

Thursday, 18 May 2023

Te Hui o Te Kaunihera ā-Rohe o Heretaunga

Hastings District Council

Strategy and Policy Committee Meeting

Kaupapataka

Agenda

Te Rā Hui:
Meeting date: **Thursday, 18 May 2023**

Te Wā:
Time: **1.00pm**

Te Wāhi:
Venue: **Council Chamber
Ground Floor
Civic Administration Building
Lyndon Road East
Hastings**

Te Hoapā:
Contact: **Democracy and Governance Services
P: 06 871 5000 | E: democracy@hdc.govt.nz**

Te Āpiha Matua:
Responsible Officer: **Group Manager: Strategy & Development - Craig Cameron**

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HASTINGS DISTRICT COUNCIL
207 Lyndon Road East, Hastings 4122 | Private Bag 9002, Hastings 4156
Phone **06 871 5000** | www.hastingsdc.govt.nz
TE KAUNIHERA Ā-ROHE O HERETAUNGA

Strategy and Policy Committee – Terms of Reference

Fields of Activity

The purpose of the Strategy and Policy Committee is to develop all strategic, policy and planning frameworks for approval by the Committee or Council as required.

Membership

- Mayor and 15 Councillors
- Chair appointed by Council.
- Deputy Chair appointed by Council.
- 1 Heretaunga Takoto Noa Māori Standing Committee Member appointed by Council.
- 1 Rural Community Board Member (non-councillor) appointed by Council.

Quorum – 9 members

DELEGATED POWERS

- 1) Authority to exercise all of Council's powers, functions and authorities (except where prohibited by law or otherwise delegated to another committee) in relation to all matters detailed in this delegation.
- 2) Authority to exercise all of Council's powers, functions and authorities (except where prohibited by law) at any time when the Chief Executive certifies in a report that;
 - a) the matter is of such urgency that it requires to be dealt with, or
 - b) the matter is required to be dealt with, prior to the next ordinary meeting of the Council.
- 3) Establish strategic direction to deliver Council Objectives and District Vision.
- 4) Establish policies and guidelines for decision making to assist in achieving strategic outcomes.
- 5) Establish levels of service across Council services in line with strategic goals and priorities.
- 6) Receive and consider reports from Subcommittees.
- 7) Develop and recommend the financial and infrastructure strategies and budgets for the Long-Term Plan, Annual Plan and Annual Report.
- 8) Develop the Rating Policy for recommendation to Council for adoption.
- 9) Develop Funding Policies for recommendation to Council for adoption.
- 10) Delegations of powers to sub-committee(s) if so established.
- 11) Approve the purchase of and disposal of land (If included in the Long Term Plan).
- 12) Making submissions on behalf of Council to proposals by other organisations/authorities (Local and Regional).

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Agenda

Koromatua

Chair: Councillor Eileen Lawson

Ngā KaiKaunihera

Councillors: Ana Apatu (Deputy Chair), Marcus Buddo, Alwyn Corban, Malcolm Dixon, Michael Fowler, Damon Harvey, Henry Heke, Kellie Jessup, Tania Kerr, Renata Nepe, Simon Nixon, Ann Redstone, Wendy Schollum and Kevin Watkins

Mematanga:

Membership:

Mayor Sandra Hazlehurst

Hastings District Rural Community Board Chair appointee: Jonathan Stockley (RCB Chair)

Heretaunga Takoto Noa Māori Standing Committee appointee (Chair): To be confirmed once elected

Tokamatua:

Quorum:

9 members

Apiha Matua

Officers Responsible:

Acting Group Manager: Strategy & Development – Raoul Oosterkamp

Deputy Chief Executive – Bruce Allan

Strategy Manager – Lex Verhoeven

Principal Advisor: District Development – Mark Clews

Te Rōpū Manapori me te

Kāwanatanga

Democracy &

Governance Services:

Lynne Cox (Extn 5632)

Te Rārangi Take

Order of Business

Apologies – Ngā Whakapāhatanga

- 1.0** At the close of the agenda no apologies had been received.
Leave of Absence had previously been granted to Councillor Heke

2.0 *Conflict of Interest – He Ngākau Kōnatunatu*

Members need to be vigilant to stand aside from decision-making when a conflict arises between their role as a Member of the Council and any private or other external interest they might have. This note is provided as a reminder to Members to scan the agenda and assess their own private interests and identify where they may have a pecuniary or other conflict of interest, or where there may be perceptions of conflict of interest.

If a Member feels they do have a conflict of interest, they should publicly declare that at the start of the relevant item of business and withdraw from participating in the meeting. If a Member thinks they may have a conflict of interest, they can seek advice from the General Counsel or the Manager: Democracy and Governance (preferably before the meeting).

It is noted that while Members can seek advice and discuss these matters, the final decision as to whether a conflict exists rests with the member.

Confirmation of Minutes – Te Whakamana i Ngā Minitī

- 3.0** There are no Minutes to confirm

4.0 *Chairperson's Update* **7**

5.0 *Future Growth Programme Update* **9**

6.0 *City Centre Strategy - 10 Year Review Update* **15**

7.0 *Minor Items – Ngā Take Iti*

8.0 Urgent Items – *Ngā Take Whakahihiri*

Thursday, 18 May 2023

Item 4

Te Hui o Te Kaunihera ā-Rohe o Heretaunga

Hastings District Council: Strategy and Policy Committee Meeting

Te Rārangi Take

Report to Strategy and Policy Committee

Nā: Raoul Oosterkamp, Acting Group Manager: Strategy and Development
From:

Te Take: Chairperson's Update
Subject:

1.0 Purpose and summary - *Te Kaupapa Me Te Whakarāpopototanga*

- 1.1 The purpose of this report is to provide the opportunity for a regular verbal update from The Chair of the Strategy and Policy Committee regarding current matters of strategic and/or policy significance.

2.0 Recommendations - *Ngā Tūtohunga*

That the Strategy and Policy Committee Meeting receive the report titled Chairperson's Update dated 18 May 2023.

Attachments:

There are no attachments for this report.

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Item 5

Te Hui o Te Kaunihera ā-Rohe o Heretaunga

Hastings District Council: Strategy and Policy Committee Meeting

Te Rārangi Take

Report to Strategy and Policy Committee

Nā: Ross McLeod, Director: Future Growth Unit
From: Craig Scott, Environmental Planner (Policy)

Te Take:
Subject: Future Growth Programme Update

1.0 Executive Summary – *Te Kaupapa Me Te Whakarāpopototanga*

- 1.1 Following on from previous reporting in June 2022, Council is continuing to progress its growth management work programme. This report provides an update on progress on matters within the programme. These matters will also form the basis of discussion at the District Development Subcommittee.
- 1.2 The Committee is asked to receive the report for information. This report is an information report.

2.0 Recommendations - *Ngā Tūtohunga*

That the Strategy and Policy Committee Meeting receive the report titled Future Growth Programme Update dated 18 May 2023.

3.0 Background – *Te Horopakiha*

- 3.1 As a result of significant growth within the district over recent years, as well as statutory requirements as a result of the National Policy Statement for Urban Development 2020 (NPS-UD), Council has established a comprehensive growth management work programme to provide sufficient development capacity in the short, medium and long term.
- 3.2 Key elements of the work programme include:
 - Preparation of a Future Development Strategy (FDS) for the Napier-Hastings Urban Environment in conjunction with Napier City Council (NCC) and the Hawke's Bay

Regional Council (HBRC) and iwi/Māori representatives through the Post Treaty Settlement Entities (PSGEs) within the FDS study area

- Growth infrastructure planning, including an infrastructure constraints report, business case development for wastewater capacity investment, revisions of the Council's Capital Investment Programme to respond to growth and Essential Service Development Plans
- In tandem with the above, a review of Council's Development Contributions Policy together with other work on funding options (including applications to the Government's Infrastructure Acceleration Fund (IAF)
- The Medium Density Strategy Review (MDSR)
- Right Homes, Right Places Plan Change (Plan Change 5)
- Local Area Plans (LAP)
- The Housing and Business Capacity Assessment required under the NPS-UD
- The Industrial Land Supply Options project
- Development, in conjunction with the region's council, iwi/Māori partners and relevant Government agencies, of a Regional Spatial Strategy
- Support for Papakāinga development.

3.3 This report provides an update on each of these areas of work.

4.0 Discussion – *Te Matapakitanga*

Future Development Strategy

- 4.1 Initial planning work for Future Development Strategy (FDS) has been progressing over a number of months. Following the engagement of Barkers and Associates (B & A) in November 2022, much of the preliminary data gathering and analysis has been undertaken. Known constraints and hazard information has been assembled and an update of the Housing and Business Capacity Assessment (HBA) has been commissioned to take account of work on the Napier Spatial Picture and Hastings District Council (HDC) Plan Change 5 since the initial HBA was carried out. Work has advanced to the point where engagement can now occur with key stakeholders.
- 4.2 The three Councils have established a Joint Committee to provide governance oversight for the FDS, comprising representatives of the three councils and the three PSGEs (Heretaunga Tamatea Settlement Trust, Mana Ahuriri Trust and Maungaharuru-Tangitū Trust). The Joint Committee inaugural meeting took place on 27 April 2023. The Committee provided initial direction to help set appropriate principles and objectives for engagement with the development community and other key stakeholders.
- 4.3 One of the issues addressed by the Joint Committee was the timing and programme for the FDS in light of the impacts of cyclone Gabrielle. Mana whenua and stakeholder engagement had been due to begin during the February and March, however this was postponed due to the effects of Cyclone Gabrielle, in particular on some of the groups the FDS team would have been to engage with. This delay has affected the ability of the project team to meet the original completion date of 30 June 2024.
- 4.4 In that context, it has been proposed that the programme for the FDS be extended by approximately four months to enable engagement activities to be undertaken over an extended timeframe. This will enable cyclone affected communities and organisations to properly engage in the FDS process. After considering this matter, the Joint Committee resolved that:

"That the Committee:

i. Notes the impact of Cyclone Gabrielle on the communities of the Napier-Hastings area and their ability to engage with preparation of the Future Development Strategy.

ii. Approves a modified programme for the Future Development Strategy which will see the Final Strategy adopted by end October 2024, noting that sufficient work will have been completed by end June 2024 to influence Council Long-Term Plans as required under the National Policy Statement on Urban Development.

iii. Requests the Chief Executive of the Administering Authority to write to the appropriate Government Minister(s) advising of the impacts of Cyclone Gabrielle and the proposed programme and timeframes."

- 4.5 The first tranche of community engagement is now proposed for July 2023, with a call for development opportunities and sites to be made prior to this as part of required engagement with the development sector and iwi and hapū.
- 4.6 Cyclone Gabrielle has also changed the context for the FDS, with flood hazards in certain areas being highlighted and the existing excess of housing demand over supply being exacerbated. The FDS project will be undertaken alongside the cyclone recovery programme with linkages between constituent workstreams as appropriate, particularly with regard to resilience and enabling housing demand to be met. However, it is important to keep in mind that the FDS is principally about providing capacity for growth within a well-functioning urban environment.

Regional Spatial Strategy (RSS)

- 4.7 Preparation of the RSS scoping report is ongoing with indication that it will be completed to a draft form in the coming month. Bill Wasley of Bill Wasley Consulting Ltd has been leading the development of the scoping report, assisted by Shad Rolleston with respect to iwi/Māori engagement.
- 4.8 When the draft scoping report has been prepared it will be circulated to councils and PSGE and other relevant entities for their consideration and further input. The aim is to arrive at a scoping report that all key stakeholders are comfortable as possible with as a basis for preparation of a RSS.
- 4.9 Officers note that Spatial Planning Bill was proposed by Government late last year alongside the Natural and Built Environments Bill. These provide for major reform of the resource management system, including the requirement for RSSs. The Ministry for the Environment has been engaging with Hawke's Bay councils and PSGEs in relation to implementation matters associated with the two Bills. The RSS scoping report is being developed in cognisance of the Bills and the related discussions.

Growth Infrastructure Planning and Funding

- 4.10 An infrastructure constraints report that identifies growth capacity constraints in the Hastings infrastructure networks has now been completed. Council received this report as part of its consideration of its draft Long-Term Plan Amendment and Development Contributions Policy in April.
- 4.11 The work undertaken in preparing the report has identified wastewater as the most significant constraint to growth. This confirms the work done by Council since mid-2021 as it identified the key components in its future growth programme and applied for investment assistance from the Government's Infrastructure Acceleration Fund (IAF) to provide additional wastewater capacity to support housing growth.
- 4.12 The Constraints Report provides a basis for development of Essential Service Development Plans (ESDPs) which will assess and set out growth-related infrastructure requirements for the future. ESDPs will be largely completed over the balance of 2023 with finalisation in the first half of 2024. These will be developed alongside the FDS and set out how various areas of development capacity will be serviced for infrastructure capacity. These plans will respond to recommendations arising out of the MDSR and PC5 and guide the rollout of our medium density development across the city.

- 4.13 As has been advised to Councillors previously, IAF funding support has been approved for a number of infrastructure projects. Most notable among these are the major wastewater interceptors from Flaxmere along State Highway 2 and across to Coventry Road, and from Mayfair along State Highway 51 through Waipatu to Ōtene Road. Funding support has also been provided toward water supply for Waipatu, wastewater supply for Kohupātiki and a number of papakāinga enabling minor transport projects.
- 4.14 Committee members will also be aware of progress in formalising its growth infrastructure investment programme via an LTP Amendment and revising its Development Contributions Policy. After significant analysis and preparatory work by staff, external peer review work and workshop oversight by Councillors, a draft LTP Amendment and draft Development Contributions Policy was adopted by Council for public consultation on 18th April 2023.

Medium Density Strategy Review (MDSR) and Right Homes; Right Place Plan Change (PC5)

- 4.15 The Medium Density Review was completed in mid 2022 by Craig Batchelor of Cogito Consulting Limited. The project reviewed the effectiveness of the actions arising from the original Medium Density Strategy in encouraging and facilitating the uptake of medium density development, and recommended steps that could be taken to accelerate uptake of medium-density housing and contribute to a high-functioning urban environment.
- 4.16 The review provided significant input into Council's Housing Strategy, its FDS programme, reviews of District Plan provisions around more intensive housing and its growth infrastructure planning and funding workstreams.
- 4.17 One of the outcomes of the review was the undertaking of PC5 (also required by the NPS-UD), which proposes to provide for greater medium density in highly accessible areas of Hastings, as well amending rules to make medium density development more achievable within our main General Residential Zones provided appropriate servicing can be achieved. Medium density development is enabled provided that high quality urban design criteria are adhered to.
- 4.18 The Plan Change was notified in October 2022 with 118 submissions received. Further submissions were notified earlier this year with 26 further submissions received. The hearing is scheduled for August 2023, which is a slight delay to recognise impacts from cyclone Gabrielle and to full consideration of the high number of public submissions received through the submission process.

Local Area Plans (LAPs)

- 4.19 The development of LAPs was a recommendation from the MDSR carried out in 2022. They are being developed to ensure infrastructure, design, planning, amenity, accessibility issues and community aspirations can all be considered in detail at a local level where greater levels of medium density housing are going to be deliberately provided for.
- 4.20 Work on LAPs commenced in January 2023. While cyclone response and recovery work drew some resourcing away from the work programme, work has been advanced and a draft report on work programmes and actions for choosing potential LAP catchments is currently being prepared. LAPs will be informed by the infrastructure constraints report, an accessibility analysis provided as part of the FDS and outcomes of the hearings for PC5.

Housing and Business Capacity Assessment

- 4.21 The Business Capacity Assessment was presented to Council in mid-2022. It addressed the demand for commercial and industrial land across the Napier/Hastings area. The assessment found industrial development levels consistent with previous projections. The capacity added by Council in the last five years is potentially sufficient even at sustained current uptake rates, to allow for industrial expansion in the short to medium-term. The Assessment recognised however that land may be required for larger lot industrial developments over the medium-longer term.
- 4.22 As noted above, an update to the Housing Capacity Assessment has been commissioned through the FDS to understand revised population projections following the post-covid period, as well as to

understand the effects of PC5 and the Napier spatial picture on development capacity for the Napier/Hastings area. The review should also help identify future opportunities to realise development capacity via intensification over the next 30 years. This update is in progress and is anticipated to be completed within the next month to 6 weeks. The update will be reported to the Committee and the FDS Joint Committee when it has been received and considered

Growth Projects

- 4.23 One of the significant growth areas within the Council's programme is Wairatahi at 238 Stock Road Flaxmere. This major residential housing development is being advanced by the Heretaunga Tamatea Settlement Trust. The Trust briefed the Council on the project on 31 January 2023. From a strategic and policy perspective (noting Council's separate regulatory role), the project has the potential to make a significant contribution to meeting housing needs in Hastings over the next few years.
- 4.24 Council officers are working closely with the Trust in respect of the project. The project has been referred by the Minister of the Environment to the EPA for consideration under the Covid Fast Track Consenting process. HTST are at work on the consent application. Alongside that policy staff are working with the HTST project team on a plan change (noting Council has identified the property as its number one plan change priority).
- 4.25 The parties are also considering an operational level Memorandum of Understanding (MoU) in relation to the project. Any MoU will recognise the various roles and decisions of the Council, including its policy intentions and its separate regulatory decision-making roles.
- 4.26 Officers will update Councillors as progress on the project is made.

Papakāinga

- 4.27 Officers continue to work with whanau, Te Puni Kōkiri, iwi/Māori organisations and project teams to support papakāinga development where Council can add value. Work to support developments at Kohupātiki and Waipatu through infrastructure projects is well underway. Resource consents for projects at Waipatu are also being processed.

Attachments:

There are no attachments for this report.

Thursday, 18 May 2023

Item 6

Te Hui o Te Kaunihera ā-Rohe o Heretaunga

Hastings District Council: Strategy and Policy Committee Meeting

Te Rārangi Take

Report to Strategy and Policy Committee

Nā:
From: **Kim Herrick, Strategic Project Manager**

Te Take:
Subject: **City Centre Strategy - 10 Year Review Update**

1.0 Purpose and summary - *Te Kaupapa Me Te Whakarāpopototanga*

- 1.1 The purpose of this report is to provide an update on the City Centre Strategy – 10 Year Review including the following:
- The results of the stocktake of projects agreed 10 years ago,
 - Broad outcomes of the Council Workshop with urban expert and futurist Stephen Yarwood, and
 - Next steps to move the 10 Year Review forward.
- 1.2 This report is for information only, there is no decision required.

2.0 Recommendations - *Ngā Tūtohunga*

- A) That the Strategy and Policy Committee receive the report titled City Centre Strategy - 10 Year Review Update dated 18 May 2023.
- B) The Committee may provide feedback on next steps that officers can incorporate into the work program as appropriate.

3.0 Background

- 3.1 The Hastings City Centre Strategy was adopted in 2012/ 2013 as a 20-year Strategy and is now due for its 10-year review.
- 3.2 It is the current operative Strategy for the Hastings CBD and is given effect to via many other documents and plans, including but not limited to the Hastings Public Spaces Revitalisation Plan, the Hastings District Plan, and Long-Term and Annual Plans.
- 3.3 The current vision is:
 - Hastings – City Centre of Choice
 - Great living for a sustainable and fulfilling future...
 - In 2033, the Hastings City Centre will be a growing, vibrant and fun place that recognises and embraces its wider landscape, productive hinterland, creativity and cultural diversity – it will be the Heart of Hawke’s Bay.
- 3.4 The Strategy had the following five primary objectives:
 - A City Centre with a strong identity that celebrates and showcases its cultural diversity...
 - A compact, legible, vibrant, accessible and connected people centre...
 - A dynamic City Centre with a diversity of choice...
 - A growing City Centre that is innovative and resilient...
 - A City Centre that is sustainable and well designed...
- 3.5 These objectives resulted in five interrelated goal areas:
 - Strengthening our City Centre identity
 - Creating quality open spaces and connections
 - Integrating and concentrating activity in the City Centre
 - Using precincts to provide opportunities
 - Reinforcing and containing our City Centre urban form
- 3.6 30+ catalyst projects and initiatives were identified to deliver the goals of the Strategy.

4.0 Stocktake Results

- 4.1 The 20-year City Centre Strategy is now at its midpoint (10 years) and a stocktake has been completed to identify which projects have been actioned and quantify the impact these have made to the Hastings CBD. The stocktake was completed by Council officers that are involved or have responsibility for the planning and delivery of CBD initiatives and activities.

4.2 The table below illustrates the results of the stocktake.

	Strengthen Our City Centre	Create quality open spaces and connections	Integrate and concentrate activity into the City Centre	Using precincts to provide opportunities	Reinforce and contain our City Centre urban form	Total	%
Number of projects	9	14	4	5	1	33	
Actioned	5	9	2	4	1	21	64%
Partial or delayed	2	2	1	1	0	6	18%
Not actioned	2	3	1	0	0	6	18%
Average Impact (1-5 scale)	3.7	3.4	3.5	3.5	3.5		

4.3 Stocktake participants concluded that the five goals set 10 years ago were still relevant. Whilst good progress has been made there is still more to be achieved. The following projects were repeatedly identified as being necessary moving forward:

- Consistent narrative and cultural identity – these included defining the specific identity of Hastings whilst strengthening its cultural identity and narrative around heritage and continuing to embed Te Aranga design outcomes
- CBD mall enhancement – suggestions have all pivoted around what to do to activate this space and have included green space, technology and water
- Wayfinding – to better lead people through and across the CBD
- Transport hub – locating the Intercity and regional bus depot in one place
- Car-parking building – to create a central parking space with easy access to the CBD
- Inner city living – increased living in apartments/ town houses in the CBD
- Civic Square – redevelopment including the library and art gallery

4.4 The Stocktake has also identified that while a lot has been achieved, a lot has changed over this time as well resulting in a real need to stand back and reflect on those positive actions, the projects that are still relevant and to identify new opportunities to build on the successes to-date.

5.0 Future CBD Workshop

- 5.1 Council engaged the services of urban expert / city futurist Stephen Yarwood. The purpose of the workshops was to provide Council and stakeholders with informed insights to help ensure Hastings City Centre is setup to embrace the rapidly changing future and continue to thrive and perform.
- 5.2 Meetings were also held with different stakeholders to gather their thoughts for the future of the CBD, which will then be used to determine any changes required to the vision, goals and priorities for the City Centre for the next 10 years.
- 5.3 Broad themes affecting the CBD for the next 10 years and potential desired outcomes were discussed, these came under the following themes in the table below.

Housing	<ul style="list-style-type: none"> Density, height, green space, culture, quality, mixed tenure etc...
Great Streets	<ul style="list-style-type: none"> Play spaces, enabling and empowering the community, activation, integrated streets, accessibility, experiences, use experience...
Precincts	<ul style="list-style-type: none"> Using precinct plans as an enabler of place-making, investment, wayfinding, storytelling, character and identity, Māori values, narrative, talent attraction and assurance for commercial developers...
Heritage	<ul style="list-style-type: none"> Celebrating heritage and storytelling around this, heritage restoration and maintenance, high quality facades, transformational partnerships, integrated heritage – built form and cultural narratives, adaptive reuse...
Sustainability/ Carbon Neutrality	<ul style="list-style-type: none"> Continued incorporation of sustainability principles and practices into developments – resilience, reduction, and response.
Cars & Carparks	<ul style="list-style-type: none"> Future ready integrated transport– public transport, cycle friendly, slowing traffic all while recognising provincial city scale. Flexible, innovative approach to car parking that meets the needs of the community (incorporating design, technology and ease of use).
Fast vs Slow	<ul style="list-style-type: none"> Pedestrian prioritised city centre (safety and amenity)
Day vs Night	<ul style="list-style-type: none"> Building upon the early evening and a night-time economy, opportunities around lighting...
Public Art & Colour	<ul style="list-style-type: none"> Opportunity for more than just murals, free walls, colourful city – infuse colour into the lighting strategy, co-contribution with developers, and deleting blank walls...
New & Old Economies	<ul style="list-style-type: none"> Supporting an entrepreneurial eco-system, enable value adding enterprise into the CBD, and creating critical mass and vibrancy...
Civic Square Smart City City for everyone	<ul style="list-style-type: none"> Innovative library for young and old with revenue generating facilities... Getting ready for the future. data extraction/ collection. Inclusiveness, diversity and multi-cultural...

5.4 The high-level elements required for a great strategy include:

- Keep it simple (including an elevator pitch statement,
- Measurable and reported on,
- Structured, and
- Needs to be accountability for delivering.

5.5 Stephen Yarwood’s summary report of his visit and associated recommendations for the CBD Strategy going forward will be circulated to Councillors when finalised. This work will be used to form the basis of the next steps of the process which are outlined below.

6.0 Next Steps

6.1 The high-level plan to progress the City Centre Strategy – 10 Year Review is broken into the following stages:

	Tasks	Methods	Dates
Stage 1	<ul style="list-style-type: none"> • Consultation to seek feedback on emerging themes following Council workshop • Council workshop to share the feedback and start drafting vision, goals and priorities • Incorporate feedback into draft vision, goals and priorities 	meetings & survey	May/ June 2023
COUNCIL APPROVAL POINT			
Stage 2	<ul style="list-style-type: none"> • Consultation to seek feedback on draft vision, goals and priorities • Incorporate feedback to finalise vision, goals and priorities 	meetings, survey, pop-up shop	July/ September 2023
COUNCIL APPROVAL POINT			
Stage 3	<ul style="list-style-type: none"> • Draft refreshed Strategy • Identify potential projects to achieve goals • High-level funding, sequencing & staging assessment 		September/ October 2023
COUNCIL APPROVAL POINT			
Stage 4	<ul style="list-style-type: none"> • Finalise Strategy • Review and update implementation and funding programme to inform the Long-term Plan 		October / December 2023

6.2 It is worth highlighting that as part of **Stage 2** the wider Hastings District community will have the opportunity to provide their thoughts and feedback on the direction and proposed focus areas of the CBD for the next 10 years.

6.3 Key stakeholders identified to be included in engagement include but are not limited to the following (additional stakeholders may be added to this list):

- Hastings City Business Association
- City Centre Strategy – 10 Year Review Advisory Board
- Developers/ Property consultants
- Mana Whenua / Iwi
- Arts Inc Heretaunga
- Local Design Community / Creatives

- Regional Council – Go Bus
- NZ Police
- Youth (Youth Council and Youth Groups)
- Education – EIT, Te Wananga of Aotearoa
- Homelessness Network
- Kiwi Rail
- Te Whatu Ora

6.4 If this approach is supported by the Committee (pending any feedback on the next steps which will be incorporated into the work program as appropriate), Council officers will continue to progress this priority 10 year review as planned, involving the Committee throughout.

Attachments:

There are no attachments for this report.