2.2%
Mait Processing 1.067 2.2% Labur: Supply Services 1.067 2.2% Supermarket and Grocery Stores 1.067 2.2% Aget Care Residential Services 1.067 2.2% Carae Freight Transport 660 1.4% Management Advice and Other Consulting Services 660 1.4% Other Alled Health Services 660 1.4% Other Alled Health Services 664 1.0% Other Alled Health Services 644 1.0% Other Solid Services 644 1.0% Other Solid Services 447 1.0% Other Solid Services 441 1.0% Accounting Services 307 0.8% Local Government Administration 307 0.8% Other Allenoid Services 307 0.8% Local Government Administration 307 0.8% Other Allenoid Services 307 0.8% Local Government Administration 307 0.8% Other Allenoid Services 304 0.7% Engine		vices	1,0	92	2.3%	0.4%
Labor Supply Services 1,055 2.2% Supernative and Grocery Stores 1,025 2.2% House Construction 809 1,7% Aged Care Resolutial Services 600 1,7% Rade Freight Transport 660 1,4% Management Advice and Other Consulting Services 661 1,4% Other Alect Health Services 665 1,4% Other Alect Health Services 665 1,4% Other Alect Health Services 664 1,4% Correctional and Detention Services 464 1,0% Correctional and Detention Services 451 0,9% Accommodiation 640 0,9% Accommodiation 640 0,9% Accommodiation 440 0,9% Accommodiation 640 0,9% Control Services 367 0,8% Electrical Services 367 0,8% Construction 368 0,8% Steperater Add Chile Eleverage Manufacturing 368 0,8% Group Fraction Madininstration <td></td> <td>D</td> <td>1,0</td> <td>57</td> <td>2.2%</td> <td>0.8%</td>		D	1,0	57	2.2%	0.8%
Supernarket and Groeny Stores 1022 2.1% House Contraction 80 737 102 Road Frainplit Transport 660 1.7% Road Frainplit Transport 660 1.4% Management Advice and Other Consulting Services 665 1.4% Other Allel Hall Services 665 1.4% Other Allel Hall Services 665 1.2% Other Allel Hall Services 665 1.2% Other Allel Hall Services 667 1.4% Other Social Assistance Services 497 1.0% Accounting Services 497 0.9% Accounting Services 410 0.9% Coller Social Assistance Services 387 0.8% Counting Services 387 0.8% Counting Services 387 0.8% Counting Services 387 0.8% Counting Services 366 0.8% Counting Services 366 0.8% Colld Case Services 366 0.8% Colld Case Services <t< td=""><td></td><td>Services</td><td>1,0</td><td>55</td><td>2.2%</td><td>.1</td></t<>		Services	1,0	55	2.2%	.1
House Construction 300 1.7% Secondary Education 737 1.5% Aged Care Residential Services 660 1.7% Management Advice and Other Consulting Services 660 1.4% Preschool Education 650 1.4% Other Residential Care Services 660 1.4% Other Allect Farming 660 1.4% Correctional and Delerition Services 491 1.0% Other Allect Farming 494 1.0% Accommodation 491 1.0% Public Paper and Paperboard Manufacturing 494 0.9% Accounting Services 491 0.9% Local Government Administration 387 0.8% Local Government Administration 387 0.8% Local Government Administration 387 0.8% Child Get Services 366 0.8% Child Get Services 364 0.7% Child Get Services 364 0.7% Electrical Services 364 0.7% Electrid Government Admi		nd Grocery Stores	1,0	22	2.1%	2.
Seconday Education 783 1.6% Aged Care Residential Services 783 1.6% Preschool Education 665 1.4% Preschool Education 665 1.4% Other Alled Half Nervices 666 1.4% Sheep-Elect Cattle Familing 666 1.4% Correctional and Detention Services 461 1.0% Accommodation 464 1.0% Accommodation 464 1.0% Accommodation 410 0.9% Dup Paper and Paperboard Manufacturing 410 0.9% Accommodation 387 0.8% Correctional and Civit Engineering Construction 387 0.8% Other Accorlic Bevices 387 0.8% Electrical Services 387 0.8% Site Preparation Services 386 0.8% Child Care Services 384 0.7% Barking 384 0.7% 384 Child Care Services 320 0.7% Elepriteration Services 320 <td< td=""><td></td><td>ction</td><td>00</td><td>60</td><td>1.7%</td><td>2.</td></td<>		ction	00	60	1.7%	2.
Aged Care Residential Services 737 1.5% Read Freight Transport 660 1.4% Management Advice and Other Consulting Services 660 1.4% Other Residential Care Services 664 1.2% Other Social Assistance Services 664 1.4% Correctional and Detention Services 497 1.0% Correctional and Detention Services 497 1.0% Accommodion 410 0.9% Accomutation 410 0.9% Accomutation 410 0.9% Cacel Government Administration 387 0.8% Clared Services 387 0.8% Electrical Services 366 0.8% Clare Residential Services 361 0.8% Clare Services 364 0.7% Clare Services 364 0.7% Clare Services 333 0.7% Clare Services 334 0.7% Clare Services 333 0.7% Differ Actonolicit Services 333 0.7%		Ication	7	83	1.6%	1.4%
Road Freiph Tansport 660 1.4% Management Advice and Other Consulting Services 660 1.4% Other Residential Care Services 664 1.4% Other Residential Care Services 664 1.4% Correctional and Detention Services 664 1.4% Correctional and Detention Services 451 1.0% Accounting Services 451 1.0% Accounting Services 451 0.9% Dub, Paper and Paperboard Manufacturing 440 0.9% Accounting Services 387 0.8% Local Government Administration 379 0.8% Other Alcoholic Bevrices 366 0.8% General Practice Medical Services 361 0.8% Child Care Services 364 0.7% Plumbing Services 333 0.7% Plumbing Services 333 0.7% Berry Full Growing 333 0.7% Child Care Services 333 0.7% Diaminet Administration 333 0.7% Child C		sidential Services	7	37	1.5%	-1.
Management Advice and Other Consulting Services 655 1.4% Other Residential Care Services 656 1.2% Other Alled Health Services 656 1.2% Sheep-Beaf Cattle Faming 447 1.0% Correctional and Detention Services 447 1.0% Takeaway Food Services 447 1.0% Accounting Services 447 0.9% Local Idovernment Administration 387 0.8% Local Government Administration 387 0.8% Differ Keasy and Civit Equipment Manufacturing 386 0.8% General Practice Medical Services 337 0.8% Other Matchiney and Equipment Manufacturing 344 0.7% Child Care Services 333 0.7% Dimeting Services 333 0.7% Berry Fould Government Administration 344 0.7% Child Care Services		ransport	0	80	1.4%	.1
Preschool Education 644 1.4% Other Allied Health Services 556 1.2% Other Allied Health Services 497 1.0% Sheep-Beef Cattle Farming 497 1.0% Correctional and Detention Services 497 1.0% Correctional and Detention Services 497 1.0% Correctional Services 497 1.0% Accounting Services 410 0.9% Local Government Administration 387 0.8% Unre and Other Alcoholic Beverage Manufacturing 387 0.8% General Practice Medical Services 366 0.8% General Practice Medical Services 366 0.8% Child Care Services 361 0.2% Differ Alcoholic Beverage Manufacturing 366 0.8% General Practice Medical Services 361 0.2% Differ Alling 351 0.2% Child Care Services 320 0.7% Dimbing Services 320 0.7% Plumbing Services 320 0.7% Plumbing Services 320 0.7% Plumbing Services 320 0.7% Plumbing Services 320 0.7% Department Stores 320 0.6%		dvice and Other Consulting Services	0	65	1.4%	
Other Residential Care Services5561.2%Other Aled Health Services4971.0%Teleaway Food Services4911.0%Other Social Assistance Services4911.0%Accommodation4910.9%Pulp, Paper and Paperboard Manufacturing494410Accommodation4040.9%Accommodation4040.9%Accommodation4040.9%Accommodation4040.9%Accommodation3870.8%Local Government Administration3790.8%Other Heavy and Chill Engineering Construction3680.8%Uhre and Other Alcoholic Beverage Manufacturing3660.8%General Practice Medical Services3610.8%Banking3610.8%0.7%Child Care Services3200.7%Durbing Services3200.7%Plumbing Services3200.7%Durbing Services3200.6%Department Stores3200.6%Child Care Services2930.6%Department Stores2930.6%Other Alcoholic Beavices2930.6%Department Stores2940.6%Other Alcoholics2740.6%Other Alcoholics2740.6%Department Stores2740.6%Other Alcoholics2740.6%Other Alcoholics2740.6%Department Stores2740.6%Delice Services269		cation	0	54	1.4%	
Sheep-Beel Cattle Faming 497 Correctional and Detention Services 491 Takeaway Food Services 491 Other Social Assistance Services 491 Accounting Services 491 Local Government Administration 491 Other Alcoholic Beverage Manufacturing 387 Local Government Administration 387 Other Matter Heavy and Civil Engineering Construction 387 Wine and Other Alcoholic Beverage Manufacturing 386 Banking 387 Site Pregration Services 387 Other Machinery and Equipment Manufacturing 366 Differ Machinery and Equipment Manufacturing 387 Differ Machinery and Equipment Manufacturing n.s.c. 381 Engineering Design and Engineering Consulting Services 320 Plumbing Services 320 0.7% Engineering Supples Retailing 0.7% Other Machinery and Storage Services 320 0.7% Berly Fruit Growing 304 0.6% Other Automotive Repair and Maintenance 329 0.6% Non-Residential Property Operators 293 0.6% Grape Growing 274 0.6% Department Stores 278 0.6% Police Services 276		ial Care Services	. 01	010	1.2%	. <u>0</u>
Sneep-beer Caller Family 494 Takeaway Food Services 491 Cher Social Assistance Services 491 Accommodation 401 Pulp. Paper and Paperboard Manufacturing 404 Accommodation 401 Deal Covernment Administration 401 Other Heavy and Chrie Alcoholic Beverage Manufacturing 387 General Practice Medical Services 387 Banking 387 Other Heavy and Chrie Alcoholic Beverage Manufacturing 366 General Practice Medical Services 361 Banking 364 0.7% Chie Preparation Services 364 0.7% Dimbing Services 344 0.7% Chier Machinery and Equipment Manufacturing n.e. 344 0.7% Engineering Design and Engineering Consulting Services 333 0.7% Plumbing Services 333 0.7% Plantware and Building Supplies Retailing 304 0.7% Chier Alcoholic Beverage Services 330 0.7% Plantware and Building Supplies Retailing 304 0.6% Other Alcoholing Services 298 0.6% Real Estate Services 294 0.6% Department Stores 293 0.6% Police Serv		alth Services	4	9/	1.0%	
Correctional and Letermion Services 441 1.0% Takeaway Food Services 451 0.9% Accommodation 440 0.9% Pulp, Paper and Paperboard Manufacturing 401 0.9% Accommodation 400 0.9% Accommodation 401 0.9% Accommodation 400 0.9% Accommodation 401 0.9% Accommodation 387 0.8% Local Government Administration 387 0.8% Other Heavy and Civil Engineering Construction 379 0.8% Wine and Other Alcoholic Beverage Manufacturing 366 0.8% Banking 366 0.8% Other Machinery and Equipment Manufacturing n.e.c. 344 0.7% Engineering Design and Engineering Consulting Services 333 0.7% Plumbing Services 334 0.7% Berry Full Growing 344 0.7% Chier Warehousing and Engineering Consulting Services 333 0.7% Department Storees 340 0.7% Real Estate Services 298 0.6% Department Storees 298 0.6% Other Alcoholic Repair and Maintenance 293 0.6% Non-Residential Property Oper			4	94	1.0%	
Other Social Assistance Services 410 0.9% Accommodation 410 0.9% Pulp. Paper and Paperboard Manufacturing 404 0.9% Accounting Services 387 0.8% Electrical Services 387 0.8% Collar Social Assistance Services 387 0.8% Collar Services 387 0.8% General Practice Medical Services 366 0.8% Site Preparation Services 361 0.9% Child Care Services 364 0.7% Child Care Services 364 0.7% Child Care Services 364 0.7% Child Care Services 333 0.7% Plumbing Services 333 0.7% Plumbing Services 333 0.7% Central Government Administration 344 0.7% Central Government Administration 304 0.6% Hardware and Building Stupplies Retailing 300 0.6% Cher Automotive Repair and Maintenance 293 0.6% Non-Residential Property Operators 294 0.6% Grapper Services 279 0.6% Police Services 274 0.6% Police Services 274 0.6%		d Detention Services	4	5 9	1.0%	<u>م</u>
Accountedation4100.9%Pulp, Paper and Paperboard Manufacturing4040.8%Accounting Services3870.8%Electrical Services3870.8%Local Government Administration3790.8%Other Heavy and Civil Engineering Construction3680.8%Banking3610.8%General Practice Medical Services3610.8%Banking3610.8%Child Care Services3640.7%Child Care Services3330.7%Child Care Services3330.7%Child Care Services3330.7%Child Care Services3330.7%Contral Government Administration3000.6%Hardware and Building Supplies Retailing3000.6%Cher Automotive Repair and Maintenance2990.6%Non-Residential Property Operators2940.6%Grape Growing2740.6%Hairdressing and Beauty Services2740.6%Police Services2740.6%Steller Services2740.6%Grape Growing2740.6%Vegetable Growing (Outdoors)2680.6%Vegetable Growing (Outdoors)2680.6%Vegetable Growing Cluster2690.6%Step partier Stress2680.6%Cher Automotive Repair and Maintenance2780.6%Step partieres2740.6%0.6%Cher Automotive Repair and Maintenance2740.6%		ssistance Services	4	49	%6 U	0 :
Pulp, Paper and Paperboard Manufacturing4040.8%Accounting Services3880.8%Electrical Services3870.8%Local Government Administration3870.8%Other Heavy and Civil Engineering Construction3870.8%General Practice Medical Services3610.8%Banking3680.8%Child Care Services3640.7%Other Machinety and Equipment Manufacturing n.e.c.3440.7%Child Care Services3200.7%Child Care Services3200.7%Child Care Services3200.7%Child Care Services3200.7%Child Care Services3200.7%Child Care Services3200.7%Child Care Services3200.7%Didne Machinistration3160.7%Hardware and Building Supplies Retailing3000.6%Hardware and Storage Services2980.6%Cher Vatenbusing and Storage Services2980.6%Grape Growing2980.6%0.6%Grape Growing2790.6%0.6%Hardwares Desidential Property Operators2780.6%Grape Growing (Outdoors)2780.6%0.6%Vegetable Growing (Outdoors)2680.6%0.6%Vegetable Growing (Outdoors)2680.6%0.6%Vegetable Growing (Outdoors)2680.6%0.6%Vegetable Growing (Outdoors)2680.6%0.6%Vegetable		D	4	10	0.9%	.1 :
Accounting Services3880.8%Electrical Services3870.8%Clear Covernment Administration3870.8%Other Heavy and Civil Engineering Construction3790.8%General Practice Medical Services3660.8%Site Preparation Services3610.8%Child Care Services3640.7%Child Care Services3330.7%Child Care Services3330.7%Plumbing Services3330.7%Department Administration3160.7%Full Growing3160.7%Central Government Administration3000.6%Hardware and Building Supples Retailing3000.6%Other Matchinety Services2890.6%Department Stores2890.6%Non-Residential Property Operators2830.6%Pairdressing and Beauty Services2840.6%Police Services2840.6%Police Services2840.6%Department Stores2840.6%Childings Cleaning Services2840.6%Police Services2840.6%Police Services2840.6%Police Services2840.6%Police Services2860.6%Police Services2740.6%Police Services2680.6%Police Services2680.6%Police Services2680.6%Police Services2680.6%Police Services		d Paperboard Manufacturing	4	04	0.8%	0.
Electrical Services3870.8%Local Government Administration3870.8%Other Heavy and Civil Engineering Construction3970.8%Wine and Other Alcoholic Beverage Manufacturing3680.8%General Practice Medical Services3610.8%Banking3640.8%Child Care Services3640.8%Child Care Services3340.7%Child Care Services3330.7%Deparation Services3330.7%Deparation Services3330.7%Berry Fruit Growing3160.7%Central Government Administration3000.8%Hardware and Building Supplies Retailing3000.6%Other Machinety Services2990.6%Department Storage Services2990.6%Department Storage Services2940.6%Non-Residential Property Operators2140.6%Police Services2140.6%Police Services2140.5%Vegetable Growing Outdoors)2140.5%Vegetable Growing Context2160.5%<		vices	ω	88	0.8%	1.
Local Government Administration3870.8%Other Heavy and Civil Engineering Construction3670.8%Wine and Other Alcoholic Bevrices3680.8%Banking3680.8%Site Preparation Services3610.8%Child Care Services3540.7%Other Machinery and Equipment Manufacturing n.e.c.3440.7%Engineering Design and Engineering Consulting Services3200.7%Berry Fruit Growing3160.8%0.8%Central Government Administration3000.7%Hardware and Building Supplies Retailing3000.6%Central Government Administration3000.6%Hardware and Building Supplies Retailing3000.6%Department Storage Services2990.6%Department Storage Services2990.6%Department Storage Growing2140.6%Hairdressing and Beauty Services2140.6%Police Services2140.6%Buildings Cleaning Services2140.6%Police Services2140.6%Police Services2140.6%Statistic Statistic Services2140.6%Statistic Services2140.6%Statistic Services2140.6%Statistic Services2140.6%Statistic Services2140.6%Statistic Services2140.6%Statistic Services2140.6%Statistic Services2160.6%St		Ces	ω	87	0.8%	0.
Other Heavy and Civil Engineering Construction3790.8%Wine and Other Alcoholic Beverage Manufacturing3680.8%General Practice Medical Services3660.8%Banking3610.8%Site Preparation Services3540.7%Child Care Services3340.7%Cher Machinery and Engineering Consulting Services3330.7%Plumbing Services3200.7%Berry Fruit Growing3140.7%Central Government Administration3040.7%Hardware and Building Supplies Retailing3010.7%Other Warehousing and Storage Services3000.8%Real Estate Services2990.8%Department Stores2990.8%Other Automotive Repair and Maintenance2930.6%Non-Residential Property Operators2790.6%Folice Services2790.6%Buildings Cleaning Services2740.6%Police Services2740.6%Buildings Cleaning Services2690.8%Vegetable Growing (Outdoors)2680.6%Vegetable Growing And Related Services2640.5%		ent Administration	ы	87	0.8%	0.
Wine and Other Alcoholic Beverage Manufacturing3680.8%General Practice Medical Services3610.8%Banking3610.8%Site Preparation Services3610.8%Child Care Services3440.7%Child Care Services3240.7%Plumbing Services3200.7%Plumbing Services3200.7%Plumbing Services3200.7%Central Government Administration3040.8%Hardware and Building Supplies Retailing3000.6%Central Stores2990.6%Department Stores2980.6%Other Marehousing and Storage Services2980.6%Department Stores2930.6%Mon-Residential Property Operators2930.6%Police Services2740.6%Police Services2740.6%Police Services2740.6%Suddings Cleaning Services2680.6%Vegetable Growing (Outdoors)2680.6%Vegetable Growing And Related Services2690.6%		nd Civil Engineering Construction	ы С	79	0.8%	0.
General Practice Medical Services3660.8%Banking3610.8%Site Preparation Services3540.7%Child Care Services3540.7%Engineering Design and Equipment Manufacturing n.e.c.3440.7%Engineering Bervices3340.7%Plumbing Services3200.7%Berry Fruit Growing3160.7%Central Government Administration3000.6%Hardware and Building Supplies Retailing3000.6%Chter Warehousing and Storage Services2990.6%Real Estate Services2980.6%Department Stores2930.6%Other Automotive Repair and Maintenance2930.6%Non-Residential Property Operators2790.6%Police Services2790.6%Police Services2740.6%Buildings Cleaning Services2740.6%Vegetable Growing (Outdoors)2680.6%Vegetable Growing and Related Services2690.6%Vegetable Growing and Related Services2640.5%		r Alcoholic Beverage Manufacturing	ω	89	0.8%	<u>0</u>
Banking3610.8%Site Preparation Services3640.7%Child Care Services3440.7%Other Machinery and Equipment Manufacturing n.e.c.3440.7%Engineering Design and Engineering Consulting Services3330.7%Berry Fruit Growing3203200.7%Central Government Administration3000.6%Hardware and Building Supplies Retailing3000.6%Other Warehousing and Storage Services2990.6%Department Storage Services2980.6%Department Storage Services2940.6%Department Storage Services2940.6%Department Stores2940.6%Department Stores2940.6%Department Stores2940.6%Non-Residential Property Operators2790.6%Police Services2780.6%Police Services2740.6%Building Cleaning Services2740.6%Vegetable Growing (Outdoors)2680.6%Vegetable Growing and Related Services2690.6%		ce Medical Services	ω	66	0.8%	0.
Site Preparation Services3540.7%Child Care Services3440.7%Other Machinery and Engineering Consulting Services3340.7%Engineering Design and Engineering Consulting Services3330.7%Plumbing Services3200.7%Berry Fruit Growing3160.7%Central Government Administration3040.6%Hardware and Building Supplies Retailing3000.8%Other Warehousing and Storage Services2990.6%Real Estate Services2990.6%Department Stores2940.8%Other Automotive Repair and Maintenance2930.6%Non-Residential Property Operators2790.6%Folice Services2780.6%Buildings Cleaning Services2780.6%Police Services2740.6%Buildings Cleaning Services2680.6%Vegetable Growing (Outdoors)2680.6%Vegetable Growing and Related Services2690.6%			ω	61	0.8%	1.
Child Care Services3440.7%Child Care Services3340.7%Engineering Design and Engineering Consulting Services3340.7%Plumbing Services3300.7%Berry Fruit Growing3160.7%Central Government Administration3000.6%Hardware and Building Supplies Retailing3000.6%Other Warehousing and Storage Services2990.6%Real Estate Services2990.6%Other Automotive Repair and Maintenance2930.6%Non-Residential Property Operators2790.6%Police Services2780.6%Police Services2780.6%Buildings Cleaning Services2740.8%Vegetable Growing (Outdoors)2680.5%Vegetable Growing and Related Services2690.5%		n Services	ω	54	0.7%	0.
Other Machinery and Equipment Manufacturing n.e.c. 334 0.7% Engineering Design and Engineering Consulting Services 320 0.7% Plumbing Services 320 0.7% Berry Fruit Growing 316 0.7% Central Government Administration 300 0.6% Hardware and Building Supplies Retailing 300 0.6% Other Warehousing and Storage Services 299 0.6% Real Estate Services 298 0.6% Other Automotive Repair and Maintenance 293 0.6% Non-Residential Property Operators 293 0.6% Fairdressing and Beauty Services 278 0.6% Hairdressing and Beauty Services 278 0.6% Police Services 274 0.6% Buildings Cleaning Services 274 0.6% Vegetable Growing (Outdoors) 268 0.6% Vegetable Growing and Related Services 269 0.6%		vices	ω	44	0.7%	0.
Engineering Design and Engineering Consulting Services3330.7%Plumbing Services3160.7%Berry Fruit Growing3160.7%Central Government Administration3040.8%Hardware and Building Supplies Retailing3000.6%Cher Warehousing and Storage Services2990.6%Real Estate Services2930.6%Department Storage Services2930.6%Cher Automotive Repair and Maintenance2930.6%Non-Residential Property Operators2940.6%Fairdressing and Beauty Services2790.6%Police Services2740.6%Buildings Cleaning Services2740.6%Vegetable Growing (Outdoors)2680.6%Vegetable Growing Outdoors)2680.5%Vegetable Growing and Related Services2660.5%		ry and Equipment Manufacturing n.e.c.	ω	34	0.7%	0.
Plumbing Services 320 0.7% Berry Fruit Growing 316 0.7% Central Government Administration 304 0.6% Hardware and Building Supplies Retailing 300 0.6% Other Warehousing and Storage Services 299 0.6% Department Stores 299 0.6% Department Stores 294 0.6% Other Automotive Repair and Maintenance 293 0.6% Non-Residential Property Operators 294 0.6% Grape Growing 273 0.6% Hairdressing and Beauty Services 278 0.6% Police Services 274 0.6% Buildings Cleaning Services 274 0.6% Vegetable Growing (Outdoors) 268 0.6% Vegetable Growing and Related Services 264 0.5%		sign and Engineering Consulting Services	ω	33	0.7%	.1
Berry Fruit Growing3160.7%Central Government Administration3040.6%Hardware and Building Supplies Retailing3000.6%Other Warehousing and Storage Services2990.6%Real Estate Services2980.6%Department Stores2940.6%Other Automotive Repair and Maintenance2930.6%Non-Residential Property Operators2930.6%Grape Growing2940.6%Hairdressing and Beauty Services2790.6%Police Services2740.6%Buildings Cleaning Services2740.6%Vegetable Growing (Outdoors)2680.6%Vegetable Growing and Related Services2660.5%		ices	ω	20	0.7%	0.
Central Government Administration3040.6%Hardware and Building Supplies Retailing3000.6%Other Warehousing and Storage Services2990.6%Real Estate Services2990.6%Department Stores2940.6%Other Automotive Repair and Maintenance2930.6%Non-Residential Property Operators2930.6%Grape Growing2930.6%Hairdressing and Beauty Services2790.6%Police Services2780.6%Buildings Cleaning Services2740.8%Vegetable Growing (Outdoors)2680.5%Vegetable Growing and Related Services2660.5%		wing	ω	16	0.7%	0.
Hardware and Building Supplies Retailing 300 0.6% Other Warehousing and Storage Services 299 0.6% Real Estate Services 298 0.6% Department Stores 294 0.6% Other Automotive Repair and Maintenance 293 0.6% Non-Residential Property Operators 293 0.6% Grape Growing 279 0.6% Hairdressing and Beauty Services 278 0.6% Police Services 274 0.6% Buildings Cleaning Services 274 0.6% Vegetable Growing (Outdoors) 268 0.5% Vegetable Growing and Related Services 266 0.5%		Iment Administration	ω	04	0.6%	
Other Warehousing and Storage Services 299 0.6% Real Estate Services 298 0.6% Department Stores 294 0.6% Other Automotive Repair and Maintenance 293 0.8% Non-Residential Property Operators 294 0.6% Grape Growing 284 0.6% Hairdressing and Beauty Services 279 0.6% Police Services 278 0.6% Buildings Cleaning Services 274 0.6% Vegetable Growing (Outdoors) 268 0.6% Vegetable Growing and Related Services 268 0.5%		Building Supplies Retailing	ω	00	0.6%	0.
Real Estate Services 298 0.6% Department Stores 294 0.6% Other Automotive Repair and Maintenance 293 0.6% Non-Residential Property Operators 284 0.6% Grape Growing 279 0.6% Hairdressing and Beauty Services 278 0.6% Police Services 274 0.6% Buildings Cleaning Services 274 0.6% Vegetable Growing (Outdoors) 268 0.6% Computer Systems Design and Related Services 266 0.5% All other Statements 286 0.5%		Ising and Storage Services	2	66	0.6%	0.
Department Stores 294 0.6% Other Automotive Repair and Maintenance 293 0.6% Non-Residential Property Operators 284 0.6% Grape Growing 279 0.6% Hairdressing and Beauty Services 279 0.6% Police Services 274 0.6% Buildings Cleaning Services 274 0.6% Vegetable Growing (Outdoors) 268 0.6% Computer Systems Design and Related Services 266 0.5% All other transmission 264 0.5%		rvices	2	86	0.6%	0.
Other Automotive Repair and Maintenance 293 0.6% Grape Growing 284 0.6% Grape Growing 279 0.6% Hairdressing and Beauty Services 278 0.6% Police Services 274 0.6% Buildings Cleaning Services 274 0.6% Vegetable Growing (Outdoors) 268 0.5% Vegetable Growing And Related Services 266 0.5% All other strates 260 0.5%		ores	2	94	0.6%	0.
Non-Residential Property Operators 284 0.6% Grape Growing 279 0.6% Hairdressing and Beauty Services 278 0.6% Police Services 278 0.6% Buildings Cleaning Services 274 0.6% Vegetable Growing (Outdoors) 269 0.6% Vegetable Growing (Outdoors) 268 0.5% All other transmission to the section to the		ive Repair and Maintenance	2	93	0.6%	0.
Grape Growing 279 0.6% Hairdressing and Beauty Services 278 0.6% Police Services 274 0.6% Buildings Cleaning Services 269 0.6% Vegetable Growing (Outdoors) 268 0.6% Vegetable Growing (Outdoors) 268 0.6% All other induction to the services 268 0.5%		al Property Operators	2	84	0.6%	0.
Hairdressing and Beauty Services 278 0.6% Police Services 274 0.6% Buildings Cleaning Services 269 0.6% Vegetable Growing (Outdoors) 268 0.6% Computer Systems Design and Related Services 246 0.5% All obtained services 246 0.5%			2	79	0.6%	0.
Police Services 274 0.6% Buildings Cleaning Services 269 0.6% Vegetable Growing (Outdoors) 268 0.6% Computer Systems Design and Related Services 246 0.5%			2	78	0.6%	0.
Building Cleaning Services 269 0.6% Vegetable Growing (Outdoors) 268 0.6% Computer Systems Design and Related Services 246 0.5% All other induction to the first services 46 440 32 7%		nd Beauty Services	~	74	0 6%	0
Vegetable Growing Controco Vegetable Growing (Outdoors) 268 0.6% Computer Systems Design and Related Services 246 0.5%		nd Beauty Services	1 0	69	0.0%	→ <u>ç</u>
Vegeratic critering (currents) Computer Systems Design and Related Services 246 0.5%		nd Beauty Services	J C		0.070	
		nd Beauty Services , img Services		C		
11-66		nd Beauty Services ; ; ming Services ; ms Design and Related Services		68 46	0.5%	_

Infometrics

Which industries have created the most jobs?

The section investigates which industries have created and lost the most number of jobs in Hastings District. The employment numbers differ from those published in Business Demography by Statistics Zealand. The reasons for these differences are explained in the technical appendix. New

Table 8: ANZSIC 1-digit industries ranked by number of jobs created, 2020-2021

	Industry 2020	20 2021	21 Change	Annual Growth
Administrative and Support Services	2,591	91 3,069	39 478	18.4%
Agriculture, Forestry and Fishing	7,108	08 7,488	38 380	5.4%
Health Care and Social Assistance	6,183	83 6,327	27 144	2.3%
Public Administration and Safety	1,642	42 1,747	106	6.4%
Construction	4,048	48 4,139	06 68	2.2%
Electricity, Gas, Water and Waste Services	4:	436 524	24 89	20.3%
Professional, Scientific and Technical Services	2,504	04 2,591	91 87	3.5%
Rental, Hiring and Real Estate Services	õ	844 919	19 75	8.9%
Manufacturing	5,944	44 5,984	34 41	0.7%
Financial and Insurance Services	71	788 826	26 38	4.8%
Wholesale Trade	1,650	50 1,684	34 33	2.0%
Other Services	1,533	33 1,557	57 25	1.6%
Retail Trade	3,534	34 3,558	58 23	0.7%
Education and Training	3,120	20 3,144	14 23	0.8%
Fransport, Postal and Warehousing	1,302	02 1,315	15 12	1.0%
Arts and Recreation Services	4	474 474	74 0	0.1%
Mining		27	24 -3	-11.2%
Information Media and Telecommunications	2	270 222	-48	-17.8%
Accommodation and Food Services	2,440	40 2,386	36 -53	-2.2%
Total	46,436	36 47,976	76 1,540	3_3%

- . Administrative and Support Services made the largest contribution to employment growth in Hastings District between 2020 and 2021 with the industry adding 478 jobs.
- The next largest contributor was Agriculture, Forestry and Fishing (380 jobs) followed by Health Care and Social Assistance (144 jobs).
- The largest detractor from growth over the year was Accommodation and Food Services in which employment declined by 53.

The table on the next page shows the 20 industries (out of a total of approximately 500 industries of the ANZSIC 2006 industry classification1) that created the most number of jobs over the past year. Table 15 shows the 20 detailed industries that made the lowest contribution to job creation over the same period.

- . Employment Services was the largest creator of jobs in Hastings District between 2020 and 2021, generating an additional 349 positions.
- This was followed by Fruit and Tree Nut Growing, which added 321 jobs over the same period.
- Leather Tanning and Fur Dressing was the largest detractor of jobs in Hastings District between 2020 and 2021, losing 58 positions.
- This was followed by Accommodation, which lost 52 jobs over the same period.

			sqof		Change	
Rank	Jul	Industry 20	2020	2021	2020 - 2021	% of total 2021
-	Employment Services	~	879	1,228	349	2.6%
2	Fruit and Tree Nut Growing	μ	3,187	3,508	321	7.3%
ω	Hospitals	2,6	2,659	2,796	136	5.8%
4	Packaging and Labelling Services	0	975	1,092	117	2.3%
QI	Central Government Administration	N	242	304	62	0.6%
Ø	Supermarket and Grocery Stores	(0	963	1,022	59	2.1%
7	Property Operators	(.)	357	411	54	0.9%
00	Mushroom and Vegetable Growing	(.)	345	398	54	0.8%
9	Agriculture and Fishing Support Services	2,0	2,018	2,067	49	4.3%
10	Building Installation Services		920	964	44	2.0%
11	Public Order and Safety Services	00	874	915	41	1.9%
12	Building Cleaning, Pest Control and Gardening Services	(.)	384	422	38	0.9%
13	Computer Systems Design and Related Services	N	209	246	37	0.5%
14	Fruit and Vegetable Processing	- -	1,308	1,344	36	2.8%
15	School Education	2,1	2,133	2,168	36	4.5%
16	Cement, Lime, Plaster and Concrete Product Manufacturing		72	105	34	0.2%
17	Architectural, Engineering and Technical Services	(1)	557	590	33	1.2%
18	Residential Building Construction	00	858	887	30	1.8%
19	Water Supply, Sewerage and Drainage Services		31	59	28	0.1%
20	Waste Collection Services		42	69	28	0.1%

Table 9: The 20 ANZSIC 4-digit industries that created the most jobs, 2020-2021

Table 10: The 20 ANZSIC 4-digit industries that lost the most jobs, 2020-2021

All other

27,425 46,436

27,381 47,976

-44 ,540

57.1% 100%

Rank				Gunuo	
	k Industry	stry 2020	2021	2020 - 2021	% of total 2021
	Leather Tanning and Fur Dressing	266	208	-58	0.4%
2	Accommodation	463	410	-52	0.9%
ω	Grain, Sheep and Beef Cattle Farming	861	816	-45	1.7%
4	Libraries and Archives	103	66	-37	0.1%
σı	Preschool Education	069	654	-36	1.4%
თ	Land Development and Site Preparation Services	401	368	-33	0.8%
7	Furniture Manufacturing	208	176	-31	0.4%
00	Clothing, Footwear and Personal Accessories Retailing	226	199	-26	0.4%
9	Grocery, Liquor and Tobacco Product Wholesaling	489	465	-24	1.0%
10	Converted Paper Product Manufacturing	171	148	-23	0.3%
1	Other Food Product Manufacturing	100	78	-21	0.2%
12	Other Administrative Services	291	270	-21	0.6%
13	Clubs (Hospitality)	81	62	-19	0.1%
14	Motor Vehicle and Motor Vehicle Parts Wholesaling	56	39	-17	0.1%
1 ₅	Road Passenger Transport	144	130	-14	0.3%
16	Non-Residential Building Construction	204	192	-12	0.4%
17	Department Stores	305	294	-11	0.6%
18	Warehousing and Storage Services	310	299	-1-1	0.6%
19	Civic, Professional and Other Interest Group Services	192	181	-11	0.4%
20	Nursery and Floriculture Production	87	76	-10	0.2%
	All other industries	40,791	42,845	2,054	89.3%
	Total	46,436	47,976	1,540	100%



Infometrics





Ŋ

Hastings District Annual Economic Profile

2021

RODU

Infometrics







С

What are the most productive industries in Hastings District?

This section ranks industries according to their level of GDP per employee in Hastings District. The level of GDP per employee may differ between industries because of the skill levels of workers and their inherent efficiency, as well as due to different amounts of machinery, technology, and land being used as production inputs. Table 11 below ranks broad industries by GDP per employee in Hastings District and shows the corresponding GDP per employee in the national economy. Since the capital intensity of industries is often a significant explainer of productivity we also show the capital intensity of each industries in the table. Capital intensity is measured as the share of GDP which is attributable to capital. Industries with a high proportion are thus highly capital intensive.

Table 11: ANZSIC 1-digit industries ranked by productivity, 2021

		Productivity	Ŷ	Capital intensity
	Industry	Hastings District	New Zealand	New Zealand
Rental, Hiring and Real Estate Services		326,138	337,663	0.82
Electricity, Gas, Water and Waste Services		291,860	458,851	0.77
Financial and Insurance Services		173,924	267,096	0.56
Mining		158,922	580,531	0.76
Wholesale Trade		125,384	133,172	0.41
Transport, Postal and Warehousing		106,797	110,675	0.42
Manufacturing		106,437	124,965	0.43
Professional, Scientific and Technical Services		100,144	114,072	0.23
Public Administration and Safety		98,151	111,653	0.20
Information Media and Telecommunications		98,122	295,003	0.58
Construction		77,364	81,631	0.26
Retail Trade		70,977	74,285	0.32
Agriculture, Forestry and Fishing		69,576	114,827	0.60
Health Care and Social Assistance		66,928	76,971	0.12
Arts and Recreation Services		52,868	83,219	0.36
Education and Training		45,143	58,771	0.26
Other Services		36,801	55,446	0.19
Administrative and Support Services		33,100	42,716	0.20
Accommodation and Food Services		31,328	38,765	0.25
Total		99,162	124,890	

USINESS GROW

How fast did the number of business units grow in Hastings District?

Growth in the number of business units is an indicator of entrepreneurial activity. It indicates an environment in which entrepreneurs are prepared to take risks to start new ventures. This section contrasts Hastings District's recent performance in business unit growth with other regions in the country.



- . The number of business units in New Zealand increased by 0.5% over the same period.
- . Growth in the number of business units in Hastings District averaged 1.1%pa over the past 10 years compared with 1.6%pa in the national economy.
- . Business unit growth in Hastings District varied from a high of 8.3% in 2004 to a low of -1.6% in 2012.

ITEM 10
Infometrics



Attachment 2

U Q P NO. GROWT 56

How fast has Hastings District's population grown?

Population growth is an indicator of a region's attractiveness as a place to live and work. A strong regional economy with plentiful job opportunities will help a region retain its population and attract new residents from other regions and abroad. This section contrasts Hastings District's recent population growth with other districts and the country as a whole.



- . Hastings District's population was 90,100 in 2021, up 1.1% from a year earlier. New Zealand's total population grew by 0.6% over the same period.
- . Population growth in Hastings District averaged 2.0%pa over the last 5 years compared with 1.7%pa in New Zealand.
- . Since 1996 growth in Hastings District reached a high of 3.6%pa in 2020 and a low of 0.1%pa in 1999.

0% 1% Hastings District New Zealand 2% 3% 0% 1% 2% 3% Figure 17: Annual population growth, 1997-2021 Figure 18: Population growth over the last 1, 2, 5, and 10 years 4% 7993 Change 7₉₉₀ 1.1%1 1% 7₉₉₉ 2020-2021 **2007 2008** : 0.7% 0.5% 0.9% 0.9% 2000 . 0.0%0 6% 2007 . 2007 0.8% 1.0% 7003 . 2009 2007
 1.2%
 0.8%
 0.3%
 0.4%

 1.1%
 0.8%
 0.5%
 0.8%
 24752.4% 2010 2005 2019-2021 7006 -2011 Hastings District 🌘 New Zealand Hastings District — New Zealand 2007 14%14% 2012 2000 -700g . 2013 7070 -
 2014
 2015
 2016
 2017
 2018
 2019
 2020
 2021

 2.0%
 2.2%
 2.1%
 2.0%
 1.8%
 1.5%
 3.6%
 1.1%

 1.7%
 2.1%
 2.3%
 2.1%
 1.8%
 1.6%
 2.2%
 0.6%
 2077 **%2**.0% **1.7%1**.7% 2012 -2016-2021 7073 . 2074 7075 . 2016 **1.7%1**.7%**1.6%1**.6% 2073 TOTO . 2011-2021 2010 -1010 2027

Item 10 Performance and Monitoring Report Performance & Monitoring Report Q2 2021-2022 Appendices.PDF

ITEM **10**

Infometrics

27

Hastings District Annual Economic Profile 2021



What is the age structure of Hastings District's population?

- In 2021, 63.7% of Hastings District's population was of working age (15-64). This was significantly lower than the proportion of the national population (66.2%).
- Hastings District had a slightly higher proportion (20.2%) of young people (0-14) than the country as a whole (18.9%) and a significantly higher proportion (17.2%) of people 65 years and older compared with New Zealand (16.0%).
- Overall the dependency ratio in Hastings District (56.9%) was higher than in the national economy (51.1%). The dependency ratio expresses the number of persons outside of the working age as a proportion of the number of persons of working age (15 to 64 years).

Figure 21: Age composition of the population, year to June 2021



Attachment 2

S 2 ARD 9 IVING

This section describes a few indicators of economic standard of living. It investigates average earnings, house prices and housing affordability.

What are the mean earnings in Hastings District?

labour. Income earned in employment is an important source of household income, well-being and choices available. Average earnings in an area are determined by a number of factors including the industries the area, the skills required in these industries and the ability of employers to find appropriately skilled Π.

This section looks at how average annual earnings in the Hastings District has changed over time and how this compares against annual average earnings nationally.



- Mean earnings in Hastings District increased by 3.3% over the year to March 2021 compared with increase of 2.6% in New Zealand. an
- Over the last ten years earnings growth in Hastings District reached a maximum of 5.7% in 2007 and a minimum of 1.7% in 2016.





Infometrics

Hastings District Annual Economic Profile 2021

How affordable is housing in Hastings District?

This section investigates the affordability of housing by comparing average current house values with average earnings. We have estimated a housing affordability index which is the ratio of the average current house value to annual average earnings measured in the Linked Employer Employee Data. A higher ratio therefore indicates lower housing affordability.



. The housing affordability index in Hastings District was 6.6 in the year to March 2021, which was lower than New Zealand's index of 7.8. This means that housing is more affordable in Hastings District than in New Zealand.

Figure 27: Housing affordibility, 2005-2021





Item 10 Performance and Monitoring Report

Performance & Monitoring Report Q2 2021-2022 Appendices.PDF

WORKFORCE AND SKILLS

How do skill levels in Hastings District compare with New Zealand?

A region that can offer high skilled jobs can generally offer a higher standard of living to its residents. It is also has a better chance of retaining its residents and attracting new skills. This section contrasts the skill levels required by jobs in Hastings District with those required in the national economy. The broad skill categories used are defined in the technical section at the end of the report.

Table 12: Employment by broad skill level, 2021

		Hastings District	New Zealand	
OKIII IEVEI	Jobs	% of total	Jobs	% of total
Highly-skilled	17,102	35.6%	996,628	38.1%
Skilled	5,432	11.3%	340,170	13.0%
Semi-skilled	6,017	12.5%	357,739	13.7%
Low-skilled	19,425	40.5%	918,163	35.1%
Total	47,976	100%	2,612,700	100%

- Approximately 35.6% of Hastings District's workforce was employed in highly skilled occupations in 2021. This is lower than in New Zealand (38.1%).
- Approximately 40.5% of Hastings District's workforce was employed in low-skilled occupations in 2021. This is higher than in New Zealand 35.1%.





-

Infometrics

щ

What is the occupational structure of employment in Hastings District?

This section describes the types of occupations that are employed in Hastings District. The following graph shows the distribution of employment across broad occupational categories (1-digit occupations).

- Professionals accounted for the largest share of employment (21.8%) in Hastings District, which is lower than New Zealand (24.5%).
- Managers accounted for the second largest share of employment (17.4%) in Hastings District, which is lower than New Zealand (18.0%).
- Machinery operators and drivers accounted for the lowest share of employment (6.6%) in Hastings District, which is higher than New Zealand (5.3%).

Figure 29: Employment by broad occupation, 2021



Table 13 shows a ranking of employment by 2-digit occupations.

- Specialist Managers is the largest 2-digit occupation in Hastings District, accounting for 7.2% of employment. By comparison 8.4% of the national workforce are employed as specialist managers.
- The next largest 2-digit occupations in Hastings District are health professionals (5.8%) and education professionals (5.5%).

-
Table 13: E
e 13
5
nplo
Ш
lent
Å
ANZ
NZSIC
ЪЧ
digit
8
E,
atio
, N, 2
1202

	Hastings District	strict	New Zealand	nd.
Occupation	Employment	% of total	Employment	% of total
Specialist Managers	3,447	7.2%	218,782	8.4%
Health Professionals	2,795	5.8%	111,200	4.3%
Education Professionals	2,620	5.5%	150,560	5.8%
Farm, Forestry & Garden Workers	2,525	5.3%	55,966	2.1%
Factory Process Workers	1,985	4.1%	49,974	1.9%
Farmers & Farm Managers	1,965	4.1%	66,622	2.5%
Sales Assistants & Salespersons	1,906	4.0%	123,248	4.7%
Business, HR & Marketing Professionals	1,903	4.0%	140,704	5.4%
Carers & Aides	1,854	3.9%	88,965	3.4%
Other Labourers	1,772	3.7%	69,606	2.7%
Chief Execs, General Managers, Legislators	1,511	3.1%	90,847	3.5%
Hospitality, Retail & Service Managers	1,426	3.0%	93,433	3.6%
Design, Engineering, Science Professionals	1,321	2.8%	91,036	3.5%
Automotive & Engineering Trades Workers	1,176	2.5%	64,308	2.5%
Office Managers & Program Administrators	1,153	2.4%	68,183	2.6%
Construction Trades Workers	1,093	2.3%	68,004	2.6%
Sales Representatives & Agents	1,049	2.2%	78,823	3.0%
Mobile Plant Operators	979	2.0%	24,166	0.9%
Road & Rail Drivers	896	2.0%	54,751	2.1%
Legal, Social & Welfare Professionals	879	1.8%	60,031	2.3%
General Clerical Workers	866	1.8%	48,454	1.9%
Cleaners & Laundry Workers	833	1.7%	55,327	2.1%
Engineering, ICT & Science Technicians	828	1.7%	51,671	2.0%
Hospitality Workers	791	1.6%	49,266	1.9%
Other Clerical & Administrative Workers	774	1.6%	45,059	1.7%
Food Trades Workers	753	1.6%	43,742	1.7%
Machine & Stationary Plant Operators	741	1.5%	34,680	1.3%
Numerical Clerks	728	1.5%	46,823	1.8%
ICT Professionals	636	1.3%	63,965	2.4%
Skilled Animal & Horticultural Workers	622	1.3%	27,535	1.1%
Other Technicians & Trades Workers	620	1.3%	39,944	1.5%
Protective Service Workers	619	1.3%	35,385	1.4%
Inquiry Clerks & Receptionists	609	1.3%	35,844	1.4%
Health & Welfare Support Workers	588	1.2%	26,843	1.0%
Electrotech & Telecoms Trades Workers	547	1.1%	33,277	1.3%
Sports & Personal Service Workers	509	1.1%	40,815	1.6%
Construction & Mining Labourers	488	1.0%	28,821	1.1%
Storepersons	482	1.0%	23,595	0.9%
Sales Support Workers	450	0.9%	28,492	1.1%
Food Preparation Assistants	343	0.7%	20,242	0.8%
Personal Assistants & Secretaries	327	0.7%	21,677	0.8%
Arts & Media Professionals	283	0.6%	23,725	0.9%
Clerical & Office Support Workers	213	0.4%	18,305	0.7%

Total employm

,612,700

100%

Employment in knowledge intensive industries in Hastings District

growth. Knowledge intensive industries are those in which the generation and exploitation of knowledge play the predominant part in the creation of wealth. These sectors represent an increasing share of the New Zealand economy's output and employment, and will most likely be the source of future productivity

An industry is defined as knowledge-intensive if it meets two criteria: at least 25 per cent of the workforce is qualified to degree level and at least 30 per cent of the workforce is in professional, managerial and scientific and technical occupations. Further details of the definition are providing in the technical notes at the end of the report.

This section describes employment in knowledge intensive industries in Hastings District.

	1
	rable 1
	4
	 5
•	
	Ien
	÷
	implovment in knowledge
	ž
•	Бďб
	=.
	ŧ
	<u>IS</u> i
	ntensive indu
	du
	킄
•	ŝ
	202

	Employment in Kl industries 2021	KI employment as share of total employment 2021	Annual growth in Kl employment 2021	Annual average grwoth in I employment 2011-202
Hastings District	11,672	24.3%	2.5%	2.0%
New Zealand	848,044	32.5%	1.6%	2.2%

- . During 2021, there were 11,672 jobs in Hastings District's knowledge intensive industries. total employment, this was lower than in New Zealand (32.5%). At 24.3% <u>q</u>
- . During the year to March 2021, growth in employment in knowledge intensive industries was 2.5% compared with a change of 1.6% in New Zealand.





-

Infometrics

What are the top knowledge intensive industries in Hastings District?

Table 15: Top 30 knowledge intensive industries in Hastings District, 2021

		Hastings District	District	New Zealand	aland
Rank	Industry	Industry Employment	% of total employment	Employment	% of total employment
_	Hospitals (except Psychiatric Hospitals)	2,796	5.8%	78,971	3.0%
N	Primary Education	1,149	2.4%	56,607	2.2%
ω	Secondary Education	783	1.6%	36,224	1.4%
4	Management Advice and Other Consulting Services	665	1.4%	43,541	1.7%
5	Other Allied Health Services	497	1.0%	37,115	1.4%
o	Accounting Services	388	0.8%	25,460	1.0%
7	Local Government Administration	387	0.8%	24,809	0.9%
00	General Practice Medical Services	366	0.8%	16,702	0.6%
9	Engineering Design and Engineering Consulting Services	333	0.7%	31,602	1.2%
10	Central Government Administration	304	0.6%	47,039	1.8%
11	Computer Systems Design and Related Services	246	0.5%	47,488	1.8%
12	Pharmaceutical, Cosmetic and Toiletry Goods Retailing	226	0.5%	11,855	0.5%
13	Legal Services	217	0.5%	20,099	0.8%
14	Employment Placement and Recruitment Services	173	0.4%	19,021	0.7%
15	Religious Services	156	0.3%	9,885	0.4%
16	Combined Primary and Secondary Education	150	0.3%	6,203	0.2%
17	Other Interest Group Services n.e.c.	148	0.3%	14,344	0.5%
18	Corporate Head Office Management Services	145	0.3%	25,190	1.0%
19	Other Auxiliary Finance and Investment Services	128	0.3%	11,489	0.4%
20	Scientific Research Services	122	0.3%	8,723	0.3%
21	Other Administrative Services n.e.c.	118	0.2%	10,023	0.4%
22	Specialist Medical Services	117	0.2%	6,069	0.2%
23	Adult, Community and Other Education n.e.c.	114	0.2%	11,810	0.5%
24	Dental Services	109	0.2%	8,222	0.3%
25	Veterinary Services	108	0.2%	6,688	0.3%
26	Other Health Care Services n.e.c.	92	0.2%	8,791	0.3%
27	Special School Education	86	0.2%	3,332	0.1%
28	Pathology and Diagnostic Imaging Services	83	0.2%	5,103	0.2%
29	Regulatory Services	83	0.2%	7,720	0.3%

30 Technical and Vocational Education and Training

82

0.2%

9,785

0.4%

З

Which qualifications are in demand in Hastings District?

This section examines the types of qualifications, in terms of NZQA level and field of study, that are in demand in Hastings District. The demand for qualifications is derived from our estimates of the demand for occupations by using assumptions about the types of qualifications which are ideally required for each occupation. Thus our estimates do not describe the educational profile of the region's workforce but rather the type of qualifications that are ideally required in the region. Further details are provided in the technical notes at the end.

Table
ë
Ξ
망
/ment
5
P
<u>e</u>
댴
lua
ificatio
n and fiel
field
đ
studv
Ξ.
Table 16: Employment by level of qualification and field of study in Hastings District, 2027
District,
2021

-

Field of study	Ceruncate (level 1-3)	Ceruncate (level 4)	Upioma (level 5-6)	Uegree (level 7+)	Total
Number					
Natural and Physical Sciences	844	204	312	868	2,229
Information Technology	766	74	150	472	1,462
Engineering and Related Technologies	3,871	2,512	841	1,594	8,818
Architecture and Building	1,346	1,697	267	408	3,719
Agriculture, Environmental and Related Studies	1,642	876	120	327	2,966
Health	1,531	357	489	3,048	5,425
Education	1,007	192	223	2,132	3,554
Management and Commerce	4,013	780	1,137	2,715	8,645
Society and Culture	2,568	477	756	2,039	5,840
Creative Arts	1,271	256	243	969	2,465
Food, Hospitality and Personal Services	1,606	828	259	160	2,852
Totals	20,466	8,254	4,797	14,460	47,976
% of total					
Natural and Physical Sciences	1.8%	0.4%	0.7%	1.8%	4.6%
Information Technology	1.6%	0.2%	0.3%	1.0%	3.0%
Engineering and Related Technologies	8.1%	5.2%	1.8%	3.3%	18.4%
Architecture and Building	2.8%	3.5%	0.6%	0.9%	7.8%
Agriculture, Environmental and Related Studies	3.4%	1.8%	0.3%	0.7%	6.2%
Health	3.2%	0.7%	1.0%	6.4%	11.3%
Education	2.1%	0.4%	0.5%	4.4%	7.4%
Management and Commerce	8.4%	1.6%	2.4%	5.7%	18.0%
Society and Culture	5.4%	1.0%	1.6%	4.3%	12.2%
Creative Arts	2.6%	0.5%	0.5%	1.5%	5.1%
Food, Hospitality and Personal Services	3.3%	1.7%	0.5%	0.3%	5.9%
Totals	42.7%	17.2%	10.0%	30.1%	100%

The greatest demand in Hastings District in 2021 was for qualifications at the level of Certificate (level 1-3). Approximately 42.7% of all positions in Hastings District required this level of qualification.

By field of study, the highest demand was for Engineering and Related Technologies. 18.4% of all positions in Hastings District required this field of study. Approximately

.

.

2021	Tab
_	Table 17:
	Table 17: Change in
	nge
	in er
	nplo
	Yme
	nt by
	/lev
	el of
	qual
	ificat
	tion
	and 1
	ield
	of st
	Vpn
	in Ha
	stin
	gs Di
	7: Change in employment by level of qualification and field of study in Hastings District, 2011-
	t, 20
	÷

Field of study	Certificate (level 1-3)	Certificate (level 4)	Diploma (level 5-6)	Degree (level 7+)	Total
Absolute change					
Natural and Physical Sciences	123	27	65	166	381
Information Technology	119	13	38	147	317
Engineering and Related Technologies	739	512	206	406	1,863
Architecture and Building	274	458	78	105	915
Agriculture, Environmental and Related Studies	232	79	31	43	384
Health	221	43	133	788	1,186
Education	138	20	61	184	403
Management and Commerce	542	77	291	624	1,534
Society and Culture	369	62	212	390	1,033
Creative Arts	175	48	57	161	441
Food, Hospitality and Personal Services	277	222	62	36	597
Totals	3,209	1,562	1,232	3,050	9,054
annual average % change					
Natural and Physical Sciences	1.6%	1.4%	2.3%	2.1%	1.9%
Information Technology	1.7%	1.9%	2.9%	3.8%	2.5%
Engineering and Related Technologies	2.1%	2.3%	2.9%	3.0%	2.4%
Architecture and Building	2.3%	3.2%	3.5%	3.0%	2.9%
Agriculture, Environmental and Related Studies	1.5%	1.0%	3.0%	1.4%	1.4%
Health	1.6%	1.3%	3.2%	3.0%	2.5%
Education	1.5%	1.1%	3.2%	0.9%	1.2%
Management and Commerce	1.5%	1.0%	3.0%	2.6%	2.0%
Society and Culture	1.6%	1.4%	3.3%	2.1%	2.0%
Creative Arts	1.5%	2.1%	2.7%	2.7%	2.0%
Food, Hospitality and Personal Services	1.9%	3.2%	2.8%	2.6%	2.4%
Totals	1.7%	2.1%	3.0%	2.4%	100%

The number of positions in Hastings District requring a Certificate (level 1-3) increased by 3,209 between 2011 and 2021, ranking it as the qualification level with the largest absolute increase in demand.

.

.

By field of study, Engineering and Related Technologies experienced the highest increase in demand between 2011 and 2021. The number of positions requiring this field of study increased by 1,863 over the 10 year period.

TOURISM

Tourism has grown rapidly in New Zealand since 2000. Not only has the number of overseas tourist arrivals increased substantially, but the level of domestic tourism has also expanded rapidly as spending on leisure by New Zealand residents increased. This section describes the contribution of tourism to Hastings District's economy.

Tourism GDP

Table 18: Tourism GDP, 2001-2021

nasungs bistrict	7		
Level	Change	Level	Change
\$33.3m		\$3,343m	
\$35.6m	6.9%	\$3,595m	7.5%
\$39.9m	12.1%	\$4,074m	13.3%
\$44.8m	12.5%	\$4,700m	15.4%
\$50.6m	12.8%	\$5,141m	9.4%
\$55.4m	9.4%	\$5,626m	9.4%
\$58.4m	5.5%	\$5,985m	6.4%
\$63.6m	8.9%	\$6,368m	6.4%
\$74.3m	16.9%	\$7,227m	13.5%
\$69.2m	-6.9%	\$6,932m	-4.1%
\$73.3m	5.9%	\$7,379m	6.4%
\$76.8m	4.8%	\$7,698m	4.3%
\$80.1m	4.2%	\$8,120m	5.5%
\$82.6m	3.2%	\$8,289m	2.1%
\$92.1m	11.5%	\$9,191m	10.9%
\$103m	11.9%	\$10,710m	16.5%
\$110m	7.2%	\$12,508m	16.8%
\$114m	3.5%	\$12,809m	2.4%
\$119m	3.8%	\$14,235m	11.1%
\$124m	4.9%	\$14,937m	4.9%
\$136m	9.7%	\$15,948m	6.8%
\$98.2m	-28.0%	\$8,547m	-46.4%
	Feval 533.3 535.6 535.6 544.8 544.8 550.6 550.6 550.6 550.6 550.6 550.6 550.6 550.6 550.6 550.6 571.3 510.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0 511.0		Change 6.9% 12.1% 12.5% 12.8% 9.4% 5.5% 16.9% 5.9% 4.9% 11.9% 11.9% 11.9% 5.2% 3.5% 5.2% 5.2% 5.2% 5.2% 5.2% 5.5% 5.5% 5

Figure 31: Annual average tourism GDP growth, 2001-2021



- - Employment growth in the industry in Hastings District has averaged 0.2% over the last ten years compared with -2.2% in New Zealand.

- The tourism industry employed an average of 1,792 people in Hastings District in 2021. This amounted to 3.7% of the Hastings District's total employment in 2021, down from 4.5% in 2011.
- Performance & Monitoring Report Q2 2021-2022 Appendices.PDF .

-50%

2000 2010 2077 POZ2 .

PO73 . 7078 . ²⁰75 -7076 -2012 7078 -7070 . 2020 .

7027 .

-25%

25%

0%

Figure 32: Annual average tourism employment growth, 2001-2027

Hastings District

New Zealand

Item 10 Performance and Monitoring Report

Hastings District Annual Economic Profile 2021

42

- The tourism industry contributed \$98.2m towards GDP in Hastings District in 2021. This amounted to 2.1% of the Hastings District's economic output in 2021, down from 2.1% ten years ago.
- Economic output in Hastings District's tourism industry declined by -28.0% in 2021, compared with a -46.4% decline in New Zealand.
- Growth in the industry in Hastings District has averaged 2.5% over the last ten years, compared with 1.1% in New Zealand.

Tourism Employment

Table 19: Tourism employment, 2001-2021

	Hastings District	#	New Zealand	
Year	Level	Change	Level	Change
2000	1,525		152,610	
2001	1,552	1.8%	157,389	3.1%
2002	1,598	3.0%	162,042	3.0%
2003	1,628	1.9%	169,965	4.9%
2004	1,727	6.1%	177,861	4.6%
2005	1,783	3.3%	184,761	3.9%
2006	1,817	1.9%	190,890	3.3%
2007	1,927	6.0%	197,028	3.2%
2008	2,007	4.1%	198,219	0.6%
2009	1,937	-3.5%	198,555	0.2%
2010	1,827	-5.7%	187,083	-5.8%
2011	1,764	-3.4%	181,881	-2.8%
2012	1,640	-7.0%	175,866	-3.3%
2013	1,671	1.9%	173,721	-1.2%
2014	1,680	0.5%	175,023	0.7%
2015	1,767	5.2%	191,796	9.6%
2016	1,750	-0.9%	210,126	9.6%
2017	1,730	-1.1%	208,923	-0.6%
2018	1,821	5.2%	222,129	6.3%
2019	1,864	2.4%	220,875	-0.6%
2020	1,838	-1.4%	218,580	-1.0%
2021	1,792	-2.5%	146,295	-33.1%

CHNIC P NOTES

Time period

indicators except population (as at June) and dairy sector statistics (May year) and hummon (snapshot as at February). <u>a</u>

Broad economic sectors

such mining. Goods-producing industries produce manufactured and other processed goods and include manufacturing, electricity, gas and water, and construction. High-value services include knowledge intensive service industries. Other services include all service industries that are not knowledge intensive. operation and unallocated activity. Primary industries extract or harvest products from the earth and include agriculture, forestry, fishing, and as retail trade, and food and accommodation services. 'Other' includes owner occupied property

Broad skill levels

Highly skilled occupations typically require a bachelor degree or higher qualification and include professionals such as accountants, teachers, and engineers, as well as most managers such as chief executives. This category is consistent with skill level one of the Australia New Zealand Standard Classification of Occupations (ANZSCO).

Medium-high skilled occupations typically require an NZ Register Diploma, an Associate Degree or Advanced Diploma. The category includes some managers (such as retail managers) and technicians (such as architectural draftspersons, ICT support technicians and dental hygienists). This category is consistent with skill level two of the ANZSCO classification.

Medium skilled occupations typically require an NZ Register Level 4 qualification. The category includes tradespersons (such as motor mechanics), skilled service workers (such as firefighters), as well as skilled clerical and sales workers (such as legal secretaries and estate agents). This category is consistent with skill level three of the ANZSCO classification.

Low skilled occupations typically require an NZ Register Level 3 qualification or lower. It includes a rar of lower skilled occupations from general clerks, caregivers, and sales assistants, through to cleaners labourers. This category is consistent with skill level four and five of the ANZSCO classification. a range aners and

Business units

Data on the number of businesses is sourced from the Business Demography statistics from Statistics New Zealand. Businesses are measured by geographic units, which represent a business location engaged in one, or predominantly one, kind of economic activity at a single physical site or base (eg a factory, a farm, a shop, an office, etc). All non-trading or dormant enterprises, as well as enterprises outside of New Zealand, are excluded from business demography statistics.

The number of business units is based on a snapshot as at February each year

employee \geq significant number of enterprises are recorded as having zero employment. Enterprises in the zero mployee count size category may have:

- working owners who do not draw a wage from their business
- labour provided by other businesses or contractors
- business activity that requires no labour (eg holding company)

Only business units that are economically significant enterprises are included economically significant they must meet at least one of the following criteria: included. To be regarded as

- annual expenses or sales subject to GST of more than \$30,000
- 12-month rolling mean employee count of greater than three
- part of a group of enterprises
- registered for GST and involved in agriculture or forestry
- over \$40,000 of income recorded in the IR10 annual tax return (this includes some units in residential property leasing and rental).

Dependency ratio

the The dependency ratio is the number of under 15 year olds and over 65 year olds as a ratio population (working age). of the rest <u>o</u>f

Earnings

Earnings data comes from the quarterly Linked Employer Employee Data published by Statistics New Zealand. LEED publishes the mean earnings of full quarter jobs for each quarter. Full quarter jobs may include full time and part time jobs. Earnings include overtime and lump sum payments. We sum the mean earnings for the four quarters making up the year to arrive at an estimate of average annual earnings.

Employment by industry

measurement is filled jobs. Employment is measured as an average of the four quarters making up each year. The unit of

Regional employment numbers are from Infometrics' Regional Industry Employment Model (RIEM). The model draws heavily on quarterly and annual Linked Employer Employee Data (LEED) published by Statistics New Zealand. RIEM differs from data from Business Demography in that it is a quarterly series (BD is annual) and it includes both employees and self-employed, whereas BD only includes employees.

Employment by occupation

Employment in each industry is converted to occupational employment using the relationship between industry and occupational employment observed in various Population Censuses. The Population Census measures the occupational composition of employment in each industry and how this changes over time. Occupations confirm to the categories used in the Australian New Zealand Standard Classification of Occupations confirm to the categories used in the Occupations (ANZSCO).

Employment by qualification and field of study

Employment by occupation is converted to employment by qualification using the unique matching between occupation and **the five qualification or skill levels used** in the Australian New Zealand Standard Classification of Occupations (ANZSCO). Fields of study for each combination of occupation and skill are obtained from Population Census. Shares of employment in a particular occupation and skill combination for each field of study can, thus, be aggregated into demand for labour by skill/qualification.

Gross Domestic Product

Gross confused with revenue or turnover. Do mestic Product (GDP) measures the value economic units add to their inputs. It should not be

does not include the value added to goods and services used as intermediate inputs for the production of other goods as this would result in double counting. As a result, GDP estimates should not be confused with with revenue/turnover/gross output. Total GDP is calculated by summing the value added to all goods and services for final consumption – goods and services used as intermediate inputs for the production ie it

operate Employee Data (LEi regional GDP publis Infometrics' estimates of the proportions of industries in each territorial authority which were able to operate under each COVID-19 alert level to capture the economic impacts of the pandemic. industry productivity and changes in productivity over time. In the 2021 GDP estimates we incorporate Statistics New Zealand) down to territorial authority level by applying TA shares to the national total. Each TA's share of industry output is based on the share of employment measured in the Linked Employer Infometrics. A top-down approach breaks national production-based GDP for each industry (published by In this profile Gross Domestic Product for each region and territorial authority (TA) is estimated by ta (LEED), which is, in turn, based on taxation data. Our estimates are benchmarked on published by Statistics New Zealand which ensures we capture differences in regional

GDP is measured in constant 2021 prices.

Household income

and The Infometrics household income series is a comprehensive estimate of average household incomes within each region or territorial authority area. The series captures labour market earnings (wages, salaries and self-employment) as well as allowances (e.g. Disability Allowance), benefits (e.g. Jobseeker Support) superannuation. Investment income is excluded

administrative data. As there is a time lag in the availability of administrative data we use contemp indicators to project our estimates to the most recent quarter. Infometrics estimates of the number occupied private households are used to translate total income in each area into a per household mean. households in New Infometrics models the series with a top-down approach, first measuring all incomes received Zealand, then apportioning them to smaller areas using various sources contemporary q Ş ੍ਰੇ

completing their Census form. The Infometrics household income series tends to be slightly higher than Census measures. Census tends to underestimate household incomes because individuals often fail to recall all their income when

House values

House values (dollar value) are sourced from QVNZ. The levels used are average current values. An average current value is the average (mean) value of all developed residential properties in the area based on the latest house value index from QVNZ. It is not an average or median sales price, as both of those figures only measure what happens to have sold in the period. These average current values are affected by the underlying value of houses (including those not on the market) and are quality adjusted affected by the underlying value of houses (including those not on the market) and based on the growth in each house's price between sales.

Industrial classification

This profile uses industry categories from the 2006 Australia New Zealand Standa Classification (ANZSIC). The ANZSIC is a hierarchical classification with four level broadest level also referred to as 1-digit categories), subdivisions (3-digit), groups digit). There are approximately 500 7-digit industries. Zealand Standard Industrial on with four levels, namely divisions (the converted on with four levels, namely divisions (7-

in the national accounts This profile also uses a grouping of 54 industries. These are the industries used by Statistics New Zealand

Knowledge intensive employment

Knowledge intensive employment is measured as employment in industries (measured at the industry level) which are defined as **knowledge intensive**. 7-digit

Knowledge intensive industries

Knowledge-intensive industries are industries that satisfy two basic criteria: At least 25 per cent of the workforce must be qualified to degree level and at least 30 per cent of the workforce must be employe professional, managerial, as well as scientific and technical occupations. employed in

Māori industry and occupational employment

Infometrics models Māori industry and occupational employment data by drawing on detailed data from the Census, Household Labour Force Survey (HLFS) as well as the Infometrics Regional Employment Industry Model (REIM) and the Infometrics Regional Industry-Occupational matrix.

Population

The population numbers presented in this profile are based on Statistics New Zealand's Estimated Resident Population (ERP). The ERP is an estimate of all people who usually live in an area at a given date. Visitors from elsewhere in New Zealand or from overseas are excluded.

number of adjustments. The E population count, adjusted for: The ERP is not directly comparable with the census usually resident population count because of a number of adjustments. The ERP at 30 June 2018 is based on the 2018 census usually resident

- net census undercount (based on the 2018 Post-enumeration Survey)
- residents temporarily overseas on census night
- births, deaths, and net migration between census night and the date of the estimate
- reconciliation with demographic estimates at ages 0–9 years.

Prices

In this profile, we present all GDP estimates in constant 2021 prices. GDP presented in constant sometimes referred to as real GDP. By using constant prices we remove the distractionary effect inflation. It enables us to meaningfully compare GDP from one year to the next. t prices is t of

Productivity

Productivity measures the efficiency of production. In this profile, we measure productivity as GDP per filled job (ie the amount of economic activity generated on average by each filled job). Labour is only one input into production. The output of each employee may differ across industries in a region due to differing access to machinery, technology, and land. Therefore, productivity comparisons should only be made in circumstances where it is reasonable to assume that capital intensity will be broadly the same – for productivity of a particular example, when looking at productivity within an industry over a limited-time period, industry with that same industry in another region or when comparing

Self-employment

Self-employment rates are from Annual Linked Employer Employee Data (LEED).

Tourism employment

Our estimates of tourism employment leverage off our tourism GDP estimates. We are able to use our understanding of the proportion of output in each industry in a territorial authority that is associated with tourism and apply this proportion to underlying employment levels in that industry. Summing up tourism employment by industry gives us an indication of the total number of jobs in a region that are attributable to the tourism industry.

Tourism GDP

Our estimates of tourism GDP are measured in 2021 **prices** and make use of the Tourism Satellite Accounts (TSA) published by Statistics New Zealand, in conjunction with data on guest nights, visitor expenditure data from MBIE, and Infometrics' regional GDP model. The TSA estimates the contribution of the tourism industry to GDP nationally. For the years 2009-2013, we have apportioned tourism GDP from the TSA to each territorial authority (TA) using constrained shares of visitor expenditure from MBIE's visitor expenditure data.

For the years before 2009, we have calculated growth rates in each TA's tourism GDP, by adjusting TSA industry ratios (that summarise the proportion each industry's output associated with tourism) and applying these adjusted ratios to our estimates of the TA's GDP. Our adjustment takes into consideration each TA's relative exposures to industries and guest night shares compared to the national economy. The estimates for each TA are then benchmarked on the national total from the TSA.

Unallocated

Unallocated items include taxes levied on the purchaser rather than the producing industry (such as GST, import duties, and taxes on capital transactions), and items that cannot easily be allocated to a specific industry (such as the seasonal adjustment balancing item). A seasonal adjustment balancing item is necessary to ensure that the sum of all seasonally adjusted industries can be reconciled with total GDP.

Full Strategic Risk Register

Strategic Risk register as at 10 February 2022



Current Risk

Inherent Risk

ID	Description	Details	Inherent Risk	Residual Risk
3	People Health, Safety & Wellbeing	Exposure to health & safety risks (as a result of activities undertaken or directed by Council) which could result in serious health effects to workers, customers and public.	Extreme	High
21	Significant Operational Service Failure	Operational failure that may have a material impact on the delivery of Council services to the community.	Extreme	High
22	Water Quality & Quantity	As a result of climate change and human activities, there may not be a sustainable quantity of quality water to support the communities economic, social and environmental wellbeing aspirations.	Extreme	High
23	Financial Sustainability	Due to over committing to work programmes the financial sustainability of the Council may be compromised affecting delivery of all LTP goals.	Extreme	Low
25	Growth planning	Failure to accurately understand community needs may lead to poor growth management planning that compromises delivery of the services required by the community, adversely affecting economic, social and cultural wellbeing, and impacting Council's ability to achieve LTP objectives.	Extreme	Medium
26	Failure of climate adaptation	Lack of knowledge, protracted decision making or insufficient application of resources may cause climate change adaptation measures to fail adversely impacting economic, social and cultural wellbeing.	Extreme	Extreme
28	Significant statutory reform	Failure to proactively adapt to statutory changes could adversely affect economic, environmental, social or cultural wellbeing, and cause significant delays and/or barriers to Council's delivery of LTP objectives.	Extreme	Medium
30	Failure to address ESG&C expectations	Failure to address Environmental, Social, Governance (ESG) and Cultural expectations during decision making processes may contribute to increasing levels of inequity, resulting in legal implications, financial costs, significant reputational impacts or damage to the environment.	Extreme	High
31	Truth Decay	Increasing momentum towards the four trends of the 'Truth Decay' phenomenon, may lead to the erosion of civil discourse and disengagement of individuals from political institutes, resulting in an ability for Council to engage the community, plan for growth, or execute delivery of strategic goals effectively.	Extreme	Medium





2021/22 [Q2] Contract Schedule

(1) Other costs can include site investigations, design and consultancy fees, supply of materials and supporting activities delivered via existing maintenance contracts and by others

Index #	Month	Contract #	Contract Name	Contract Estimate	Tenders	Range of Tenders	Selected Tenderer	Accepted Tender Value	Other Costs [see note 1]	Total	Funds Allocated	Variance
1	Oct	CON2021063	Frimley Park Reserve Management Plan - Engagement Plan and Community Workshops	\$14,000	1	Negotiated	Boffa Miskell Limited	\$13,170		\$13,170	\$14,000	\$830
2	Oct	CON2021064	Eskdale Park Reserve Management Plan – Engagement Plan and Community Workshops	\$25,000	1	Negotiated	Boffa Miskell Limited	\$21,395	\$0	\$21,395	\$25,000	\$3,605
3	Oct	CON2021080	City Centre Activation - Marble Run	\$25,000	1	\$25,000 to \$25,000	Vesica Aotearoa	\$25,000	\$0	\$25,000	\$25,000	\$0
4	Oct	CON2021081	City Centre Activation - Pink Flamingos	\$12,000	1	\$11,000 to \$11,000	Angus Muir Design	\$11,000	\$0	\$11,000	\$12,000	\$1,000
5	Oct	CON2021082	City Centre Activation - Christmas Lights	\$10,000	1	\$8,940 to \$8,940	Celebrations Group	\$8,940	\$0	\$8,940	\$10,000	\$1,060
6	Oct	CON2021083	City Centre Activation - Mural Installation	\$10,000	1	\$9,000 to \$9,000	Tape Art NZ	\$9,000	\$0	\$9,000	\$10,000	\$1,000
7	Oct	CON2021084	City Centre Activation - Deep thought	\$20,000	1	\$17,000 to \$17,000	Vesica Aotearoa	\$17,000	\$0	\$17,000	\$25,000	\$8,000
8	Oct	CON2021087	Cornwall Park Tea Kiosk Upgrade and Construction of Accessible	\$40,000	1	\$38,500 to \$38,500	Citrus Studio Architecture	\$38,500	\$0	\$38,500	\$40,000	\$1,500
9	Oct	CON2021093	Splash Planet Slide Tower - Concrete Fibre Reinforcing	\$120,000	1	\$112,932 to \$112,932	Concrete Specialized Contacting	\$112,932	\$0	\$112,932	\$125,000	\$12,068
10	Oct	CON2021092	Flaxmere Park New Basketball Court	\$60,000	1	\$58,050 to \$58,050	GameOn Turf	\$58,050	\$0	\$58,050	\$60,000	\$1,950
11	Nov	CON2021101	Hikanui Pä – Data Collection	\$15,000	1	Negotiated	FOLKL	\$13,755		\$13,755	\$15,000	\$1,245
12	Nov	CON2021105	Anderson Park Car Park - temporary fitout	\$30,000	4	\$32,910 to \$32,910	Russell Roads Ltd	\$32,910	\$8,000	\$40,910	\$38,000	-\$2,910
13	Nov	CON2021104	Cornwall Park Accessible Playground Safety Surfacing	\$150,000	1	\$79,850 to \$79,850	Numat Ltd	\$79,850	\$63,735	\$143,585	\$430,000	\$286,415
14	Nov	CON2021068	Te Awanga Public Toilet Block - New Build (see CON2021013 for	\$285,000	1	\$312,005 to \$312,005	Hawkes Bay Construction	\$312,005	\$12,500	\$324,505	\$730,000	\$405,495
15	Nov	CON2021001	Waka Kotahi Eastside Eat Street Project Research Data for Pilot	\$20,000	1	Negotiated	FOLKL	\$18,120	\$0	\$18,120	\$20,000	\$1,880
16	Nov	CON2021098	Floor Sanding & Resurfacing 2021/22	\$5,700	1	\$44,000 to \$44,000	Handy Sanders	\$44,000	\$0	\$44,000	\$57,000	\$13,000
17	Dec	CON2021107	Toitoi HVAC System Redmediations and Upgrade	\$35,000	1	\$28,240 to \$28,240	Jackson Engineering	\$28,240	\$6,980	\$35,220	\$50,000	\$14,780
18	Dec	CON2021069	Mt Erin Road AWPT - Stages 1 & 2	\$1,356,009	2	\$2,980,215 to \$3,016,397	Russell Roads Ltd	\$2,980,215	\$715,000	\$3,695,215	\$3,695,215	\$0
19	Dec	CON2021103	Ron Giorgi III Playground Redevelopment – Design Fees	\$5,000	1	\$3,750 to \$3,750	Creo Space Limited	\$3,750	\$0	\$3,750	\$5,000	\$1,250
20	Dec	CON2021106	Tauroa Reserve - Jumps Safety Works	\$5,000	1	Negotiated	Dag Wakenshaw	\$4,312		\$4,312	\$5,000	\$688
21	Dec	CON2021109	Eskdale Park - Traffic Assessment Report	\$15,000	1	Negotiated	East Cape Consulting	\$11,960	\$0	\$11,960	\$15,000	\$3,040
22	Dec	CON2021108	Cornwall Park Bird Aviary Mural	\$15,000	1	Negotiated	Crimson Flower Limited	\$13,450	\$0	\$13,450	\$15,000	\$1,550
23	Dec	CON2021078	Middle Road Cycleway	\$543,267	3	\$406,807 to \$499,830	Dodge Construction Ltd	\$406,807	\$863,179	\$1,269,985	\$1,270,000	\$15
24	Dec	CON2021088	Omahu Chatham Roundabout Construction	\$2,019,069	1	\$2,364,719 to \$2,364,719	Downer NZ Ltd	\$2,364,719		\$3,197,458	\$3,220,000	\$22,542
25	Dec	CON2021096	Programmed Painting 2021/22	\$80,000	4	\$44,522 to \$90,685	Recreational Services Ltd	\$44,522	\$0	\$44,522	\$45,000	\$478
26												

[1] Other costs include site investigations, design and consultation fees, supply of materials and supporting activities delivered via existing maintenance contracts and by others

Project List

HDC Projects Master List (002)

		PROJECT INF	ORMATION			COM	/ENTS		
_									
				Overall	N /	HDC Input			
#	Asset	Consultant	Project Description / Name	Project Status	Notes	Required	HDC Actions	Updated by	Date Updated
				otatao					
1	Consent and Environmental	Stantec	Stormwater Replacement Consent	OK	Lodgement expected late Feb 2022			JCH	8/12/2021
2	Consent and Environmental	Stantec	CMP Operations	Complete	Report and guidance documents issued for HDC to format (Omahu Rd North). Project will be closed, all reports issued			DR	8/12/2021
3	Wastewater	Stantec	Inland Trunk Sewers - Planning	Complete	Oos submitted to move to panel			DR	8/12/2021
4	Wastewater	Stantec	Inland Trunk Sewers - Relining MSQA	OK	Relining complete, waiting for contractor to request PC			DR	8/12/2021
5	Wastewater	Stantec	School Road Rising Main	Complete	Project now finished. Practical completion finished. In defects to 7/12/21.			JCH	27/08/2021
6	Wastewater	Stantec	Park Road Rising Mains	Complete	Practical completion for the contract works was achieved 6/8/21. Issues regarding costs			JCH	27/08/2021
0	wastewater	Stantec	Park Road Rising Mains	Complete	payable by Unison for incorrectly installed services still to be resolved			JCH	27/08/2021
7	Drinking Water	Stantec	Water Safety Plans	ок	Haumoana/Te Awanga, Waimarama and Clive draft Water Safety Plans with HDC for input.	МК	Review and input to draft Water Safety Plans.	VB	8/12/2021
8	Stormwater	Stantec	HDC Dams	ОК	Whirinaki/Esk and Whakatu need final workshop. Waipätiki workshops underway. Dam break report in final review			MS	8/12/2021
9	Drinking Water	Stantec	Water Model and Strategy	Complete	Hastinos split to be rescoped under the Panel			MS	8/12/2021
10	Combined 3 Waters	Stantec	Lyndhurst BWS	OK	Construction completed			JCH	8/12/2021
			Asset Management Co-ordination Report / Potholing		MSQA of potholing contract as required, no current works programmed. Ownership of Pothole				
11	Transportation / 3 Waters	Stantec	Contract	Complete	contract management to be under the Panel.			MS	8/12/2021
12	Wastewater	Stantec	Outfall Renewal Programme - Diffuser Inspection	Complete	Inspections under action			MS	8/12/2021
13	Wastewater	Stantec	Outfall Renewal Programme - Manifold Land Based	Complete	Procurement Plan for tendering approved. Investigations for renewal option continuing.			MS	8/12/2021
			*		Business case complete, OoS for Option 3 to be completed to move to Panel				
14	Wastewater	Stantec	WWPS Renewal Programme	Complete	OoS submitted to move to panel Stages 3 and 4 how been closed (moving to page)). No surrent programmed works, Awaiting			DR	8/12/2021
15	Wastewater	Stantec	CCTV and Trenchless Repair	ОК	Stages 3 and 4 have been closed (moving to panel). No current programmed works. Awaiting as-builts			MS	8/12/2021
16	Wastewater	Stantec	Reticulation Lining Contract	Complete	Underway and making good progress			DR	8/12/2021
17	Wastewater	Stantec	Renewal Planning (reticulation)	Complete				DR	8/12/2021
18	Wastewater	Stantec	Urban Trunk Investigations	Complete	CCTV investigations underway, to be carried out with Inland Trunks.			DR	8/12/2021
19	Wastewater	Stantec	Maraekākaho Rd WW	Complete	OoS for RFT to be submitted to HDC			DR	8/12/2021
20	Wastewater	Stantec	Emergency Beach Outfall	Complete	Grant Shearer closing out remaining scope and setting up new scope under Panel			MS	8/12/2021
21	Stormwater	Stantec	Arataki Road Stormwater	Complete	Final certificate issued 9/08/2021, project closed out			MS	29/09/2021
22	Stormwater	Stantec	Kopanga Road Stormwater	OK	Project now finished. Practical completion finished. In defects to 7/12/21.			MS	8/12/2021
23	Wastewater	Stantec	Eastern Interceptor Trunk Wastewater Main	ок	TET held 16th November, project NOT awarded. Project to be stalled until next year as per revised programme			JCH	8/12/2021
24	Transportation / 3 Waters	Stantec	Howard Street Development	ок	Tender awarded. PCN to move to Panel approved			DR	8/12/2021
05	Distance Webs	011	T. A.I. D. J.D. M.I. Web Mile	0	Confirmed that final connection May - June 2022, reseal to follow. Drainways will install			MS	0/40/0004
25	Drinking Water	Stantec	Te Aute Road Drinking Water Main	Complete	remaining 60m of pipe, FH to complete connection.			MS	8/12/2021
	0	0.15			Awaiting HDC confirmation to proceed. HDC requested development and presentation of				0/40/5771
26	Stormwater	GHD	Caroline Road Extension Temp Works_ GHD	Hold	paper to Council over the next month (via MK secondment) to make decision on next steps.	AB / CT	Confirm next steps	DM	8/12/2021
<u> </u>			1		GHD have no visibility of budgets Programme to the end of December with commission in January. Bridge work to commence				
26	Drinking Water	Stantec	Middle Road Drinking Water Main	Caution	shortly			MS	8/12/2021
27	Drinking Water	Stantec	Reservoir Programme	Complete				MS	8/12/2021
28	Drinking Water	Stantec	Florence Place Drinking Water Renewal	OK	As-builts received 13/10/21			JCH	8/12/2021
29	Stormwater	Stantec	Karamü Road South Stormwater	Complete	Final report with \$ submitted			MS	8/12/2021
30	Drinking Water	Stantec	Belmont, Everest, Ashford Drinking Water Renewal	ок	Detailed design nearing completion, due to go through internal reviews this week. OoS for			MS	8/12/2021
	*		•		procurement phase to be submitted / approved once tenders are in for other projects.				20/00/2024
31 32	Transportation Transportation / 3 Waters	Stantec	Arbuckle Road Construction	Complete	Final completion issued			MK DB	29/09/2021
32	riansportation / 3 Waters	Stantec	Omahu Chatham Roundabout	OK	Tender due 1st December, evaluations underway MK secondment approved – will advance paper to Council for decision making and funding			NR	8/12/2021
1					this coming quarter.				
33	Stormwater	GHD	Caroline Road Extension Perm Works - GHD	Hold	GHD to complete current phase deliverables this coming month alongside MK secondment to	AB / CT	Confirm next steps via Council meeting	DM	8/12/2021
1		-			support reporting.				
					GHD have no visibility of budgets.				
33	Transportation / 3 Waters	Stantec	Omahu Henderson Roundabout	Critical	Construction complete, snags and as-builts to be completed			DB	8/12/2021
34	Transportation / 3 Waters	Stantec	Iona Development	OK	Tender document currently undergoing check and review			JCH	24/11/2021
35	Transportation	Stantec	Mt Erin Road	OK	Tenders closed - currently being evaluated		UDC to and an electric direct and another insurance to all second its	DB	8/12/2021
36	Stormwater	GHD	Flaxmere Town Centre	Caution	Tender evaluation complete – contract start expected December. MSQA OOS underway - to be set up as a separate project under the panel, due ASAP	DB	HDC to get contract signed and resolve insurances to allow work to start	DD	8/12/2021
36	Transportation / 3 Waters	Stantec	Irongate Industrial Roundabout	ок	Practical completion for the contract works was achieved 6/8/21. Issues regarding costs payable by Unison for incorrectly installed services still to be resolved	DVM	Unison costs to be resolved	DB	8/12/2021
37	Stormwater	GHD	Gum Tree Block	Caution	Resource consent submitted - pending HDC responses	DB	Workshop input and decisions Resource consent response	DD	8/12/2021
	-	a: .			Construction of works programmed to start August 2022. Consent requirements to be resolved		BC to investigate ecology and fish passage. To confirm option for		
37	Transportation / 3 Waters	Stantec	Maraekākaho / York Rd Roundabout	Hold	before going to tender (Grant Russell progressing). Landowner negotiation is continuing. Design currently on hold	BC	detailed design.	DB	8/12/2021
38	Transportation / 3 Waters	Stantec	Warwick Road AWPT	Critical	Most recent Contractor programme indication completion of works on 13 Jan 2022			DB	8/12/2021

Project List

C:\Users\krisk\AppData\Local\Microsoft\Windows\NetCache\Content.Outlook\NEB2JRN9\HDC Projects Master List (002)

Page 1

Attachment 2

Project List

HDC Projects Master List (002)

		PROJECT INF	ORMATION			COMI	IENTS		
#	Asset	Consultant	Project Description / Name	Overall Project Status	Notes	HDC Input Required	HDC Actions	Updated by	Date Updated
39	Transportation / 3 Waters	Stantec	Te Mata Peak Road AWPT	Complete	Scope completed, project to be placed on hold until funding confirmed			JCH	8/12/2021
40	Bridges	Stantec	HPMV Evaluations Year 4 - 10	Complete	Evaluations complete.			JD	8/12/2021
41	Consent and Environmental	Stantec	Ömarunui Landfill Plant Management	OK	Õmarunui submitted, Roys Hill underway			VB	8/12/2021
42	Bridges	Stantec	Tawa	ОК	RFT to HDC for review 26/11			JD	8/12/2021
43	Bridges	Stantec	Heays Gorge	OK	RFT to HDC for review 26/11			JD	8/12/2021
44	Bridges	Stantec	Material Testing - Bridge Evaluations	Complete	Complete			JD	8/12/2021
45	Combined 3 Waters Transportation	Stantec	General Technical Advice - Three Waters	OK	Have received request from Matt Kersel, ongoing modelling requests will require more \$			MS CS	8/12/2021
46	Iransportation	Stantec	General Technical Advice - Transport Bridge Evaluations 2021/22 (Grants Overhead, Mangarau,	ОК	PCN1 signed 22/11/21, PCN2 submitted				8/12/2021
47	Bridges	Stantec	Awanui, Havelock Culvert)	ОК	Evaluations progressing. 2x on hold due to material testing			JD	8/12/2021
48	Transportation	GHD	Mad Mile Road Safety Audit	Complete	Complete				
49	Transportation	GHD	Simla Avenue 820m - RP 0-820 - Te Mata Rd to		Awaiting PDS	FB	Issue PDS		
		-	Greenwood Ave		·				
50	Transportation	GHD	Kahuranaki Road Crash Reduction		Awaiting PDS	FB	Issue PDS		
51	Transportation	GHD	Stortford Lodge Roundabout	ОК	Slight (2 week) delay due to poor weather impacting survey work			DM	8/12/2021
52	Transportation	GHD	Havelock Rd / Karanema Roundabout		Awaiting PDS	FB	Issue PDS		0110.0001
53	Transportation	GHD	Lyndhurst-Nottingly Roundabout	0	OOS submitted and response period ongoing			DM	8/12/2021
54	Bridges	GHD	HPMV 151 - Seafield No. 1	Complete	Complete				
55	Bridges	GHD	HPMV 812 - Louisa	Complete	Complete				
56	Stormwater	GHD	Gordon Road Puriri to Kennedy SW - GHD Bridge Evaluations 2021/22 (Arapaoanui Low Level	Deferred	Not progressing (replaced by Aotea)			DM	8/12/2021
61	Bridges	WSP	Bridge Evaluations 2021/22 (Arapacanul Low Level Bridge, Lambs Hill No.1 Bridge, Rossers Bridge, Te Apiti No.4 Bridge)	Complete				MS	9/12/2021
62	Bridges	WSP	Material Testing - Bridge Evaluations	Complete				MS	9/12/2021
63	Bridges	WSP	Forecasting Tool	ОК	WSP progressing with works			MS	9/12/2021
64	Bridges	WSP	Rissington Bridge Vertical Clearance MSQA	ок	Nearing complete			MS	9/12/2021
65	Combined 3 Waters	WSP	General Technical Advice - Three Waters	ОК	No work requests received			MS	9/12/2021
66	Transportation	WSP	General Technical Advice - Transport	ОК	14 Tainui Drive small tech job			MS	9/12/2021
67	Bridges	WSP	General Technical Advice - Bridges	ок	Tanner Street Bridge			MS	9/12/2021
68	Transportation	WSP	Tauroa rd retaining wall face renewal/refurbishment	Caution	WSP working through design and in touch with Downer regards to works. Wont happen until new year.			MS	9/12/2021
69	Transportation	WSP	Middle Rd Shared Path	Caution	Contract being awarded and still need to confirm extent			MS	9/12/2021
70	Transportation	WSP	Te Mata Peak rd CMP implementation	ОК	Draft design with Marius.	FB	awaiting comments from Marius to complete design, may end up compl	MS	9/12/2021
72	Transportation / 3 Waters	WSP	Napier Crosses Roundabout	Caution	Finalising Detailed Design, waiting on RFT to be signed off from HDC	FB	RFT to be signed off, delay with works will mean winter competition	MS	9/12/2021
73	Transportation	WSP	Tauroa rd Stage 2	Hold	Awaiting HDC approval to proceed	FB	Awaiting approval to continue with Geotech investigation and Safety Audit with the thought of an interim prelim deliverable where WSP can continue with Detailed design after. WSP will shelve the design	MS	9/12/2021
74	Transportation	WSP	Stoney Croft Street		Awaiting PDS	-	-	MS	9/12/2021
75	Transportation	WSP	Karamu Road - Grove to Collinge	ок	WSP progressing with works			MS	9/12/2021
76	Transportation	WSP	Delineation improvements	Hold	Awaiting PDS, considering in next LTP		On hold due to budget constraints	MS	9/12/2021
77	Transportation	GHD	Heretaunga roundabout investigation	Complete	Complete				
77	Transportation	WSP	Middle Rd Corridor Design	Caution	Awaiting PDS		On hold due to budget constraints	MS	9/12/2021
78	Transportation	GHD	Waimarama Road AWPT		OOS submitted and response period ongoing			DM	8/12/2021
79	Drinking Water	Stantec	Omahu Drinking Water Upgrade	ок	PDS signed off 19/10/2021, kick-off meeting 3/11/2021, OoS signed			ЈСН	8/12/2021
80	Transportation	GHD	Brookvale design		OOS submitted and response period ongoing			DM	8/12/2021
80	Transportation	Stantec	Percival and Evenden Intersection	Hold	Information from previous design approximately 8 years ago. Roundabout concepts versus left hand turn to be decided to progress	BC	Define scope with Jag	PT	8/12/2021
81	Stormwater	GHD	Aotea stormwater		PDS signed (09/11/2021) - OOS to be developed - risk of OOS dates			DM	8/12/2021
82	Transportation	GHD	Maraekakaho Stock Intersection RSA	Complete	Complete				
85	Transportation / 3 Waters	Stantec	Brookvale Development Package 1	ОК	PDS signed off 15/11/2021, kick-off meeting 10/11/2021			PT	8/12/2021
86	Transportation / 3 Waters	Stantec	Brookvale Development Package 3	OK	PDS signed off 15/11/2021, kick-off meeting 10/11/2021			PT	8/12/2021

Project List

C:\Users\krisk\AppData\Local\Microsof\\Windows\INetCache\Content,Outlook\NEB2JRN9\HDC Projects Master List (002)

Page 2

Project List

HDC Projects Master List (002)

		PROJECT INFO	DRMATION	PROJECT		COMM	IENTS		
#	Asset	Consultant	Project Description / Name	Overall Project Status	Notes	HDC Input Required	HDC Actions	Updated by	Date Updated
87	Transportation	Stantec	Tomoana Fitzroy & Nelson Fitzroy	OK	PDS signed off 16/11/2021, kick-off meeting TBC			PT	8/12/2021
88	Transportation	GHD	Caroline / Frederick intersection		PDS received 15/11 and signed, OOS due 10/12			DM	8/12/2021
89	Consent and Environmental	Stantec	WWTP 9Y Review	OK	PDS drafted and submitted for Client approval. Budget estimates underway			MS	8/12/2021
90	Combined 3 Waters	Stantec	3Ws ALL Defects	ОК				MS	8/12/2021
91	Wastewater	Stantec	Diffuser Inspection_PRJ15-45	OK				MS	8/12/2021
92	Wastewater	Stantec	Inland and Urban Trunks Wastewater Renewals: Planning & Prioritisation	ок				DR	8/12/2021
93	Wastewater	Stantec	Maraekākaho, Campbell, Bledisloe Upgrades	OK				DR	8/12/2021
94	Wastewater	Stantec	WW Pump Stations Renewals	OK				DR	8/12/2021
95	Bridges		Bridge 114 - Moka Moka		Awaiting PDS				
	Bridges	WSP	Material Testing - Bridge Evaluations	ок	PCN2 Peach Gully Design			MS	9/12/2021
	Transportation	WSP	Kahuranaki road 7486-8115	OK	WSP working on OoS			MS	9/12/2021
	Transportation	WSP	Brookvale Road	OK	WSP undertaking survey and transport OoS			MS	9/12/2021

Project List

C:\Users\krisk\AppData\LocalMicrosoft\Windows\INetCache\Content.Outlook\NEB2JRN9\HDC Projects Master List (002)

Page 3

Image: Interpretein and the state of th	0%
3 AWPT Urban - 2021 627 days 19/10/20 26/04/23 36% 4 Princes/Victoria/Ellison (6 Blocks) 267 days 20/11/20 29/11/21 99% 5 Mt Erin Road 2054m - RP 0-2054 437 days 26/07/21 26/01/23 21% 6 Warwick Road 573 days 19/10/20 26/01/23 21% 7 AWPT Urban - LTP 2022-2025 (Current) 114 days 17/08/21 16/02/26 4% 9 Richmond Road - Pakowhai Rd to +310m 429 days 1/07/22 8/03/24 0% 10 Te Mata Peak Rd Stage 2 (RP 1240 - 2000) 803 days 29/03/22 19/05/25 0% 11 Te Mata Peak Rd Stage 3 (RP 2000 - 2650) 803 days 29/03/22 19/05/25 0% 12 Simla Avenue 820m - RP 0-820 - Te Mata 686 days 3/07/23 16/02/26 0% 13 Karamu Road Grove to Collinge) 238 days 3/01/22 10/11/23 0% 14 Karamu Road 920m - RP 1330/614 days 1/07/21 15/04/23 3/11/25 0% 16 P2 Maraekakaho Road 110m - RP 676 days 1/07/21	ό
4 Princes/Victoria/Ellison (6 Blocks) 267 days 20/11/20 29/11/21 99% 5 Mt Erin Road 2054m - RP 0-2054 437 days 26/07/21 26/04/23 17% 6 Warwick Road 573 days 19/10/20 26/01/23 21% 7 AWPT Urban - LTP 2022-2025 (Current) 1144 days 17/08/21 28/06/23 15% 9 Richmond Road - Pakowhai Rd to +310m 429 days 10/722 8/03/22 19/05/25 0% 10 Te Mata Peak Rd Stage 2 (RP 1240 - 2000) 803 days 29/03/22 19/05/25 0% 11 Te Mata Peak Rd Stage 3 (RP 2000 - 2650) 803 days 29/03/22 19/05/25 0% 12 Simia Avenue 820m - RP 0-820 - Te Mata 68d days 30/122 10/01/23 20/03/22 54% 13 Karamu Road Grove to Collinge) 238 days 30/11/22 28/03/22 54% 16 P2 Maraekahah Road S11m - RP 674 days 20/11/21 28/11/24 0% 16 P4 Kahuranaki Road 51m - RP 1330C614 days 20/121 15/02/22 0% 17 P15 Wainaranak Road 51m - RP 13267-1615	ό
5 Mt Erin Road 2054m - RP 0-2054 437 days 573 days 26/07/21 26/04/23 17% 6 Warwick Road 573 days 573 days 19/10/20 26/01/23 21% 7 AWPT Urban - LTP 2022-2025 (Current) 1144 days 17/08/21 28/06/23 15% 9 Richmond Road - Pakowhai Rd to +310m 429 days 107/22 8/03/24 0% 10 Te Mata Peak Rd Stage 2 (RP 1240 - 2000) 803 days 29/03/22 19/05/25 0% 11 Te Mata Peak Rd Stage 3 (RP 2000 - 2550) 803 days 29/03/22 19/05/25 0% 12 Simha Avenue 820m - RP 0-820 - Te Mata Rd to Greenwood Ave Rd to Greenwood Ave S684-5794(Stock to Collinge) 238 days 30/11/22 10/11/23 0% 14 Karamu Road Pavement Investigation 146 days 1/07/21 28/102/25 1% 15 AWPT Rural - LTP 2022-2025 (Current) 1102 days 1/07/21 15/02/22 0% 16 P2 Maraekakaho Road 110m - RP 5684-5794(Stock to Golf Course) 20/10/21 15/02/22 0% 19 P9 Kahuranaki Road 519m - RP 1320/614 days 1/07/21 15/02/22 0% 21	ό
6 Warwick Road 573 days 19/10/20 26/01/23 21% 7 AWPT Urban - LTP 2022-2025 (Current) 1144 days 17/08/21 16/02/26 4% 8 Te Mata Peak Rod CMP Implementatio 466 days 17/08/21 18/08/23 15% 9 Richmond Road - Pakowhai Rd to +310m 429 days 107/22 8/03/24 0% 10 Te Mata Peak Rd Stage 2 (RP 1240 - 2000) 803 days 29/03/22 19/05/25 0% 11 Te Mata Peak Rd Stage 3 (RP 2000 - 2550) 803 days 29/03/22 19/05/25 0% 12 Simla Avenue 820m - RP 0-820 - Te Mata 686 days 3/07/23 16/02/26 0% 13 Karamu Road (Grove to Collinge) 238 days 30/11/22 10/11/23 0% 14 Karamu Road Grove to Collinge) 238 days 20/10/21 17/04/24 0% 15 AWPT Rural - LTP 2022-2025 (Current) 1102 days 1/07/21 15/02/22 0% 16 P2 Maraekakaho Road 51m - RP 3769-43765 days 2/01/0/21 15/02/22 0% 0%	ό
7 AWPT Urban - LTP 2022-2025 (Current) 1144 days 17/08/21 16/02/26 4% 8 Te Mata Peak Road CMP Implementatio 466 days 17/08/21 28/06/23 15% 9 Richmond Road - Pakowhai Rd to + 310m 429 days 10/07/22 8/03/24 0% 10 Te Mata Peak Rd Stage 2 (RP 1240 - 2000) 803 days 29/03/22 19/05/25 0% 11 Te Mata Peak Rd Stage 3 (RP 2000 - 2650) 803 days 29/03/22 19/05/25 0% 12 Sima A venue 820m - RP 0-820 - Te Mata 686 days 3/07/23 16/02/26 0% 13 Karamu Road (Grove to Collinge) 238 days 30/11/22 10/11/23 0% 14 Karamu Road Pavement Investigation 146 days 17/08/21 28/03/22 54% 15 AWPT Rural - LTP 2022-2025 (Current) 1102 days 10/7/21 3/11/25 0% 16 P2 Mararakikonad 551mr RP 1300614 days 20/10/21 17/04/24 3% 19 P9 Kahuranaki Road 736m - RP 133001614 days 1/07/21 15/02/22 0% 0%	ό
8 Te Mata Peak Road CMP Implementatio 466 days 17/08/21 28/06/23 15% 9 Richmond Road - Pakowhai Rd to +310m 429 days 1/07/22 8/03/24 0% 10 Te Mata Peak Rd Stage 2 (PP 1240 - 2000) 803 days 29/03/22 19/05/25 0% 11 Te Mata Peak Rd Stage 3 (RP 2000 - 2650) 803 days 29/03/22 19/05/25 0% 12 Simha Avenue 820m - RP 0-820 - Te Mata 686 days 3/07/23 16/02/26 0% 13 Karamu Road (Grove to Collinge) 238 days 3/01/1/22 10/11/23 0% 14 Karamu Road Pavement Investigation 146 days 3/07/21 3/11/25 1% 16 P2 Maraekakaho Road 110m - RP 674 days 5/04/23 3/11/25 0% 17 P15 Waimarama Road 820m - RP 1330(614 days 2/0/10/21 15/02/22 0% 19 P9 Kahuranaki Road 51m - RP 1326-43765 days 1/07/21 15/02/22 0% 21 P11 Kahuranaki Road 736m - RP 13390-147/150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road	ό
9 Richmond Road - Pakowhai Rd to +310m 429 days 1/07/22 8/03/24 0% 10 Te Mata Peak Rd Stage 2 (RP 1240 - 2000) 803 days 29/03/22 19/05/25 0% 11 Te Mata Peak Rd Stage 3 (RP 2000 - 2650) 803 days 29/03/22 19/05/25 0% 12 Simla Avenue 820m - RP 0-820 - Te Mata 686 days 3/07/23 16/02/26 0% 13 Karamu Road (Grove to Collinge) 238 days 3/01/1/22 10/11/23 0% 14 Karamu Road Pavement Investigation 146 days 10/7/21 28/03/22 54% 15 AWPT Rural - LTP 2022-2025 (Current) 1102 days 1/07/21 28/03/22 54% 16 P2 Maraekakaho Road 310m - RP 674 days 5/04/23 3/11/25 0% 17 P15 Waimarama Road 820m - RP 1330(614 days 20/10/21 17/04/24 3% 19 P9 Kahuranaki Road 736m - RP 13247-1227:150 days 1/07/21 15/02/22 0% 21 P1 Kahuranaki Road 736m - RP 1329-147:150 days 1/07/21 15/02/22 0% 0% 0% 0% 22 P12 Kahuranaki Road 164cm - RP 14726-151:50	ό
International construction International constructin constructin construction Internaterenation c	ό
11 Te Mata Peak Rd Stage 3 (RP 2000 - 2650) 803 days 29/03/22 19/05/25 0% 12 Simha Avenue 820m - RP 0-820 - Te Mata 686 days 3/07/23 16/02/26 0% 13 Karamu Road (Grove to Collinge) 238 days 3/01/1/22 10/11/23 0% 14 Karamu Road (Grove to Collinge) 238 days 3/01/1/22 10/11/23 0% 15 AWPT Rural - LTP 2022-2025 (Current) 110 days 1/07/21 28/03/22 54% 16 P2 Maraekakaho Road 110m - RP 5684-5794(Stock to Golf Course) 674 days 5/04/23 3/11/25 0% 17 P15 Waimarama Road 820m - RP 1330(614 days 20/10/21 17/04/24 3% 20 P10 Kahuranaki Road 551m - RP 3769-43765 days 1/07/21 15/02/22 0% 19 P9 Kahuranaki Road 736m - RP 1329-0147/150 days 1/07/21 15/02/22 0% 21 P11 Kahuranaki Road 154m - RP 14726-16150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road 1642m - RP 14726-16150 days 2/07/22 1/0/3/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/21 2/11/	-
12 Simla Avenue 820m - RP 0-820 - Te Mata 686 days 3/07/23 16/02/26 0% 13 Karamu Road (Grove to Collinge) 238 days 3/01/1/22 10/11/23 0% 14 Karamu Road (Grove to Collinge) 238 days 3/01/1/22 10/11/23 0% 15 AWPT Rural - LTP 2022-2025 (Current) 1102 days 1/07/21 28/03/22 54% 16 P2 Maraekakaho Road 110m - RP 674 days 5/04/23 3/11/25 0% 17 P15 Waimarama Road 820m - RP 1330(614 days 20/10/21 15/02/22 0% 18 P7 Kahuranaki Road 551m - RP 3769-43765 days 1/07/21 15/02/22 0% 20 P10 Kahuranaki Road 78m - RP 1320-510 days 1/07/21 15/02/22 0% 21 P11 Kahuranaki Road 736m - RP 1399-147.150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road 164 m - RP 14726-161.150 days 28/07/22 1/03/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/21 29/11/24 10% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 3/05/21 29/11/24 10%	-
Rd to Greenwood Ave Rd to Grove to Collinge) 238 days 30/11/22 10/11/23 0% 14 Karamu Road Pavement Investigation 146 days 17/08/21 28/03/22 54% 54% 54% 54% 15 AWPT Rural - LTP 2022-2025 (Current) 1102 days 1/07/21 3/11/25 1% 5684-5794(Stock to Golf Course) 5/04/23 3/11/25 0% 16 P2 Mararaki Road S51m - RP 1330(614 days 20/10/21 17/04/24 3% 7 7 15 7 28/11/21 28/11/24 0%	-
13 Karamu Road (Grove to Collinge) 238 days 30/11/22 10/11/23 0% 14 Karamu Road Pavement Investigation 146 days 17/08/21 28/03/22 54% 15 AWPT Rural - LTP 2022-2025 (Current) 110 days 10/7/21 3/11/25 1% 16 P2 Maraekakaho Road 110m - RP 5684-5794(Stock to Golf Course) 674 days 5/04/23 3/11/25 0% 17 P15 Waimarama Road 820m - RP 1330(614 days 20/10/21 17/04/24 3% 18 P7 Kahuranaki Road 978m - RP 13247-1221/50 days 1/07/21 15/02/22 0% 19 P9 Kahuranaki Road 519m - RP 1225-121/50 days 1/07/21 15/02/22 0% 21 P11 Kahuranaki Road 519m - RP 1320-147/150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road 1642m - RP 14726-161/50 days 28/07/22 10/03/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/21 29/11/24 0% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 3/0/6/21 29/11/24 10%	-
14 Karamu Road Pavement Investigation 146 days 17/08/21 28/03/22 54% 15 AWPT Rural - LTP 2022-2025 (Current) 1102 days 1/07/21 3/11/25 1% 16 P2 Maraekakaha Road 110m - RP 674 days 5/04/23 3/11/25 1% 16 P2 Maraekakaha Road 310m - RP 674 days 5/04/23 3/11/25 0% 17 P15 Waimarama Road 820m - RP 1330(614 days 20/10/21 17/04/24 3% 18 P7 Kahuranaki Road 551m - RP 3769-43765 days 2/0/11/21 28/11/24 0% 20 P10 Kahuranaki Road 78m - RP 11247-12251/50 days 1/07/21 15/02/22 0% 21 P11 Kahuranaki Road 736m - RP 1390-147/150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road 1642m - RP 14726-16/150 days 28/07/22 1/03/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/21 29/11/24 10% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 3/0/6/21 29/11/24 10%	3%
15 AWPT Rural - LTP 2022-2025 (Current) 1102 days 1/07/21 3/11/25 1% 16 P2 Maraekakaho Road 110m - RP 5684-5794(Stock to Golf Course) 674 days 5/04/23 3/11/25 0% 17 P15 Waimarama Road 820m - RP 1330(614 days 20/10/21 17/04/24 3% 18 P7 Kahuranaki Road 551m - RP 3769-43765 days 29/11/21 28/11/24 0% 19 P9 Kahuranaki Road 515m - RP 3769-43765 days 1/07/21 15/02/22 0% 20 P10 Kahuranaki Road 515m - RP 12225-12150 days 1/07/21 15/02/22 0% 21 P11 Kahuranaki Road 736m - RP 13990-147.150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road 1642m - RP 14726-1(150 days 28/07/22 10/03/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/22 8/12/23 0% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 3/06/6/12 29/11/24 10%	3%
16 P2 Maraekakaho Road 110m - RP 5684-5794(Stock to Golf Course) 5/04/23 3/11/25 0% 17 P15 Waimarama Road 820m - RP 1330(614 days 20/10/21 17/04/24 3% 18 P7 Kahuranaki Road 978m - RP 1320(514 days 20/10/21 17/04/24 3% 19 P9 Kahuranaki Road 978m - RP 11247-122150 days 1/07/21 15/02/22 0% 20 P10 Kahuranaki Road 736m - RP 13990-147.150 days 1/07/21 15/02/22 0% 21 P11 Kahuranaki Road 1642m - RP 14726-16150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road 1642m - RP 14726-16150 days 3/05/22 8/12/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/21 29/11/24 10%	3%
Image: Selet-5794(Stock to Golf Course) Image: Selet-5794(Stock to G	3%
18 P7 Kahuranaki Road 551m- RP 3769-43765 days 29/11/21 28/11/24 0% 19 P9 Kahuranaki Road 978m RP 11247-122150 days 1/07/21 15/02/22 0% 20 P10 Kahuranaki Road 519m - RP 1225-12150 days 1/07/21 15/02/22 0% 0% 21 P11 Kahuranaki Road 736m - RP 13990-147150 days 1/07/21 15/02/22 0% 0% 22 P12 Kahuranaki Road 1642m - RP 14726-16150 days 28/07/22 1/0/3/23 0% 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/22 8/12/23 0% 0% 0% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 30/06/21 29/11/24 10% 0% 0%	3%
19 P9 Kahuranaki Road 978m - RP 11247-122150 days 1/07/21 15/02/22 0% 20 P10 Kahuranaki Road 519m - RP 12225-12150 days 1/07/21 15/02/22 0% 21 P11 Kahuranaki Road 736m - RP 13990-14/150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road 1642m - RP 14726-16150 days 28/07/22 10/03/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 30/05/22 8/12/23 0% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 30/06/21 29/11/24 10%	
20 P10 Kahuranaki Road 519m - RP 12225-127150 days 1/07/21 15/02/22 0% 21 P11 Kahuranaki Road 736m - RP 13990-147150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road 1642m - RP 14726-16150 days 28/07/22 10/03/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 30/06/21 29/11/24 0% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 30/06/21 29/11/24 10% 0%	
21 P11 Kahuranaki Road 736m - RP 13990-147150 days 1/07/21 15/02/22 0% 22 P12 Kahuranaki Road 1642m - RP 14726-16150 days 28/07/22 1/0/32/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/22 8/12/23 0% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 30/06/21 29/11/24 10% 0%	
22 P12 Kahuranaki Road 1642m - RP 14726-1(150 days 28/07/22 10/03/23 0% 23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/22 8/12/23 0% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 3/06/21 29/11/24 10%	
23 Ngatarawa Road 1200m - RP 0-1200 405 days 3/05/22 8/12/23 0% 24 MINOR/MAJOR SAFETY (Lachy) 862 days 30/06/21 29/11/24 10% 0	
24 MINOR/MAJOR SAFETY (Lachy) 862 days 30/06/21 29/11/24 10%	
	1%
25 P16 Kahuranaki Road 970m - RP 7480-84123 davs 15/11/21 31/05/22 14%	
27 Kahuranaki Road Crash Reduction 30 days 12/08/21 22/09/21 0% 28 Crash Reduction Studies 36 days 10/09/21 29/10/21 100%	
28 Crash Reduction Studies 36 days 10/09/21 29/10/21 100% 100% 29 Taihape Road Crash Reduction 204 days 13/09/21 20/07/22 100% 100%	
29 rainape Road Crash Reduction 204 days 13/09/21 20/07/22 100%	
30 Watchinki Swainip, ruketapu, Unintututi, 5 days 12/06/21 10/06/21 070	
31 Minor works 861 days 1/07/21 29/11/24 2%	
32 St Georges Curve RP 1500 190 days 1/07/21 12/04/22 0%	
33 Ruahapea 190 days 22/11/21 6/09/22 0%	
34 Maraekakaho-Stock Right Turn 137 days 11/10/21 12/05/22 4%	
35 Tollemache-Riversley 173 days 16/05/22 17/01/23 0%	
36 Whakatu Traffic Calming 54 days 8/09/21 24/11/21 52%	
37 Karamu Corridor Study - WSP 54 days 1/07/21 14/09/21 0%	
38 St Aubyn Corridor Study - WSP 54 days 1/07/21 14/09/21 0% 0%	
39 Delineation Specification 21/22 70 days 1/09/21 9/12/21 0%	
40 Delineation Specification 22/23 70 days 2/09/22 12/12/22 0%	
	0%
42 Brookfields Rd - Shoulder Widening 110 days 1/07/24 29/11/24 0%	
43 Nelson/Fitzroy Intersection Safety Improver 46 days 16/11/21 30/06/22 0%	
44 Caroline Frederick St Intersection Improvem96 days 2/11/21 31/03/22 0%	
45 Major works 837 days 30/06/21 25/10/24 6%	
46 Tauroa Road Cycleway - Stage 2 518 days 1/07/22 27/06/24 0% 47 Napier Rd / Crosses Roundabout (WSP)531 days 30/06/21 10/08/23 9% 9%	0%
48 Hastings/St Aubyns Intersection 836 days 1/07/21 25/10/24 0% 49 Stortford Lodge Roundabout 352 days 6/09/21 8/02/23 37%	
50 Taihape Road Guardrail Intervention - Stg. 523 days 1/07/21 15/08/23 0% 0%	
rd Works Pr Critical Split IIIIIIII Finish-only 3 Baseline Milestone ♦ Manual Summary 1 Inactive Task	
Gyeabour Critical Split 💴 Task Progress — Duration-only Milestone 🔶 Project Summary 🚺 Inactive Milestone 🛇	
Critical Progress Manual Task Baseline Summary Progress External Tasks Inactive Summary	

Attac	hme	nt 2
-------	-----	------

	RECT DOUN	OL.												
	8	Task Mode	ID	Task Name	Duration	Start	Finish	%	2021	03 04 2	2022	2023	2024 04 01 02 03	2025
51		-	51	Te Aute / Gilpin Intersection Improvements	268 days	1/07/21	5/08/22	0%		Q3 Q4	01 02 03 04		04 01 02 03	<u>04 01 02 0</u>
52			52	Iways (Eynon)	1270 days	6 26/11/20	20/11/25	1%						
53			53	iWay Roundabout / Intersection Improve	1115 days	1/07/21	20/11/25	0%						
54			54	Neighbourhood Greenways	751 days	1/07/21	28/06/24	0%					0%	
55	•		55	Central City - Roundabout improvements	580 days	17/12/21	17/04/24	0%	L				0%	
56	•		56	Havelock Rd / Karanema Roundabout	602 days	5/07/21	6/12/23	0%	4				0%	
57			57	Napier Rd / Karanema Roundabout	665 days	2/05/22	5/12/24	0%						0%
58			58	Pakowhai Rd / St Aubyn St Intersection	623 days	4/07/23	20/11/25	0%						
59	•		59	Roundabout Marking & Monitoring	75 days	1/09/21	16/12/21	0%	Г	c	0%			
50			60	iWay Corridor Improvements	1000 days	1/07/21	12/06/25	0%	1					0 °
51		->	61	Iway promotion, delivery and Development	751 days	1/07/21	28/06/24	0%					0%	
52		->	62	iWay Monitoring	751 days	1/07/21	28/06/24	0%					0%	
53			63	Walking and cycling safety improvements	751 days	1/07/21	28/06/24	0%					0%	
54			64	Community Connections	751 days	1/07/21	28/06/24	0%					0%	
55		->	65	Accessible Streets Footpath Improvements	751 days	1/07/21	28/06/24	0%					0%	
56			66	Cycleway Improvements	751 days	1/07/21	28/06/24	0%					0%	
7			67	Clifton Rd Pathway - Kuku St to path end	249 days	1/07/22	30/06/23	0%				0%	0	
58	•	->	68	Southern Corridor - Akina to Mayfair	642 days	1/07/21	29/01/24	0%					0%	
59		->	69	Middle Rd Corridor Review	1000 days		12/06/25	0%	91					
		->	83		500 days		2/06/25	0%	⁻			∖ n		
			99	Waimarama Road Pathway Separation	135 days	1/12/21	30/06/22	0%			0%			
00			100	Medium Density Housing Strategy - Walking	751 days	1/07/21	28/06/24	0%					0%	
01		→	101	Medium Density Housing Strategy - Cycling		1/07/21	28/06/24	0%					0%	
02			102	Wayfinding	751 days	1/07/21	28/06/24	0%					0%	
03			103	iWay & Shared Cycleways		26/11/20	25/02/25	7%						7%
		->	104	Safe Routes to (6) Schools - 19/20	69 days	1/07/21	5/10/21	0%		0%				-
		->	105	Napier Road - Romaines to SH 51 (4.5km)		1/07/21	15/07/22	0%	4		0%			
06		->	106			26/11/20	26/04/23	24%				24%		
		->	107	-	629 days	4/07/22	16/12/24	0%				-		0%
08			108	Pakowhai Rd Cycleway - Omahu to St Auby			25/02/25	0%				ц <u> </u>		0%
09			109	GROWTH PROJECTS (Bruce)		1/04/21	31/03/26	10%						
10			110	Industrial	743 days	1/04/21	19/03/24	19%		_			19%	
11			111	Roundabout Construction	743 days	1/04/21	19/03/24	19%					19%	
12	P =		112	Irongate Stage 3 - Maraekakaho Rou	260 days	6/08/21	4/08/22	28%			28%			
13	e = 1		113	Omahu / Henderson Roundabout	435 days	1/04/21	29/12/22	35%	1			35%		
.14	e = 1	-3	114	Omahu / Chatham Roundabout	432 days	13/09/21	7/06/23	10%				10%	6	
15	e •	-3	115	Maraekakaho / York Roundabout	688 days	1/07/21	19/03/24	12%	I				12%	
16	_	-3	116	Residentia	1273 days	1/04/21	31/03/26	7%			-			
17			117	Lyndhurst Development Area	645 days	3/09/21	5/04/24	5%					5%	
.18			118			3/09/21	1/12/22	33%			1	33%		
.19			119	Mahora Drain (Lyndhurst)	468 days	1/03/22	8/01/24	0%					0%	
20			120	Cooke Detention Pond (Lyndhurst)	468 days	1/03/22	8/01/24	0%					0%	
21			121			21/10/21	5/09/22	5%			5%			
.22			122	Percival Road Widening 110m (LH turn to		18/10/21	5/04/24	0%					0%	
.23			123	Iona Development Area	911 days	13/09/21	22/04/25	8%			-			8%
24			124	Iona 2b - Iona 2c	361 days	13/09/21	27/02/23	24%		1		24%		
.25			125		710 days	1/08/22	22/04/25	0%			· · · · · · · · · · · · · · · · · · ·			0%
				Intersection_Construction		1.1.1								
26	P E	÷	126	Brookvale Development Area			31/03/26	0%						
1		- >	1		60 days	20/10/21	1/02/22	0%			10%			
2		->	2	Disposal of Land Package	0 days	1/02/22	1/02/22	0%			1/02			
3			3	1 - Thompson Road Urbanisation	638 days	20/10/21	21/05/24	0%			1		0%	
			Norks Pr	critical opin		Finish-only	3	Baseline Milestone 🔇		anual Summary	Inactiv			
		Ansu-Gy	eabour	Critical Split Task Progress		Duration-only		Milestone	Pr	oject Summary	I Inactiv	e Milestone 🗢		
ate: 28	/01/22			Critical Progress Manual Task		Baseline		Summary Progress	Б	ternal Tasks	Inactiv	e Summary		

	Task	ID	Task Name	Duration	Start	Finish	%
	Mode	81	2 - Napier Road/Thompson Road Ro	u 1173 dave	20/10/21	31/03/26	Complete Q3
1 :9		189	3 - Crombie Drain Link Road		20/10/21		0%
37		287	4 - Romanes Drive - Thompson/Link				0%
5		395	5 - Romanes Drive Improvements		20/10/21		0%
		503	6 - Urbanisation: Davidson Road	1 day?	20/10/21	20/10/21	0%
3 7 📭		127	Howard Street Development		1/04/21	8/05/24	23%
.8		128	3 Waters Infrastructure Works		4/10/21	7/06/23	7%
9		129	Te Aute Drinking Water (Ryman)	418 days		7/06/23	7%
0		130	JOBS FOR HERETAUNGA (Francois)		1/04/21	14/04/23	62%
1	->	131	Waipatu Marae / SH51 Safety and SW Improvements		1/07/21	31/03/22	95%
 ✓ 		132	Construction - Phase 1	19 days	1/07/21	27/07/21	100%
		133	Construction - Phase 2	182 days	1/07/21	31/03/22	95%
V		134	Footpath improvements	20 days	1/07/21	28/07/21	100%
V		135	Construction - Package 4 - ACL	20 days	1/07/21	28/07/21	100%
v		136	Construction - Package 5 - Topline	9 days	1/07/21	13/07/21	100%
V		137	Footpath Improvements Complete	0 days	28/07/21	28/07/21	100%
V		138	Taihape Road Barrier Sites	,	7/07/21	23/12/21	100%
A		140	Tauroa Road Shared Path		1/04/21	14/04/23	37%
_		141	BRIDGES (Anu)		1/07/21	12/06/24	9%
		142	Bridge Evaluations		3/08/21	30/06/22	54%
P		143	Evaluations HPMV - WSP		3/08/21	16/02/22	83%
5		144	Evaluation HPMV - Stantec	168 days		24/03/22	53%
h		145	Evaluation HPMV - GHD		6/09/21	30/06/22	36%
5		146	Bridge Construction Projects		1/07/21	12/06/24	3%
7		147	HPMV 222 - Kuripapango		1/07/21	18/05/22	0%
/ 8 📭		147	VDAM 254 - Taylors - Kikowhero Road				3%
9	->	148	HPMV 131 - Strachans Bridge		31/01/22		0%
2		149	HPMV 131 - Strachans Bridge HPMV 119 - Heavs Gorge		27/09/21		16%
53		152	HPMV 119 - Heays Gorge HPMV 330 - Tawa		27/09/21		15%
3 📭		153	HPMV 330 - Tawa HPMV 107 - Kaiwaka		31/01/22		0%
-		154	Bridge 510 - Mangarau		31/01/22		0%
-		160	Bridge 111 - Waikoau Gorge		31/01/22		0%
-		160	Bridge 111 - Walkoau Gorge Bridge 156 - Waipunga		31/01/22		0%
		164	Bridge 906 - Black		31/01/22		0%
8	-> 	168					0%
	→ →	172	Bridge 114 - Moka moka		31/01/22		
	→ →	175	Bridge 430 - Rossess		4/07/22	9/01/24	0%
			Bridge 327 - Peach Gully		12/10/21		10%
퇹	->	177	Bridge 312 - Lambs Hill No.1		1/02/22	2/01/24	0%
PE)		178	Bridge 108 - Arapaoanui		1/02/22	2/01/24	0%
	->	179	Bridge Forecasting tool - WSP		1/07/21	29/03/22	80%
	->	180	Bridge 931 - Culvert 5314M Investigatio		1/03/22	30/06/22	0%
P	->	181	Tauroa Road Retaining Wall		1/10/21	2/05/23	14%
	->	182	3 WATERS - Combined Projects (Ansonica			26/11/24	0%
	->	183	Eskridge Firefighting Upgrade	200 days	17/01/22	2/11/22	0%
_		184	CCTV Contract	180 days	1/07/21	29/03/22	0%
5	->	185	Pot Hole Contract	858 days	1/07/21	26/11/24	0%
	->	186	3-Waters Capital Projects - Maintenance C	to 1 day?	1/07/21	1/07/21	0%
	->	187	Drinking Water	1 day?	1/07/21	1/07/21	0%
	->	193	Stormwater	1 day?	1/07/21	1/07/21	0%
	->	195	Waste Water	1 day?	1/07/21	1/07/21	0%
		203	STORMWATER PROJECTS (Ansonica)	652 days?	24/06/21	5/02/24	5%
			1				
)	C Forward	Works Pi	one of the second		Finish-only	3	Baseline Milestone
or	i Ansu-G	yeabour	Critical Split Task Progress		Duration-only		Milestone
1	/22		Critical Progress Manual Task		Baseline		Summary Progress

HAS	TINGS (Stan			HD	C Forw	ard Work	s Programme
0	Task Mode	ID	Task Name	Duration	Start	Finish	% Complete Q3	2021 2022 2023 2024 2025 20 04 01 02 03 04 03
04		204		225 days		3/06/22	0%	1 0%
55		205	Stormwater Quality - Improvements (previously compliance related to discharge		1/07/21	26/11/21	0%	0%
6 🊨		206		225 days	1/07/21	3/06/22	0%	• 0%
17		207	Stormwater Modelling	393 days		14/02/23	0%	0%
08		208	SW Network Modelling & Analysis 20/21(Of		1/07/21	28/02/22	0%	0%
9		209	SW Network Modelling & Analysis 21/22 (O		5/07/21	1/02/22	0%	0%
10 🕹		210	SW Network Modelling & Analysis 22/23 (O		5/07/22	14/02/23	0%	
1		211 212	Stormwater Pipework - new or replacement Emerald Hill			25/04/23	6% 0%	0%
.2		212 213	Kopanga Road	279 days 244 days	1/07/21 24/06/21	22/08/22 23/06/22	52%	52%
.3 📭	-	213	Revnolds Road	380 days	1/07/21	26/01/23	0%	0%
15	•	214	Campbell Bledisloe Wall housing corp.	443 days	1/07/21	25/04/23	0%	0%
16		215		347 days	1/07/21	23/04/23	0%	0%
17		217	Karamu Road South SW	440 days	1/07/21	20/04/23	0%	0%
18		218	Aotea Crescent Stormwater Improvem	,	1/07/21	1/07/21	0%	0%
24		224	Streams, Dams and Drains	622 days		5/02/24	9%	9%
25		225		73 days	7/09/21	20/12/21	87%	87%
26		226	Charlton Road Detention Dam Upgrade	622 days	5/08/21	5/02/24	0%	0%
27		227	Completed Projects / DLP	76 days	1/10/21	2/02/22	0%	0%
8		228		76 days	1/10/21	2/02/22	0%	0%
9		229	WASTEWATER PROJECTS (Dave)		s 1/03/21	9/03/26	4%	
10		230		87 days	2/11/21	18/03/22	18%	18%
1	->	231	WWPS renewals	58 days	13/12/21	18/03/22	0%	0%
2 📭		232	Inland and Urban Trunks CCTV	81 days	2/11/21	9/03/22	25%	25%
3 📭	->	233	Inland & Urban Trunks Renewals	70 days	22/11/21	15/03/22	25%	25%
34		234	Wastewater Modelling & Flow monitoring	390 days	1/07/21	9/02/23	5%	5%
35 🚨		235	Flow Monitoring Improvements (ON HOLD)	390 days	1/07/21	9/02/23	0%	0%
86 📭		236	Wastewater Reticulation Renewal	111 days	8/10/21	31/03/22	22%	22%
37		237	Wastewater Pipework - new or replacem	e890 days	1/07/21	9/01/25	5%	5 %
38 🕹	->	238	Omahu Industrial Wastewater Renewals	80 days	1/07/21	20/10/21	0%	0%
39 📭	->	239	Eastern Interceptor	843 days	6/09/21	9/01/25	11%	11%
10 🗮 🕻		240	Omahu Domestic WW Renewal	113 days	5/07/21	10/12/21	0%	0%
41 📭		241		340 days			0%	0%
42 📆		242		435 days	16/08/21	29/05/23	0%	0%
43 📭		243	Maraekākaho Campbell Bledisloe	467 days		25/10/23	5%	5%
14	->	244	Wastewater Pumpstations & Rising Mains			9/03/26	0%	0%
5		245	Clive Street Pump Station and Storage Upg		1/07/21	18/03/24	0%	0%
6		246	Waipuna St Pump Station and Storage Upg		1/07/21	12/03/24	0%	
17 🍰 18 🏜		247 248	Albert St RM Renewal Waipuna St RM Renewal	555 days	5/11/21 15/02/22	31/01/24 19/04/24	0%	0%
18 🍰 19 🏜	-> ->	248		552 days 670 days	20/06/22	29/01/25	0%	0%
• •		249	Station Upgrade	o/u days	20/06/22	23/01/22	0%	0%
0 🕹		250	Franklin Tce Pump Station and Storage Upg	670 days	20/06/22	29/01/25	0%	0%
1 🚟	L =	251	Frederick St RM Renewal	670 days	15/08/23	9/03/26	0%	
	. =,	252	Murdoch Pump Station and Storage Upgrad		15/08/23	9/03/26	0%	▶
3 📅	. =,	253	Frederick St Pump Station and Storage Upg		15/08/23	9/03/26	0%	→
	3	254	Flaxmere Pump Station and Storage	670 days	15/08/23	9/03/26	0%	▶ • • • • • • • • • • • • • • • • • • •
55 📅 🏅		255	Flaxmere RM Renewal	670 days	15/08/23	9/03/26	0%	
56	->	256	Wastewater Treatment Plant	1065 days	s 1/03/21	12/05/25	19%	19%
57 📭	->	257	WWTP - Emergency Beach Outfall	86 days	21/12/21	19/04/22	2%	2%
58 🖭		258	WWTP Outfall Diffuser - Inspection and Maintenance	249 days	1/03/21	1/03/22	81%	
	C Farmer 11	Washa D	Critical Split		Finish-only	1	Baseline Milestone 🛇	Manual Summary Inactive Task
	C Forward V ri Ansu-Gy		Critical Split Task Progress		Duration-only		Milestone	Project Summary
thor: 0foi te: 28/01/		eabour			· · ·			
	/		Critical Progress Manual Task		Baseline		Summary Progress	External Tasks Inactive Summary
			Task Start-only E		Baseline Split		I Summary	External Milestone 🗇 Deadline 🔶

Attac	hme	nt 2
-------	-----	------

	Ter	k ID	Task Name	Duration	Ctout	Finish	0/	2021 2022 2022 2024
0	Tas Mo		Task Name	Duration	Start	Finish	% Complete Q	2021 2022 2023 2024 2025 04 01 02 03 04 01 03
259 👗		259	WWTP Groyne Renewal Scheme	17 days	1/07/21	23/07/21	0%	
60 📭		260		1052 days	1/04/21	12/05/25	6%	69
			Manifold Renewal					
261	->	261	DRINKING WATER PROJECTS (Matt)		10/09/20		11%	11%
262	->	262	Water Investigation & Modelling				24%	24%
263	->	263		1 day?	1/07/21	1/07/21	0%	· 0%
264		264	AC & CLS Watermain Testing 22/23	1 day?	1/07/21	1/07/21	0%	· 0%
265 📭		265	Water Safety Plans	419 days	10/09/20	11/05/22	24%	24%
266	-4	266	Water Pipework - new or replacement	539 days	10/09/21	17/11/23	14%	14%
267 📳		267	Florence Place DW Renewal	286 days	10/09/21	17/10/22	36%	36%
268 📭	-4	268	Belmont/Everest/Ashford DW	443 days	28/02/22	17/11/23	0%	0%
269		269	Water Pumpstations & Reservoirs	674 days		13/03/24	0%	0%
270	-3	270	Havelock North BPS	47 days	1/07/21	3/09/21	0%	0%
271 📅		271	Havelock Hills DW - Storage and Pumping	,	1/07/21	11/08/21	0%	
	7	-, 1	Investigation		-, 0, , 21	-1,00,21	0,0	
272	-4	272	Havelock Hills DW - Storage and Pumping -	644 days	12/08/21	13/03/24	0%	• 0%
-			Construction	,2		-,,		
273		273	WASTE MANAGEMENT PROJECTS (Martin)	123 days	1/07/21	22/12/21	0%	μ φ%
274 🍰		274		123 days		22/12/21	0%	d%
275		275	STRATEGIC PROJECTS (Raoul)		17/03/21	20/06/24	19%	19%
276		276	HDC Land Holdings			20/06/24	19%	19%
277 🊨		277	Flaxmere Ave 244	163 days		31/05/22	0%	0%
284		284				20/06/24	22%	22%
285		285	Public Spaces & Buildings		20/05/21	22/02/24	29%	29%
								14%
1		1		366 days		22/12/22	14%	•
2		2	General (Contracted Services - Expenditure		1/07/21	29/06/22	27%	27%
3 📅	->	3	General (Consultant Advice - Expenditure)		5/01/22	22/12/22	0%	0%
4	->	4	204 Parks / Public Spaces - Rachel Stuar			31/03/23	18%	18%
5 🛅	5 – 5	5	Murals Project (Expenditure)	242 days	5/01/22	22/12/22	0%	0%
6 🕹		6	General (Donations, Sponsorships & Grants	242 days	1/07/21	29/06/22	5%	5%
			- Expenditure)					
7 🕹	->	7		116 days	1/10/21	30/03/22	5%	5 %
10 🕹		10	Various New Toilets (Capital)	339 days	1/10/21	15/02/23	4%	4%
21 🕹	->	21	Hastings Cemetery Landscape	20 days	1/06/22	30/06/22	15%	15%
			Improvements (Capital)					
23 🚨	÷	23	Mangaroa Cemetery Redevelopment	199 days	1/07/21	27/04/22	14%	14%
27 🕹		27	HB Showgrounds (Capital)	83 days	1/03/22	30/06/22	0%	0%
29 🚨	-4	29	Cornwall Park RMP Implementation (Capita	177 days	1/10/21	30/06/22	50%	50%
34 🚨	-4	34	Flaxmere Park RMP Implementation (Capita	199 days	1/09/21	30/06/22	98%	98%
38 🚨	-4	38	Havelock North Domain RMP	199 days	1/09/21	30/06/22	17%	17%
			Implementation (Capital)					
48 📅	s =>	48	Windsor Park RMP Implementation -	198 days	1/09/21	29/06/22	0%	0%
			Planning (Capital)					
49 🕹	->	49	Urban Local Reserves RMP - Construction (1/03/22	31/03/22	10%	10%
50 🚨	->	50	Rural Local Reserves RMP - Construction (C		1/03/22	31/03/22	10%	10%
51 📅	4 =>	51	Sports Grounds RMP - Construction (Capita	23 days	1/03/22	31/03/22	0%	0%
52 🚨		52	Waimarama RMP implementation (Capital)	178 days	1/09/21	30/05/22	0%	0%
55 🚨		55	Flaxmere Skate Park (Capital)	198 days	1/09/21	29/06/22	25%	25%
59	-4	59		242 days	1/07/21	29/06/22	35%	35%
			(Expenditure)	,	_, ,			
60 📅	. =,	60	General (Sports Ground Review - Operation	254 days	1/04/22	31/03/23	0%	0%
61 🚨		61	Entry Statement Funding	137 days	1/09/21	29/03/22	10%	10%
65 🗸		65	Wakakotahi - CBD	29 days	1/07/21	10/08/21	100%	100%
66		66	204 Parks / Public Spaces - Kirsty Ooster			7/07/22	42%	42%
	-9	00	204 Fulks / Fublic Spaces Kilsty Ooster	- 70 uays	-, 07 / 21	.,0,,22	72 /0	
		1.147	Critical Split		inish-only	3	Baseline Milestor	Manual Summary
		rd Works	on and open		· · · ·	-		
utnor: Ofc		-Gyeabour	Critical Split Task Progress		Ouration-only		Milestone	Project Summary Inactive Milestone
+ 20/24								
ate: 28/01	/22		Critical Progress Manual Task	E	laseline		Summary Progre	External Tasks Inactive Summary

HAST	INGS (Stant			HD	C Forwa	ard Works Pro	ogramme
6	Task Mode	ID	Task Name	Duration	Start	Finish	% 202 Complete 03 04 01	
' 👗		67	Playground Upgrades - Construction (Ron Giorgi - Capital)	151 days	1/07/21	15/02/22	11%	
.		71	Ron Giorgi 3 Playground Renewal	223 days	1/07/21	31/05/22	25%	25%
5 🚨		75	Raureka local Parks RMP - Construction (Ca	107 days	1/07/21	30/11/21	80%	80%
		76	Portable Pump Track (Capital)	80 days	1/10/21	8/02/22	22%	1 22%
		80	Lyndhurst - Playground (Capital Growth Pro	234 days	1/07/21	16/06/22	47%	47%
		84	St Aubyn St Reserve new playground (Capit	124 days	1/07/21	23/12/21	60%	6 0%
		87	Havelock North Village Green SS Renewal (193 days	1/07/21	14/04/22	70%	1 70%
-		91		242 days	1/07/21	29/06/22	65%	65 %
.	->	94	Playground Eqmt Renewals - Construction (242 days	1/07/21	29/06/22	34%	34%
.		95	Painting of Playground Eqmt (General - Cap		10/01/22	7/07/22	0%	0%
2		98	Planning for Chatham Park playground rene	20 days	23/09/21	20/10/21	0%	n 0%
•		100	204 Parks / Public Spaces - Andrea Taffe	242 days	1/07/21	29/06/22	31%	1 31%
-		101	CBD Activations (Operational)	242 days	1/07/21	29/06/22	40%	40%
•		102		242 days	1/07/21	29/06/22	25%	25%
-		103		205 days	1/07/21	5/05/22	28%	28%
		107		242 days?		29/06/22	18%	18%
		108		202 days?		2/05/22	26%	26%
2		116		60 days	1/02/22	29/04/22	20%	20%
*		117	Tainui RMP Implementation - Planning	242 days	1/07/21	29/06/22	10%	10%
		118	Duart House RMP - Construction	0 days	5/01/22	5/01/22	99%	♦ 5/01
		119	204 Parks - Wayne Fix	366 days?	1/07/21	22/12/22	20%	20%
		120	Civic Pride - Graffiti Vandalism Strategy (Op		5/01/22	22/12/22	0%	0%
	- >	121	Civic Pride - Litter Reduction Strategies (Op	242 days	5/01/22	22/12/22	0%	0%
		122	Cornwall Park RMP Implementation (Operat	1 day	5/01/22	5/01/22	0%	1 D%
		123	Maraetotara Falls (Operational)	157 days	1/11/21	29/06/22	35%	35%
		124	Reseals (Capital)	116 days	1/10/21	30/03/22	37%	37%
		125	Unsealed Tracks (Capital)	98 days	10/01/22	31/05/22	51%	51%
*		126	Minor Structures/Signs/Miscellaneous (Capit	242 days?	1/07/21	29/06/22	30%	30%
		127	General (Services - Capital)	1 day	5/01/22	5/01/22	0%	1 D%
		128		1 day	5/01/22	5/01/22	0%	p%
	÷	129	204 Parks - Susan Elms	249 days	1/07/21	8/07/22	0%	0%
	->	130	Tarawera Toilet Construction (Expenditure)		1/07/21	1/07/21	41%	• 41%
	->	131	Park Furniture (Capital)	125 days	5/01/22	8/07/22	0%	0%
•	->	132	204 Parks - Ben Hunt	366 days		22/12/22	34%	34%
•		133	Palmbrook Care Group	1 day	1/07/21	1/07/21	20%	· 20%
		134	Esk Care River Group	1 day	5/01/22	5/01/22	0%	ν ρ%
		135	Miscellaneous Furniture - Construction (Cap		5/01/22	22/12/22	0%	0%
*	÷	136	All Parks Revegetation inc Dune Protection (1/07/21	18/07/22	9%	9%
 	->	137		217 days	1/09/21	26/07/22	100%	100%
4	->	138		261 days		26/07/22	32%	32%
-	->	139		255 days	1/07/21	18/07/22	9%	9%
•	->	140		261 days	1/07/21	26/07/22	50%	50%
•		141	Tree Removal, Planting, New Mulch, Tree gaurds / pits	176 days	1/10/21	29/06/22	37%	37%
2		142	204 Parks - Lydia Mueller	157 days	1/07/21	23/02/22	8%	1 8%
-		143	Park Bins	157 days	1/07/21	23/02/22	8%	8%
-		144	204 Parks - Donna Godfrey	242 days?	5/01/22	22/12/22	0%	1 0%
		145		242 days?		22/12/22	0%	0%
•	->	146	204 Parks / Public Spaces & Buildings - Colin Hosford	250 days?	1/07/21	11/07/22	33%	1 33%
*		147	Te Mata Park Trust General Manager Admin	242 days	1/07/21	29/06/22	5%	5%
2		148	Sports Park Operational Grant (Expenditure	242 days	1/07/21	29/06/22	35%	35%
+ HDC	Forward ¹	Works Pr	Critical Split		inish-only	3	Baseline Milestone 🛇	Manual Summary
	i Ansu-Gy		Critical Split Task Progress		Duration-only		Milestone 🔶	Project Summary Inactive Milestone
28/01/2			Critical Progress Manual Task		Baseline			
							Summary Progress	
			Task Start-only E	E	Baseline Split		Summary	External Milestone 🔷 Deadline 🐥

Attac	hme	nt 2
-------	-----	------

	Task Mode		Task Name	Duration	Start	Finish	% Complete 03	2021 2022 2023 2024 2025 04 01 02 03 04 01 03
49 🗸		149	Ellwood Park (Expenditure)	242 days	1/07/21	29/06/22	100%	
50 🚨		150	Te Awanga Downs (Capital Growth Project	s)1 day	5/01/22	5/01/22	0%	0%
53 🕹		153	Waipatiki Bush Reserve - purchase of Cole		1/10/21	23/12/21	35%	35%
156 🕹		156	Lyndhurst - Neighbourhood Reserves (Cap		1/07/21	1/07/21	5%	· 5%
157 🚨		157	Northwood Reserve (Capital Growth Project		1/07/21	1/07/21	5%	۱ 5%
158		158	Lyndhurst - Stage 2 Reserve Purchase (Ca		1/07/21	1/07/21	5%	1 5%
159 📅	. =	159	Lyndhurst - Stage 2 Reserve Development		5/01/22	5/01/22	0%	0%
160 📅		160	Iona-Middle Road - Reserve Purchase (Car		5/01/22	5/01/22	0%	0%
161 📅		161	Iona-Middle Road - Reserve Development		5/01/22	5/01/22	0%	0%
162 📅		162	Howard Street - Reserve Purchase (Capita	. ,	5/01/22	5/01/22	0%	0%
163 📅		163	Howard Street - Reserve Development (Ca		5/01/22	5/01/22	0%	0%
164	-	164	General - Construction	178 days	1/09/21	30/05/22	35%	35%
165 🚟		165	Flaxmere Village Green/Stage - Planning (1/03/22	30/06/22	0%	0%
166		166	Lyndhurst - Reserve Development (Stage		1/07/21	11/07/22	0%	0%
167		167	General - Plant Machinery & Vehicles Rene		1/04/22	29/04/22	35%	• 35%
168		168	General (Streetscape New Works)	198 days	1/09/21	29/06/22	35%	35%
169		169	204 Parks / Public Spaces / Civil - Gord	,		7/07/23	57%	57%
170		170	Romanes drive Development Bridge - Con		1/07/21	29/10/21	80%	80%
171	→ ■	170	Anderson Park Car park - Construction		1/07/21	30/11/21	50%	50%
	→ ■	171		63 days			57%	57%
172 🕹 200 🏜		200	CBD & Suburban Re-Development-Misc Pa			7/07/23		35%
			Heretaunga St E 200 Block - Festoons	63 days	1/09/21	30/11/21	35%	47%
201 🕹	->	201	204 Parks / Public Spaces - Robbie Julia			1/11/23	47%	
202 🕹	÷	202	Te Awanga beach toilet block replacement		1/07/21	1/11/23	59%	59%
206 🕹	->	206	Cornwall Park Aviary Upgrades	526 days	1/07/21	3/08/23	38%	38%
210 🕹	->	210	204 Parks / Public Spaces - Hannah Wil		1/07/21	9/03/23	63%	63%
211 🕹	->	211	All Parks Irrigation Upgrading - Planning	421 days	1/07/21	9/03/23	63%	63%
215 🕹	->	215	210 Public Buildings - Peter Eastwood		1/07/21	22/12/22	41%	41%
216 🚨	->	216	Electrical Switchboard Survey 2021-22	182 days	1/07/21	30/03/22	35%	35%
218 📅		218	Moss Treatment Programme	242 days	5/01/22	22/12/22	0%	0%
219 🕹		219	Havelock Function Centre A/C Upgrade	114 days	1/07/21	9/12/21	82%	8 2%
223 🕹		223	Top 10 Holiday Park - Driveway Reseal	90 days	1/07/21	5/11/21	99%	99%
226 🕹		226	210 Public Buildings - Patrick Kay		1/07/21	22/02/24	33%	33%
227 🕹		227	Waterworld roof and structure remedial w			7/02/23	43%	43%
231 🕹		231	Programmed building repainting for 2021/		1/07/21	26/07/22	42%	42%
235 🚨		235	Guthrie Sportsground Changing Rooms re	ne254 days	5/07/21	19/07/22	0%	0%
239 🕹		239	Camberley Community Centre building rer	ne 366 days	1/07/21	22/12/22	43%	43%
243 🕹		243	Sports and public hall flooring recoating	204 days	1/07/21	4/05/22	55%	55%
247 🕹		247	Hastings Sports Centre Ex. Painting and	184 days	1/07/21	1/04/22	45%	45%
			roof remedial works					
251	->	251	Dog Control Centre painting and site rener		1/07/21	5/07/22	17%	17%
254	->	254	Flaxmere Library interior renewals	671 days	1/07/21	22/02/24	51%	51%
258	->	258	Civic Building exterior and roof repainting		1/07/21	1/07/22	38%	38%
262	->	262	Duart House earthquak strengthening and		1/07/21	17/10/22	12%	12%
266 🕹	÷	266	210 Public Buildings - Robbie Julian	581 days	20/05/21		54%	54%
67 🕹		267	Civic building GF kitchen upgrades	347 days	1/07/21	25/11/22	62%	62%
270 🕹	->	270	Keirunga House & Cottage upgrades	551 days	1/07/21	7/09/23	17%	17%
274 🕹	->	274	Splash Planet structure and site improvem			22/09/22	69%	69%
281 🗸	->	281	Clive Evers Swindell Toilet alterations	85 days	1/07/21	29/10/21	100%	100%
83 🕹	->	283	Omarunui Landfill new education centre	521 days	1/07/21	27/07/23	33%	33%
87 🕹	->	287	Flaxmere Waterworld internal alterations	120 days	20/05/21	5/11/21	90%	90%
289 🕹	->	289	210 Public Buildings - Hannah Wilson	431 days		23/03/23	11%	11%
290 🚨		290	Building service renewals	418 days	20/07/21	23/03/23	0%	I 0%
	C F	Marka D	Critical Split		inish-only	3	Baseline Milestone	Manual Summary
oject: HD uthor: Ofc		Works Pr	Critical Split Task Progress		Duration-only	-	Milestone	Project Summary
ate: 28/01		yeabour			,			
ate. 20/01	166		Critical Progress Manual Task		Baseline		Summary Progress	,
			Task Start-only E		Baseline Solit		Summary	External Milestone 🗢 Deadline 🐥

•	Task	ID	Task Name	Duration	Start	Finish	% 20	021	2022	2023	2024	2025
2	Mode	307	Scout & Harrier Hall earthquak	256 days	5/01/22	11/01/23	Complete Q3 Q4 C 0%	01 02 03 04	01 02 03		3 Q4 Q1 Q2	Q3 Q4 Q1 Q2 Q3
			strenthening and renewals						-	•		
	->	311	Akina Sportsground Changing Room No 2	119 days	5/01/22	30/06/22	0%		09	6		
		315	earthquake strengthening and upgrades Flaxmere Sportsground Changing Rooms	267 days	5/01/22	26/01/23	0%			0%		
			earthquake strenthening and upgrades						•			
		319	Cornwall Park playcentre alterations	250 days	1/07/21	11/07/22	28%		2			
	->	323	Hastings Library earthquake strengthening and upgrades		1/09/21	11/01/23	5%	-		5%		
	->	327	Hastings Town Clock earthquake strengthening and renewals	111 days	1/07/21	6/12/21	80%		80%			
		331	Rural Hall Seismic Assessment	220 days	1/12/21	28/10/22	3%			3%		
		335	Security	297 days	2/08/21	14/10/22	18%		-	18%		
		286	MAJOR PROJECTS (Graeme)		13/09/21	25/12/23	12%		-		12%	
		287	Frimley / Eastbourne WTP	565 days	13/09/21	25/12/23	12%		-		12%	
1	→	288	Eastbourne Pipeline	386 days	13/09/21	3/04/23	17%			17%		
E)		289	Eastbourne (Waiahora) WTP	460 days	14/03/22	25/12/23	0%				0%	
E)	-4	290	Frimley Park WTP & Resevoir		13/09/21	18/05/23	19%		_	19%		
-		291	Frimley Park Treated Pipeline Routes		13/09/21	26/09/22	15%			15%		
		292	Shelved Projects	840 days	1/07/21	31/10/24	2%					2%
	-	293	Caroline Road Extension Temp Works_ GHI			11/05/23	0%			0%		•
		294	Caroline Road Extension Perm Works - GHI			17/07/23	0%	· · · · ·			1%	
1		295	Te Mata Peak Road - # 44-121		16/08/21		9%	-		-	9%	/0
È.,		296			12/07/21		0%				0%	
		297	Middle Rd 7.16-8.36km AWPT Stage1		1/03/23	31/10/24	0%					0%
			Bus Stop - Evenden Road - CIVILTEC	171 days		16/03/22						0,0
							00%		0%			
	-	298 299	Development & Growth		1/07/21	12/07/24	0% 3%	_	0%			1 3%
									0%			–1 3%
									0%			-1 3%
									0%			-1 3%
									0%			–1 3%
									0%			-1 3%
									0%			⊣ 3%
									0%			-1 3%
		299	Development & Growth	761 days	1/07/21	12/07/24	3%	Manual Sources		Inartiya Task		⊣ 3%
DC F	-ionward	299 Works Pr	Critical	761 days	1/07/21 Finish-only		3% BaseIne Milestone ◊	Manual Summar		Inactive Task		- 1 3%
IDC F	iorward Ansı-G	299	Critical Split	761 days	1/07/21 Finish-only Duration-only	12/07/24	3% BaseIne Milestone ◊ Milestone ♦	Project Summar		Inactive Milestone 🗢		-1 3%
IDC F	iorward Ansı-G	299 Works Pr	Critical	761 days	Finish-only Duration-only Baseline	12/07/24	3% BaseIne Milestone ♦ Milestone ♦					1 3%